

Public Document Pack

To: Members of the Cabinet

Notice of a Meeting of the Cabinet

Tuesday, 21 September 2010 at 2.00 pm

County Hall, Oxford, OX11ND

Joanna Simons

Joanna Simons
Chief Executive

September 2010

Contact Officer:

Sue Whitehead

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Councillors

Membership

- | | |
|-----------------------|---|
| Keith R. Mitchell CBE | - <i>Leader of the Council</i> |
| David Robertson | - <i>Deputy Leader of the Council</i> |
| Arash Fatemian | - <i>Cabinet Member for Adult Services</i> |
| Ian Hudspeth | - <i>Cabinet Member for Growth & Infrastructure</i> |
| Jim Couchman | - <i>Cabinet Member for Finance & Property</i> |
| Kieron Mallon | - <i>Cabinet Member for Police & Policy Co-ordination</i> |
| Louise Chapman | - <i>Cabinet Member for Children, Young People & Families</i> |
| Michael Waine | - <i>Cabinet Member for Schools Improvement</i> |
| Rodney Rose | - <i>Cabinet Member for Transport</i> |
| Mrs J. Heathcoat | - <i>Cabinet Member for Safer & Stronger Communities</i> |

The Agenda is attached. Decisions taken at the meeting will become effective at the end of the working day on Wednesday 29 September 2010 unless called in by that date for review by the appropriate Scrutiny Committee. Copies of this Notice, Agenda and supporting papers are circulated to all Members of the County Council.

Date of next meeting: 19 October 2010

Declarations of Interest

This note briefly summarises the position on interests which you must declare at the meeting. Please refer to the Members' Code of Conduct in Part 9.1 of the Constitution for a fuller description.

The duty to declare ...

You must always declare any "personal interest" in a matter under consideration, i.e. where the matter affects (either positively or negatively):

- (i) any of the financial and other interests which you are required to notify for inclusion in the statutory Register of Members' Interests; or
- (ii) your own well-being or financial position or that of any member of your family or any person with whom you have a close association more than it would affect other people in the County.

Whose interests are included ...

"Member of your family" in (ii) above includes spouses and partners and other relatives' spouses and partners, and extends to the employment and investment interests of relatives and friends and their involvement in other bodies of various descriptions. For a full list of what "relative" covers, please see the Code of Conduct.

When and what to declare ...

The best time to make any declaration is under the agenda item "Declarations of Interest". Under the Code you must declare not later than at the start of the item concerned or (if different) as soon as the interest "becomes apparent".

In making a declaration you must state the nature of the interest.

Taking part if you have an interest ...

Having made a declaration you may still take part in the debate and vote on the matter unless your personal interest is also a "prejudicial" interest.

"Prejudicial" interests ...

A prejudicial interest is one which a member of the public knowing the relevant facts would think so significant as to be likely to affect your judgment of the public interest.

What to do if your interest is prejudicial ...

If you have a prejudicial interest in any matter under consideration, you may remain in the room but only for the purpose of making representations, answering questions or giving evidence relating to the matter under consideration, provided that the public are also allowed to attend the meeting for the same purpose, whether under a statutory right or otherwise.

Exceptions ...

There are a few circumstances where you may regard yourself as not having a prejudicial interest or may participate even though you may have one. These, together with other rules about participation in the case of a prejudicial interest, are set out in paragraphs 10 – 12 of the Code.

Seeking Advice ...

It is your responsibility to decide whether any of these provisions apply to you in particular circumstances, but you may wish to seek the advice of the Monitoring Officer before the meeting.

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, but please give as much notice as possible before the meeting.

AGENDA

1. Apologies for Absence

2. Declarations of Interest

- guidance note opposite

3. Minutes (Pages 1 - 26)

To confirm the minutes of the meetings held on 20 and 27 July and 10 August 2010 (CA3) and to receive for information any matters arising therefrom.

4. Questions from County Councillors

Any county councillor may, by giving notice to the Proper Officer by 9 am on the working day before the meeting, ask a question on any matter in respect of the Cabinet's delegated powers.

The number of questions which may be asked by any councillor at any one meeting is limited to two (or one question with notice and a supplementary question at the meeting) and the time for questions will be limited to 30 minutes in total. As with questions at Council, any questions which remain unanswered at the end of this item will receive a written response.

Questions submitted prior to the agenda being despatched are shown below and will be the subject of a response from the appropriate Cabinet Member or such other councillor or officer as is determined by the Cabinet Member, and shall not be the subject of further debate at this meeting. Questions received after the despatch of the agenda, but before the deadline, will be shown on the Schedule of Addenda circulated at the meeting, together with any written response which is available at that time.

5. Petitions and Public Address

6. Financial Monitoring - September 2010 (Pages 27 - 126)

Cabinet Member: Finance & Property

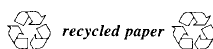
Forward Plan Ref: 2010/077

Contact: Kathy Wilcox, Principal Financial Manager Tel: (01865) 323981

Report by Assistant Chief Executive & Chief Finance Officer (CA6).

Monthly financial report on revenue and capital spending against budget allocations, including virements between budget heads.

The Cabinet is RECOMMENDED to:



- (a) ***note the report and approve the virements as set out in annex 2a;***
- (b) ***agree the creation of the Customer Services Reserve and transfer of £1.000m to that reserve and the transfer of £1.000m to transfer of £1.000m to Efficiency Reserve as set out in paragraph 51;***
- (c) ***approve the Supplementary Estimate requests as set out in paragraph 56;***
- (d) ***agree that the Unringfenced AIDS/HIV Grant can be used to fund Supporting People service as set out in paragraph 27;***
- (e) ***agree the transfer of impairment losses in relation to Landsbanki to the County fund as set out in paragraphs 64 to 67;***
- (f) ***note that £0.6m of Council funding for the day centre element of the Banbury Day Centre project has been released from the moratorium agreed as part of the Capital Programme Review as set out in paragraph 80; and***
- (g) ***agree to take up prudential borrowing to meet commitments in respect of deferred interest loans as set out in paragraph 81.***

7. Service & Resource Planning Report for 2011/12 - 2015/16 (September 2010) (Pages 127 - 146)

Cabinet Member: Finance & Property

Forward Plan Ref: 2010/078

Contact: Lorna Baxter, Assistant Head of Finance Tel: (01865) 323971

Report by Assistant Chief Executive & Chief Finance Officer (**CA7**).

This report is the second in the series for reports on the Service & Resource Planning process for 2011/12 - 2015/16 and will culminate in the Council setting a budget requirement for the authority and an amount of Council Tax for 2011/12 in February 2011.

This report provides an update on information available pertaining to the Business Strategy; the budget for 2011/12 and the medium term; and proposes a process for Service & Resource Planning for 2011/12 including a timetable of events.

The Cabinet is RECOMMENDED to:

- (a) ***approve the Service and Resource Planning process for 2011/12, noting the integration of Capital and the Asset Strategy;***
- (b) ***endorse the distribution and phasing of the total savings targets between Directorates and support services in paragraph 28;***
- (c) ***note the decision of Council on 14 September 2010 on the date for the budget setting meeting of Council.***

8. **White Paper: Equity and Excellence: Liberating the NHS** (Pages 147 - 166)

Cabinet Member: Leader, Adult Services

Forward Plan Ref: 2010/140

Contact: John Jackson, Director for Social & Community Services, Tel: (01865) 323574

Report by Director for Social & Community Services.

The recent White Paper and other related consultation papers set out a whole series of radical proposals for change to the NHS. The White Paper is now out for consultation with responses required by 11 October 2010. The proposals can be grouped together under three main headings:

Adult Social Care – A report by the Director of Social & Community Services entitled 'Health White Paper' is attached at **CA8a**).

Public Health

A report by the Director of Public Health is attached at **CA8(b)**.

Implications for Oxfordshire County Council and the Implementation of the Proposals – to include the implications for the Oxfordshire Joint Health Overview & Scrutiny Committee and for the Health & Well Being Partnership Board – current and future. A report by the Health Scrutiny Advisor is attached at **CA8(c)**.

Cabinet Members are asked to give their comments on the ideas set out in this report.

9. **Local Transport Plan 3 - Draft Plan for Consultation** (Pages 167 - 234)

Cabinet Member: Growth & Infrastructure

Forward Plan Ref: 2010/070

Contact: Joanne Fellows, Project Manager, Local Transport Plan Tel: (01865) 815546

Report by Head of Transport (**CA9**).

The purpose of this report is to seek approval to undertake public consultation on the draft third Local Transport Plan 2011 – 2030 (LTP3).

Oxfordshire County Council has a statutory requirement to produce a new Local Transport Plan (LTP) by April 2011. This will be Oxfordshire's third Local Transport Plan (LTP3) and will cover the period from 2011 to 2030. LTP3 will be a blueprint for all transport development across the county, not just the publicly funded elements.

The background against which the Plan is being developed is changing fast. It is important for the Plan to reflect the current economic climate whilst not losing sight of the longer term aspirations for Oxfordshire. It is important that the County Council has an agreed LTP in order to facilitate the delivery of (and respond to) development and enable the delivery of priority transport schemes when funding becomes available.

The purpose of this report is to seek approval of the draft LTP3 in order to undertake public consultation, which we have a legal obligation to undertake during the development of the Plan. The draft Plan builds on five previous rounds of stakeholder consultation and the previous approvals given by Cabinet over the last year.

The Cabinet is RECOMMENDED to approve the draft Local Transport Plan for consultation, noting the information contained in the draft SEA Environmental Report.

10. Performance Management: 1st Quarter Progress Report Against Priorities and Targets (Pages 235 - 238)

Cabinet Member: Deputy Leader

Forward Plan Ref: 2010/088

Contact: Alexandra Bailey, Corporate Performance & Review Manager Tel: (01865) 816384

Report by County Council Management Team (**CA12**).

This paper contains a report on Oxfordshire County Council's Corporate Performance for the first quarter of 2010/11 (Q1). It consists of a progress report against our Corporate Balanced Scorecard and our Corporate Risk Register where performance and/or risks have been given a proposed RAG-rating of red, and in some cases amber (where performance is below expectation, where there are high risks involved, or where CCMT attention is otherwise required). A one page summary of the Q1 performance against the Corporate Balanced Scorecard is attached at Appendix 1.

The Cabinet is RECOMMENDED to note this report.

11. Establishment Review - September 2010 (Pages 239 - 242)

Cabinet Member: Deputy Leader

Forward Plan Ref: 2010/089

Contact: Sue Corrigan, Strategic HR Manager Tel: (01865) 810280

Report by Head of Human Resources (**CA13**).

This report gives an update on activity since 31 March 2010. It gives details of the agreed establishment figure at 30 June 2010 in terms of Full Time Equivalents, together with the detailed staffing position at 30 June 2010. These are shown in the report by directorate and service area.

The report also provides information on current activity and in addition there is information on grant funded posts and those vacancies which are being covered by agency staff and at what cost.

The Cabinet is RECOMMENDED to:

(a) note the report;

(b) confirm that the Establishment Review continues to meet the Cabinet's

requirements in reporting and managing staffing numbers.

12. Forward Plan and Future Business (Pages 243 - 246)

Cabinet Member: All

Contact Officer: Sue Whitehead, Committee Services Manager (01865 810262)

The Cabinet Procedure Rules provide that the business of each meeting at the Cabinet is to include “updating of the Forward Plan and proposals for business to be conducted at the following meeting”. Items from the Forward Plan for the immediately forthcoming meetings of the Cabinet appear in the Schedule at **CA**. This includes any updated information relating to the business for those meetings that has already been identified for inclusion in the next Forward Plan update.

The Schedule is for noting, but Cabinet Members may also wish to take this opportunity to identify any further changes they would wish to be incorporated in the next Forward Plan update.

The Cabinet is RECOMMENDED to note the items currently identified for forthcoming meetings.

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Agenda Item 3

CABINET

MINUTES of the meeting held on Tuesday, 20 July 2010 commencing at 2.00 pm and finishing at 4.28 pm.

Present:

Voting Members: Councillor Keith R. Mitchell CBE – in the Chair
Councillor David Robertson (Deputy Chairman)
Councillor Arash Fatemian
Councillor Ian Hudspeth
Councillor Jim Couchman
Councillor Louise Chapman
Councillor Michael Waine
Councillor Rodney Rose
Councillor Mrs J. Heathcoat

Other Members in Attendance:

Councillor Liz Brighthouse OBE (Agenda item No. 7)
Councillor Zoe Patrick (Agenda item Nos. 10,11 and 16)
Councillor Anne Purse (Agenda item Nos. 12 and 14)

Officers:

Whole of meeting Chief Executive, S. Whitehead (Democratic Services)
Part of Meeting

Agenda Item No	Item
6.	T. Chapple (Corporate Core)
7.	L. Baxter, K. Wilcox (Corporate Core)
8.	Assistant Chief Executive & Chief Finance Officer
9.	Director for Social & Community Services, A. Sinclair (Social & Community Services)
11.	Director for Social & Community Services, J. Pearce (Social & Community Services)
12.	J. Fellows (Environment & Economy)
14.	H. Cox (Environment & Economy)

The Committee considered the matters, reports and recommendations contained or referred to in the agenda for the meeting, together with a schedule of addenda tabled at the meeting, and decided as set out below. Except insofar as otherwise specified, the reasons for the decisions are contained in the agenda, reports and schedule, copies of which are attached to the signed Minutes.

70/10 APOLOGIES FOR ABSENCE

(Agenda Item. 1)

Apologies were received on behalf of Councillor Mallon.

71/10 MINUTES

(Agenda Item. 3)

The Minutes of the meeting held on 22 June 2010 were approved and signed subject to the following correction:

65/10 (Item 11, Local Investment Agreement) paragraph 2: Delete 'supported schemes relating to her Division' and substitute with 'expressed concern that local housing schemes were in the 2010-2015 group when they were on hold pending infrastructure works. She also suggested that it would be a good idea to have a member of the PCT or public health on the board.'

72/10 QUESTIONS FROM COUNTY COUNCILLORS

(Agenda Item. 4)

Councillor Zoe Patrick had given notice of the following questions to the Leader:

- “1. Why has no single member champion produced a report (to be published on the intranet) since January, and some for considerably longer than that?”

Councillor Mitchell replied:

“Champions' reports were due on 31 March 2010 and on 30 June 2010. Given that 31 March was immediately before the calling of the General Election and the commencement of a period of purdah, I took the view that members would be busy campaigning and that Champions' reports might fall foul of the purdah rules and were, therefore, best avoided. I have reviewed and changed some of the Champion positions. They all know they are expected to produce quarterly reports and these are being collated and finalised at the moment and should be on the Intranet by the end of this month.”

- “2. What is the status of the "member champions" mentioned in the Business Strategy 2010-2013 dated June 2010? Cllr Shouler was appointed at Cabinet on 22nd June 2010; when were the others appointed? Will they be providing quarterly reports?”

Councillor Mitchell replied:

All of the Champion Appointments were made at Agenda Item 14 (see Annex to the report) at the Cabinet Meeting on 22 June 2010.

Councillor Jean Fooks had given notice of the following question to the Leader:

- “3. Is the Leader intending to appoint someone to take over as Design Champion? As he clearly has had difficulty finding someone to appoint in the last six months, has he considered asking a member of another group?”

Councillor Mitchell replied:

“The position of Design Champion has been discontinued on the advice of the last Champion.

Councillor Jean Fooks had given notice of the following question to the Cabinet Member for Growth & Infrastructure:

- “4. Can the Cabinet Member give an update on the progress of the City/County partnership bid for Plugged-in Places funding, and any information on the performance of the two electric vehicles on loan to the Council?”

Councillor Hudspeth replied:

“Plugged-in Places

At the end of June 2010, the City and County submitted an expression of interest for the second round of Plugged in Places. This application was supported by a range of other partners.

We have subsequently met with the Office for Low Emissions Vehicles (OLEV) and were advised by them that our Expression of Interest was good.

The new Government has made policy commitments to this agenda, most clearly in the coalition agreement which announced they will mandate a national charging infrastructure for electric and plug-in hybrid vehicles. We are further advised by civil servants that Ministers are taking an active interest in the Electric Vehicle arena and are considering the detail for how to take forward the wider OLEV programme, including the Plug-in Car Grant and Plugged-in Places.

However, we also understand in discussion with OLEV, that decisions are being taken in the wider context of a need to reduce the budget deficit and unfortunately, at this point in time, no firm decisions have been made as to the future of Plugged in Places.

OLEV has said that once it has a clear decision from Ministers, it will issue updated guidance and application templates as well as a clear list of those projects that it is asking to carry forward to final bid. In the meantime, OLEV

has asked all those that submitted an expression of interest to continue work, with a view to submission of a full application at the end of September 2010.

Electric Vehicles

We are coming to the end of phase one (the first six months) of the Mini E car trial, with the second phase due to begin in September.

BMW is able to share only very limited technical information with the Council but we will in due course get feedback from the Oxford Brookes University research into driver behaviour, although not until the end of the trial in March 2011.

Locally, we have observed a tendency for drivers to be concerned about the distance they can comfortably travel (so-called "range anxiety") but this was perhaps understandable and has lessened with more frequent use. Most drivers have been very positive about the overall performance of the vehicles but would like an easier method of hooking up for recharge. Of the five cars we had allocated in phase one, four were used as 'pool' cars and one allocated permanently to an Advisor for Hearing Impaired Children. The permanent user very quickly became comfortable with the minor peculiarities of the vehicle, was able to perform her duties in a normal manner and was sad to see it go at the end of the trial.

The first phase included the very cold spell of weather during which a number of technical and other performance issues were revealed.

In phase two of the trial the number of our vehicles will reduce to four. The intention is for two to be based at County Hall, one at Samuelson House (Banbury) and one to be placed with the Fire Service."

Councillor Larry Sanders had given notice of the following question to the Cabinet Member for Adult Services

- “5. With reference to Agenda Item 11 on Revised Carers Commissioning Intentions within Oxfordshire how does the Cabinet think it will be possible for the revised budget and revised plans to meet the needs of the 45,000 carers it aims to target?”

Councillor Fatemian replied:

“The target of 45,000 carers contacted and offered services needs to be approached by ensuring we have a good understanding of what informal family carers might want and need, and to respond appropriately. We need to target face-to-face time at those with the greatest needs and focus other resources to meet the needs of the less critical. Crucially, we need to harness the functions of new technologies, be they telephone or internet based, to maximise the use of the resources we have.

We do know that support to carers in the form of information can go a long way to improving a carer's situation to allow them to make the choice to continue to keep caring if they wish - when perhaps they might have felt the need otherwise to make a more difficult choice - that might, for example, mean a change of accommodation or similar.

There are new opportunities to meet this need to reach out to many more carers:

1. The new Customer Services Centre will offer services to all callers to the Council. The Customer Services Centre is expected to handle approximately 85,000 callers per year. Agreement has been reached for all of these callers to be screened for caring responsibilities and offered information where needed. We estimate that that 10% of these will be Carers based on the current available demographic data.
2. We expect that, with Self Directed Support, carers' needs will be explicitly identified and taken into account in support plans and will be given named contacts within locality teams. In addition to this, the new brokerage service puts carers, along with the cared-for, at the centre of support planning and carers will receive individual support. We expect this to improve markedly the number of carers we can identify and support. We want to ensure that all carers are clearly recorded as such.
3. Peer Support and Voluntary schemes - Adult Social & Community Services is continuing to invest into community services and will expect to expand investment to further strengthen infrastructure. This is a very popular service and we want to increase its coverage, but it is difficult, at present, to assess the number of carers we can expect to reach by this route.

In addition:

1. The Carers' Support Service will employ members of 6 staff including a specific Marketing Post, the role of which will be to improve our ability to reach new carers more effectively. This is to be put out to tender shortly.
2. The Emergency Support Service - 1 Staff – currently 2000 carers identified.
3. The Transformed Social Care Services - 45 Coordinators delivering carers and cared for access to specialist provision including direct payments
4. Improved partnership working with Districts, City Council and PCT through the Carers Strategy action plans. Specific training for staff
5. Carers will be further identified through initiatives like direct payments through GPs surgeries which encourages GPs to register as carers. The pilot projects have proven very successful so far.
6. Investment remains in place to increase identification of hidden carers such as members of black and ethnic minority groups or those in rural communities.
7. The new Alert Service contract offers the opportunity for self-referral from carers when they request this service.”

Supplementary: Councillor Sanders referred to concerns that Councillor Fatemian had been reported as stating that 3 Care Centres were to close and sought clarification.

Councillor Fatemian replied that he too had heard the statements. Under the Carers Commissioning arrangements to be considered today the funding would be withdrawn but the Centres were independent charitable bodies and it would be for them to determine their future.

73/10 PETITIONS AND PUBLIC ADDRESS

(Agenda Item. 5)

The following requests to address the meeting had been agreed:

Speaker	Item
Councillor Liz Brighthouse OBE Dr Liz Fisher, Chair, St Mary's Rd Resident's Association in respect of Magdalen Rd and Divinity Rd parking schemes	7. Financial Monitoring
Councillor Zoe Patrick	10. Response to the Queen's Speech 2010
Councillor Zoe Patrick Tony Purkis, Chairman of Oxfordshire Carers' Forum Ms Cara Brandi speaking as a carer	11. Revised Carers Commissioning Intentions with Oxfordshire
Councillor Anne Purse	12. Local Transport Plan 3
Mr James Mawle speaking as the representative of the principal landowner	13. Cogges Link Road Compulsory Purchase and Side Roads Order
Councillor Anne Purse	14. Developer Contributions to Service Infrastructure
Councillor Zoe Patrick	16. Forward Plan and Future Business

74/10 TREASURY MANAGEMENT 2009/10 OUTTURN

(Agenda Item. 6)

Cabinet considered a report that set out the Council's Treasury Management Outturn financial position for the 2009/10 financial year.

The report fulfilled the CIPFA Code of Practice on Treasury Management 2001 (and subsequent updates) requirement for the receipt of an annual report summarising the Treasury Management activity within 6 months of year-end.

RESOLVED: to note the report, and to **RECOMMEND** Council to note the Council's Treasury Management Activity in 2009/10.

75/10 FINANCIAL MONITORING - JULY 2010

(Agenda Item. 7)

Cabinet considered the financial monitoring report and addenda covering the period to the end of April 2010. The report focused on key risk areas and areas of emerging pressures identified by Directorates, along with plans to manage these. Councillor Liz Brighthouse OBE, speaking as a local member expressed the distress she had felt on reading that the scheme for Bayards Hill was held up.

Mrs Fisher whilst recognising the difficult choices ahead and supporting the moratorium spoke in support of the Magdalen Rd and Divinity Rd parking Schemes.

Responding to a question from Councillor Hudspeth Mrs Fisher commented that she could not speak for the whole area; there was a duty on the Council to consult but that the proposals met the Council's duties.

The Leader responding to the comments made clarified that the schemes referred to by the speakers had not been cancelled. The schemes being approved today were those that had been prioritised as matters that needed to be taken forward without delay. Other schemes were postponed and would be reviewed.

The Cabinet Member for Finance and Property highlighted areas of concern including pooled budgets, the underspend on school transport, placements and the general fragility of the social & community services budget.

During debate Cabinet Members supported the moratorium on capital projects in the light of the current financial position. They outlined the actions being taken to review and address the concerns raised by Councillor Couchman.

Following discussion around the play pathfinder schemes the Leader proposed an additional recommendation that was agreed.

RESOLVED: to:

- (a) note the report and addenda;
- (b) note the changes to 2010/11 grant allocations;
- (c) agree the change to the allocation of Harnessing Technology grant as recommended by the Schools Forum on 19 July 2010;
- (d) approve the virements as set out in Annex 2a;
- (e) approve the updated capital programme as set out in Annex 6.
- (f) agree the moratorium on capital schemes in 2010/11 that are not yet committed;
- (g) agree to release the capital schemes set out in Annex 8 from the moratorium;
- (h) agree that any further urgent changes to the schemes held in the capital programme moratorium ahead of further review in the Autumn should be delegated to the Chief Executive and Chief Finance Officer after consultation with the Leader of the Council and Cabinet Member for Finance & Property;
- (i) recommend Council to approve the reductions in revenue grant funded expenditure and related virements as set out in revised Annex 3e;
- (j) note the increase in VAT with effect from 4 January 2011, and agree that the current scale of charges will not be amended in 2010/11;
- (k) recommend Council to agree the changes to the Specified and Non-Specified Investment instruments section of the Treasury Management Strategy;
- (l) recommend Council to agree that any further changes required to the Annual Treasury Management Strategy & Annual Investment Strategy can be delegated to the Chief Finance Officer in consultation with the Leader of the Council and Cabinet Member for Finance and property; and
- (m) hold play pathfinder schemes in the moratorium; negotiate with the DfE about the release of schemes where building works have not yet commenced and make representations for other third parties who have made an investment in schemes; if funding is withdrawn, seek to recover as far as possible any money paid out.

76/10 SERVICE & RESOURCE PLANNING 2011/12 TO 2015/16 AND THE COUNCIL'S BUSINESS STRATEGY

(Agenda Item. 8)

The Cabinet considered a report (CA8) on the context to and changes needed in the service and resource planning process 2011/12 to 2015/16 and outlining the Council's business strategy.

RESOLVED: to:

- (a) agree that an additional £100m is used as a planning assumption for spending and grant reductions over the period 2011/12 – 2014/15;
- (b) agree to a full review of the Capital Programme in the light of national budget assumptions and the pressures currently being identified;
- (c) request officers to bring forward a revised planning process to the September Cabinet meeting; and
- (d) agree to launch The Oxfordshire Big Debate with the public and staff.

77/10 POLICY FOR THE OPERATION OF PERSONAL BUDGETS FOR ADULT SOCIAL CARE

(Agenda Item. 9)

Cabinet considered a report (CA9) that asked Cabinet to recommend, for approval by the County Council in September 2010, the proposed policy that would govern the resource allocation system.

Cabinet noted that a briefing was to be held for all Councillors following the extraordinary Council meeting on 27 July 2010.

RESOLVED: to:

- (a) note the report;
- (b) recommend to Council to approve the introduction of the Policy for the operation of personal budgets in Oxfordshire from October 2010; and
- (c) agree that a further report be brought to a future Cabinet meeting to approve any changes to the Policy for the financial year 2011/12.

78/10 RESPONSE TO THE QUEEN'S SPEECH 2010

(Agenda Item. 10)

Cabinet considered a report (CA10) that set out a response to the content of the Queen's Speech that was delivered on 25 May 2010. The report also

summarised an initial reaction to the new measures announced in the emergency budget delivered on 22 June 2010.

Councillor Zoe Patrick, Leader of the Opposition, welcomed the inclusion in the Queen's Speech of 23 policies proposed by the Liberal Democrat Party. In commenting on individual proposals, she welcomed the pupil premium and Localism Bill. In relation to academies, she expressed some concerns over the funding for the remaining schools. She welcomed the Council's response on planning issues and felt that with regard to the proposals in the Health Bill it was a question of waiting to see how GPs managed their new role.

Responding to a question from Councillor Mitchell regarding the position of her Group in relation to development at Grenoble Road Councillor Patrick indicated she had nothing to say at this time.

The Leader in proposing the response commented that he welcomed the academy proposals but shared some of the concerns over future funding of remaining schools. He was proposing a conference looking at academies.

During discussion, the Cabinet Member for Schools Improvement referred to the pupil premium and asked that the response include a request to include the children of service men and women in the proposal. Referring to the admissions issue, he was not persuaded that the use of the schools adjudicator would be effective.

The Deputy Leader suggested a strengthening of the response under paragraph 21. He commented that responsibilities were to come to local authorities with no additional funding.

The Cabinet Member for Growth & Infrastructure referred to paragraphs 10 & 11 relating to mineral extraction and suggested an additional point be made to government seeking clarity over arrangements for determining the amount of mineral extraction in localities.

RESOLVED: to agree the response set out in the report subject to the strengthening of the response in relation to paragraphs 15 and 21 and an additional point under paragraph 12 relating to mineral extraction.

79/10 REVISED CARERS COMMISSIONING INTENTIONS WITH OXFORDSHIRE
(Agenda Item. 11)

Cabinet considered a report (CA11) that outlined the proposed changes concerning the development of carers' services within Oxfordshire. It related to those services commissioned for adult carers from the Area Based Grant (previously the Carers' Grant), the Oxfordshire County Council Base budget and the Oxfordshire Primary Care Trust contributions for carers totalling £6.302m.

Councillor Zoe Patrick, Leader of the Opposition, referred to the number of carers as estimated in the report and queried the capacity of the Customer Service Centre. She asked why it was felt that the network would work better without Carer Centres and felt that the mitigation provided was inadequate.

Mr Tony Purkiss, Chairman of Oxfordshire Carers' Forum, commented that he had been encouraged in the past few years by the improvements in awareness of carers. He recognised the need for the proposals and made the following points. He hoped that the Oxfordshire Carers Forum remained intact. He commented that the strategic direction did not feature parent carers who also sought advice from Carers Centres. He felt that support should be targeted on those most in need to avoid the danger of diluting the quantity and quality of the support provided and finally he supported the identification of carers as a first step.

Responding to a question from Councillor Fatemian he confirmed that he found the Council supportive of carers.

Ms Brandi, speaking as a carer supported the concern concerning parent carers, expressed the fear that they would be excluded from valued support and felt that they had not been directly consulted.

Councillor Fatemian in proposing the recommendations commented that the problem was that carers did not always identify themselves. The new service model moved away from carers having to attend a specific location and the key outcome had to be local and accessible to carers. He emphasised that savings under the new model were to be reinvested. He commented that the Cabinet Member and Directorate were considering the issue of parent carers for Children, Young People & Families and that there would be further consultation. The Cabinet Member for Children, Young People & Families added that she would be happy to include the matter on the agenda of the Children's Trust Board.

The Director for Social & Community Services responding to a query from Councillor Patrick advised that the figure in paragraph 21 of the report equated to three full time equivalent officers.

RESOLVED: to approve the revised commissioning intentions for carers within Oxfordshire, as detailed in this report.

80/10 LOCAL TRANSPORT PLAN 3 - JULY 2010

(Agenda Item. 12)

Cabinet considered a report (CA12) that outlined progress in developing the LTP3 and that set out the results of the consultation on scenarios for LTP3. The report also outlined changes recommended to the policies approved by Cabinet in March 2010.

Councillor Anne Purse, Shadow Cabinet Member for Growth & Infrastructure raised a number of concerns. She referred to the fast changing scene and hoped that the process, which was lengthy, would be able to pick the changes up. She hoped that there would be flexibility when looking at the scenarios for the different types of community defined in the plan as some town issues were common to some rural areas and she was concerned at the reduced emphasis on speed control mechanisms and changes to planning regulations. She also welcomed the commitment to produce a complete list of schemes.

The Cabinet Member for Growth & Infrastructure responded to the comments made.

RESOLVED: to:

- (a) approve the preferred scenarios for the LTP, noting the information contained in the Strategic Environmental Assessment of the scenarios; and
- (b) approve the recommended changes to the policies, as the basis for further development of the LTP.

81/10 COGGES LINK ROAD COMPULSORY PURCHASE AND SIDE ROADS ORDER

(Agenda Item. 13)

Cabinet considered a report that addressed statutory procedures connected to the Cogges Link Road. The procedures related to land assembly (including the use of compulsory purchase powers), side roads and private means of access to premises, and works on non-navigable watercourses.

Mr James Mawle speaking as the representative of the principal landowner opposed the proposals.

RESOLVED: to:

- (a) approve the exercise of the Council's statutory powers of compulsory purchase to enable the acquisition of all land requirements for the purposes of the Cogges Link Road Scheme shown edged red/ and coloured on drawing number B0800100/B4130, including the service, publication and display of notices, the public deposit of documentation, and application to the Secretary of State for Transport for confirmation of the compulsory purchase of all land requirements for the purposes of the Cogges Link Road Scheme;
- (b) approve the making of applications to the appropriate Secretary of State or other body (as the case may be) for certificates that the replacement land to be provided is 'equally advantageous' as and no

less in area than the existing 'special category land' which is required for the Cogges Link Road Scheme, including the service, publication and display of notices and the public deposit of documentation;

- (c) approve the exercise of the Council's statutory powers for the purchase of land for the Cogges Link Road Scheme by General Vesting Declaration, including the service, display and publication of notices;
- (d) approve the making of a Side Roads Order in connection with the improvement, stopping up and diversion of side roads including public footpaths, and the stopping up of private means of access to premises and the provision of new means of access to premises, as shown on drawing number B0800100/B4500 Rev B, the service, display and publication of notices, the public deposit of documentation, and application to the Secretary of State for Transport for confirmation of the Side Roads Order;
- (e) approve the service, display and publication of all notices required for or in connection with the carrying out of works on non-navigable watercourses in connection with the Cogges Link Road Scheme;
- (f) approve the taking of all necessary steps by officers to implement the statutory procedures required in connection with the Cogges Link Road Scheme; and
- (g) approve the affixing of the Council's common seal to all orders, declarations, and any other documents arising in connection with the statutory procedures for the Cogges Link Road Scheme.

82/10 DEVELOPER CONTRIBUTIONS TO SERVICE INFRASTRUCTURE

(Agenda Item. 14)

Cabinet considered a report (CA14) that summarised developer contributions secured by the County Council through the planning process in 2009/10; identifying the financial contributions negotiated, received and spent during the year (according to district area and locality).

Councillor Anne Purse stated that she appreciated the efforts of officers but queried whether the recommendations of a Scrutiny Review of the last few years had been implemented.

The Cabinet Member for Growth & Infrastructure agreed that officers did a tremendous job. He was not quite certain where the Council was in respect of the recommendations of the Scrutiny Review but further proposals may be coming forward from government in autumn 2010.

RESOLVED: to note the information reported on the developer contributions negotiated and received through the planning process in 2009/10.

83/10 DELEGATED POWERS OF THE CHIEF EXECUTIVE - JULY 2010

(Agenda Item. 15)

RESOLVED: to note the schedule of delegated powers exercised by the Chief Executive.

84/10 FORWARD PLAN AND FUTURE BUSINESS

(Agenda Item. 16)

Councillor Patrick, Leader of the Opposition, commented on the deferral of the Cogges Trust report. The Trust was wound up and animals slaughtered. The Deputy Leader responding commented that there was a new Trust being set up. A Shadow Board was considering the options and in the mean time, the museum was closed for this year.

The Cabinet considered a list of items (CA) for the immediately forthcoming meetings of the Cabinet together with changes and additions set out in the schedule of addenda.

RESOLVED: to note the items currently identified for forthcoming meetings.

..... in the Chair

Date of signing

CABINET

MINUTES of the meeting held on Tuesday, 27 July 2010 commencing at 10.00 am and finishing at 12.25 pm

Present:

Voting Members: Councillor Keith R. Mitchell CBE – in the Chair
Councillor David Robertson (Deputy Chairman)
Councillor Arash Fatemian
Councillor Ian Hudspeth
Councillor Jim Couchman
Councillor Kieron Mallon
Councillor Louise Chapman
Councillor Rodney Rose

Other Members in Attendance: Councillor Anne Purse,
Councillor Mrs Catherine Fulljames,
Councillor Charles Shouler
Councillor John Tanner

Officers:

Whole of meeting Chief Executive, Director of Environment & Economy,
Assistant Chief Executive & Chief Finance Officer
N. Hyde, A. Pau; F. Upton; R Finlayson (Environment & Economy)
C. Smith, S. Whitehead (Legal & Democratic Services)
External Consultants – A. Ferguson (Ernst & Young), J. Hawkins (Towers & Hamblins), P. Scott (Entec),

The Committee considered the matters, reports and recommendations contained or referred to in the agenda for the meeting and decided as set out below. Except insofar as otherwise specified, the reasons for the decisions are contained in the agenda and reports, copies of which are attached to the signed Minutes.

85/10 APOLOGIES FOR ABSENCE

(Agenda Item. 1)

Apologies were received on behalf of Councillor Judith Heathcoat and Councillor Michael Waine.

86/10 PETITIONS AND PUBLIC ADDRESS

(Agenda Item. 3)

The following requests to address the meeting under agenda item 4E had been agreed:

Councillor Anne Purse, Shadow Cabinet Member for Growth & Infrastructure
Councillor Mrs Catherine Fulljames, local member
Councillor Charles Shouler
Councillor John Tanner
Dr Ian Groves, Ardley Against the Incinerator

**87/10 OXFORDSHIRE RESIDUAL WASTE TREATMENT PROCUREMENT
- AWARD OF CONTRACT**

(Agenda Item. 4)

Cabinet considered a report (CA4E) that explained the nature of the contract and its financial implications including the allocation of risk between the council and the contractor, and recommended the award of the contract to Viridor.

Councillor Anne Purse, Shadow Cabinet Member for Growth & Infrastructure commented that she would not start from the current position and that she felt that the Cabinet had received suggestions about alternatives choices that had not been taken. She feared that Cabinet would be creating a hungry beast at a time a wider context of magnificent efforts to reduce residual waste.

Dr Ian Groves, Ardley Against the Incinerator, emphasised the pleasant and green environment of Ardley and the expectation of residents that this would be enhanced by the restoration of the land fill site in due course. The Group recognised and subscribed to the need to move waste up the waste hierarchy and were aware of the reasons underpinning the current recommendation. Personally he had attended every day of the public enquiry to hear the reasons given but felt that not enough consideration had been given to the impact on local people. He believed that a smaller facility could be designed having less impacts on the environment and the local communities. The current scheme was twice the size required and he felt that the Council had not robustly considered the proposals. The Group considered that the decision should be held until the results of the planning application were known.

Councillor John Tanner, spoke against the recommendation. The decision would tie the Council for 25 years into the future at a time when new possibilities were opening up every year. He referred to the progress made with composting and the reduction in the amount of household waste due to recycling and queried the need for such a large incinerator with waste coming into the County from elsewhere.

In response to comments made the Chairman clarified that the decision would be taken in public.

Responding to a question Councillor Tanner stated that he thought that turbines were an asset.

Councillor Shouler, highlighted paragraphs 25 and 26 of the report that set out the 4 outcomes. A recurring query from members of the public was to question the need to sign before the planning permission was granted. He referred to the fact that if delayed then it was likely that costs (held for some time) would be renegotiated by Viridor and that this could undermine the value for money. Not signing today was not a cost free option and he urged Cabinet to make the financial risks clear.

Councillor Mrs Catherine Fulljames, as local member stated that she was speaking for many villages in her Division. She noted that there were some local people here today but pointed out that the Planning Inquiry was still carrying on and it was school holidays. Councillor Mrs Catherine Fulljames queried why there was any need to rush to a decision. Other Local Authorities were still in the process of procuring. She expressed concern at the widening of the area from which waste would be accepted. Reference to the hinterland had been introduced during the planning process and now Viridor wished to take waste from further afield. She felt that the planned incinerator was monstrous. During a planning inquiry visit to another incinerator local people had been depressed by how large that site was. Commenting on the reference in the report to the robust case by Viridor to the Public Inquiry Councillor Mrs Catherine Fulljames stated that local people had also put up a robust case.

The Cabinet Member for Growth & infrastructure thanked the speakers for their contributions and in responding to the comments made stressed that the decision today was clearly a procurement decision. Councillor Shouler had highlighted financial aspects and he thanked Councillor Mrs Catherine Fulljames for the local focus.

Cabinet received a presentation that explained the context for the decision; the key aspects of the contract and key risks; the financial deal and value for money assessment including risk sensitivities; the closing options (as referred to by Councillor Shouler) and next steps.

During discussion the following points were raised:

- (1) Responding to comments from the Leader, Cabinet received assurances that the negotiated deal remained good value in the market place. Unlike in construction generally there was an upward price pressure in this area due to demand.
- (2) It was clarified that the County council would not take residual ownership at the end of the contract avoiding risks around the cost of remediation and de-commissioning.
- (3) There was some discussion around the implications of the closing options and the costs involved. It was noted that more detailed information was included in the restricted papers that contained commercially sensitive information. It was confirmed that it was closing the contract before planning permission was obtained was part of the Defra model.
- (4) Cabinet received confirmation that the cost of the total contract was significantly below the cost of land fill and under a range of risk factors that difference widened. The value for money assessment carried out had been extremely prudent.
- (5) There was discussion of the steps that could be taken to mitigate the foreign exchange financial risk.

88/10 EXEMPT ITEM

At this point the Chairman proposed that the public be excluded during consideration of annexes 2 and 3. He invited the Councillors in receipt of the exempt information annexes to remain stressing that the detail to be discussed was to be treated as confidential due to its commercial sensitivity. He added that members of the public and other members would be invited to return to the meeting before any decision was taken.

Dr Ian Groves requested that questions be allowed as members of the public in attendance had not previously heard the presentation.

RESOLVED: to exclude the public during the consideration of Annexes 2 and 3 since it is likely that if they were present during that discussion there would be a disclosure of "exempt" information as described in Part I of Schedule 12A to the Local Government Act, 1972 and specified below the item in the Agenda.

DISCUSSION FOLLOWING THE EXCLUSION OF THE PRESS AND PUBLIC

Cabinet considered the information contained in annex 2 and 3. The following is a public summary of the areas of discussion:

- (1) Cabinet probed in detail the Council's potential liabilities in the different closing options as set out by Councillor Shouler.
- (2) There was further detailed questioning of the funding mechanism and costs. They explored issues regarding the proposal to hedge against foreign exchange rates.

- (3) Cabinet explored other options and costs in the event of planning permission being refused.
- (4) Cabinet considered that when exploring alternatives the comparisons must include the whole cycle, for example mbt would also require landfill at the end of the process. End to end cost comparisons would prove more expensive if other options were chosen.
- (5) Cabinet probed the value for money and comparisons to deals on the market.
- (6) Cabinet explored the timescales if the process was to be restarted and the resulting costs.
- (7) Cabinet considered the options if the Council did not go ahead including the financial implications of the increase in costs.
- (8) Cabinet recognised the wider context of the national budget position and the impact on Council services and the possibility of cuts for every point of delay.
- (9) Cabinet received assurances that the Council's position was protected as far as was possible in relation to the various potential operational risks that might arise.
- (10) Cabinet explored the reasons for the size of plant proposed in terms of its commercial viability.
- (11) Councillor Chapman raised queries from a member of the public that were answered as part of the discussion.
- (12) There was some discussion of the existing landfill capacity in Oxfordshire and the costs involved.
- (13) Cabinet considered the issue of indexation.

DISCUSSION FOLLOWING THE RE-ADMITTANCE OF THE PRESS AND PUBLIC

The Chief Executive summarised the debate that had taken place and which is set out above.

The Chairman, in response to the request from Dr Groves agreed that 5 minutes be given to further points of clarification from those speakers who had previously addressed the meeting.

Dr Groves, referred to the consideration given to the value for money for the County council, the commercial viability for the operator but felt that insufficient had been heard about weighing the impact on people. The Leader responded by explaining that today was about the procurement process. Other processes including the planning process and the application to the Environment Agency would look at local impact and health considerations.

At this point Cabinet voted on the recommendations set out in the report and

RESOLVED: to award the contract for the treatment of Oxfordshire's residual municipal waste to Viridor Waste Management Ltd and authorise;

- (a) the Director for Environment & Economy after discussion with the Cabinet Member for Growth and Infrastructure, to approve minor amendments to the form of contract, and any subsidiary or related documents, prior to its execution which do not modify substantial aspects of the contract or the commercial agreement with Viridor as outlined in the report;
- (b) the Director for Environment & Economy to sign any subsidiary or related documents arising from the contract; and
- (c) the Assistant Chief Executive & Chief Finance Officer to issue a certificate under the Local Government (Contracts) Act 1997 (the Certificate).

..... in the Chair

Date of signing

CABINET

MINUTES of the meeting held on Tuesday, 10 August 2010 commencing at 2.00 pm and finishing at 2.55 pm

Present:

Voting Members: Councillor Keith R. Mitchell CBE – in the Chair
Councillor David Robertson (Deputy Chairman)
Councillor Arash Fatemian
Councillor Ian Hudspeth
Councillor Jim Couchman
Councillor Kieron Mallon
Councillor Michael Waine
Councillor Rodney Rose
Councillor Mrs J. Heathcoat

Officers:

Whole of meeting Chief Executive, Julie Dean (Corporate Core); Director of Children, Young People & Families, Roy Leach (Children, Young People & Families).

The Committee considered the matters, reports and recommendations contained or referred to in the agenda for the meeting, together with a schedule of addenda tabled at the meeting, and decided as set out below. Except insofar as otherwise specified, the reasons for the decisions are contained in the agenda, reports and schedule, copies of which are attached to the signed Minutes.

88/10 APOLOGIES FOR ABSENCE

(Agenda Item. 1)

An apology for absence was received from Cllr Louise Chapman.

89/10 DECLARATIONS OF INTEREST

(Agenda Item. 2)

There were no declarations of interest.

90/10 QUESTIONS FROM COUNTY COUNCILLORS

(Agenda Item. 2a)

In accordance with Section 3 of the Cabinet Procedure Rules, the Chairman had allowed the following question from Councillor Richard Stevens to Councillor Arash Fatemian to be considered prior to Agenda Item 3:

'Will the Cabinet member please confirm that the projected savings from the revised commissioning arrangements in respect of carers' services agreed by Cabinet at their last meeting will be reinvested in services for carers?'

Councillor Fatemian confirmed that the County Council would continue to support all carers, adding that the projected savings from the revised commissioning arrangements in respect of carers' services would be reinvested into services for carers.

91/10 PETITIONS AND PUBLIC ADDRESS

(Agenda Item. 3)

The Cabinet were addressed by the following people in relation to Agenda Item 5:

Mr F. Newhofer, local resident

Councillor Larry Sanders, local member

Councillor John Tanner, local member

Councillor Mohammed Altaf-Khan, shadow cabinet member for Schools Improvement.

Mr F. Newhofer raised a number of questions with regard to the current academy situation generally and about schools within the Oxford area:

- That competition, which the academy model advocated, rather than collaboration, would serve to raise attainment levels – his view was that there was no evidence to substantiate this, indeed it would perpetuate the system of segregation in schools;
- It would be a missed opportunity if discussion amongst Oxford schools did not occur, there being greater potential for shared resources and a shared curriculum if a policy of federalisation was to be implemented.

He urged therefore that the Cabinet to defer any decision until October to allow discussion to take place with all Oxford schools as soon as the school holidays were over.

Councillor Larry Sanders pointed out that there had been little public interest in the consultation and the figures had clearly indicated little support for an academy. He added that the petition had been largely signed by people of an ethnic minority background who were 'unimpressed by the proposals' and wondered whether their views had been taken into account within the consultation responses. He urged the Cabinet not to take any decision until all Oxford schools, including Oxford School, could have the opportunity to think more around alternative proposals.

Councillor John Tanner expressed his view that the Government finance for academies may not now be as available as it was prior to the election. He asked what discussions had taken place at officer/member level with regard

to the prospects of funding. He added that the outcomes of the local public consultation had been a resounding 'no', coupled with a dissatisfaction at 'the continual messing about'. He asked for a delay in the decision making process to allow for a co-operative approach for all schools in the area.

Councillor Mohammed Altaf - Khan spoke in support of a delay to enable the exploration of other routes, particularly in light of the possibility of further Government legislation. He strongly urged to Cabinet not to rush into making a decision, but to take more time and involve more people and more schools in discussions.

92/10 OXFORD SCHOOL - AUGUST 2010

(Agenda Item. 4)

Cabinet had agreed in September 2009 that a feasibility study be undertaken into the replacement of Oxford School by an academy. As part of the study, two parallel consultations had been undertaken: one to ascertain stakeholders' views about the legal closure of Oxford School and one seeking views about the academy that it is proposed would replace Oxford School, should a decision to close it be made. The consultations had been launched on 7 June 2010 and had concluded on 19 July 2010 and the outcome of the closure consultation element is here reported to the Cabinet to inform a decision about whether or not to proceed with the publication of a Statutory Closure Notice.

Councillor Michael Waine introduced the report CA4, at the same time responding to the points made by the speakers:

- A significant amount of supplementary resources had been put into Oxford School since the National Challenge which had supported better results, taking the School from below floor targets to just above. However, there was still a large gap with other schools and the potential to sustain the improvement was questionable;
- The previous Government had signed the project off in March and a letter had been received from the outgoing Minister for Schools, Vernon Coaker MP, wishing it every success. The new Government had equally given its full commitment to the establishment of more academies and a supportive letter had been received by CfBT from Michael Gove MP. There had been delays, but this authority had tried hard to proceed as expeditiously as possible with a view to giving a sense of certainty to the community;
- Every effort had been made during the consultation period to reach all groups within the community, particularly parents of children at the School, to the extent that school gate meetings had been held with parents. Very few had attended the public meetings, which had indicated an indifference to the closure;

- The responses expressed by the petitioners were very important to the consultation, and their view that the School was improving was correct, but this was from a very low base;
- From experience, the Governing Bodies of the current two Oxfordshire academies were dynamic, focussed, provided good challenge and maintained direct links with the staff and parents. It was hoped that this would manifest again if another academy was to be established;
- Additional resource was not guaranteed at the moment. The Government had given their wholehearted support to the academy, but any additional support would be part of the comprehensive spending review. However, the Directorate had just been informed that £150k capital funding would be made available to support the initial refurbishment, if it should go ahead; and
- It was possible for schools to be highly competitive, but also collaborative at the same time. CfBT were committed to collaborative working with the aim of raising achievement.

Other views expressed by Councillor Waine and the other members of the Cabinet included the following:

- It was the Cabinet's view that an academy would offer the best way forward for the community, in that it would have the tools to work in innovative ways. It would offer potential for the community to have a good school in its midst, one which could be a school of first choice. The aim was to set up, with CfBT, a base of excellence for the teaching of English, and of English as a second language;
- The younger end of the 3 – 19 age range could attend a 'school within a school', which would be part of the overall ethos and leadership of the Academy and a part of the overall direction of school improvement;
- No reference was made in the consultation responses and the petition to a wish for an improvement in the current attainment levels;
- The North Oxford Academy was now the first choice for many parents. It previously had a falling capacity, now it had a waiting list and its attainment levels had doubled. The Governing Body was focussed and was attracting professional people to its membership. The proposed Academy could benefit from the same.

In reference to paragraph 16 of the report, Roy Leach reported that the YPLA had since acknowledged receipt of the consultation but had indicated that it did not wish to make any contribution to the consultation.

The Cabinet, following consideration of the outcome of the consultation on the proposed closure of Oxford School to enable its replacement by an academy,

RESOLVED: (unanimously) to proceed with the publication in September 2010 of a Statutory Notice for the closure of Oxford School, to be determined following a further six week period of representation.

..... in the Chair

Date of signing

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Division(s): N/A

CABINET – 21 SEPTEMBER 2010

FINANCIAL MONITORING

Report by the Assistant Chief Executive & Chief Finance Officer

Introduction

1. This report sets out the monthly financial monitoring and provides a further update on changes to funding in 2010/11 in addition to the position set out in the previous report and addenda to Cabinet on 20 July 2010, and the report to Council on 27 July 2010.
2. Part 1 and 2 set out the Council's forecast position for the 2010/11 financial year based on four months of actuals to the end of July 2010, including projections for revenue, balances and reserves. The Capital Monitoring is included at Part 3. Part 4 provides an update on national in – year grant reductions, while Part 5 updates the position on Oxfordshire schools applying for academy status and changes to 16 – 19 funding.
3. As part of the Council's Business Strategy, a new Directorate structure will be fully implemented by March 2011. Work continues on the restructure and the intention is to report in the new structure, subject to any further changes, from the monitoring report to the end of November 2010 that will be considered by Cabinet on 25 January 2011.

Summary Revenue Position

4. The in – year Directorate forecast is an overspend of +£1.610m, or +0.42% against a budget of £385.090m as shown in the table below. The in-year forecast excludes an overspend of +£0.496m on services funded from Dedicated Schools Grant (DSG) and +£0.178m relating to the City Schools Reorganisation which was carried forward from 2009/10 as planned.

Original Budget 2010/11 £m		Latest Budget 2010/11 £m	Forecast Outturn 2010/11 £m	Variance Forecast July 2010 £m	Variance Forecast July 2010 %
99.050	Children, Young People & Families (CYP&F)	96.588	96.546	-0.042	-0.04
183.657	Social & Community Services (S&CS)	178.020	179.810	+1.790	+1.01
70.408	Environment & Economy	71.850	71.850	0.000	0.00
28.122	Community Safety & Shared Services	28.406	28.406	0.000	0.00
9.578	Corporate Core	10.226	10.088	-0.138	-1.35
390.815	In year Directorate total	385.090	386.700	+1.610	+0.42

Plus: Overspend on DSG		+0.496	
Plus : Planned overspend on City Schools Reorganisation		+0.178	
Total Variation		+2.284	+0.59

5. Carry forwards from 2009/10 subject to virements larger than £0.500m were approved by Council on 27 July 2010. All carry forwards are now included in the latest budget. Forecasts include the impact of in – year grant reductions notified during 2010/11 and note where pressures are arising as a result.
6. General balances are £14.376m. This total includes £1.009m Performance Reward Grant held in balances pending supplementary estimate requests to release it for use in 2010/11. These will be included in the next report. After taking into account the forecast Directorate overspend (+£1.610m) and the Council elements of the overspend on the Pooled budgets (+£2.594m), the consolidated revenue balances forecast as at 31 March 2011, excluding the Performance Reward Grant is £9.163m.
7. Figures for each Directorate are summarised within the Annexes and individual Directorate Financial Monitoring Reports setting out the detail behind this report have been placed in the Members’ Resource Centre.
8. The following Annexes are attached:

Annex 1 (a-e)	Forecast Revenue Outturn by Directorate
Annex 2 (a-f)	Virements and Supplementary Estimates
Annex 3 (a-c)	Specific Grants and Area Based Grant as at 31 July 2010
Annex 4	Forecast earmarked reserves
Annex 5	Forecast general balances
Annex 6	Capital Programme Monitoring
Annex 7	Treasury Management Lending List

Part 1 - Revenue

9. The forecast revenue outturn by Directorate based on the position to the end of July 2010 is set out below. Significant issues or movement in the variances are commented on below along with the management action being taken.

Children Young People & Families: -£0.042m in – year Directorate underspend

10. CYP&F are forecasting an in-year Directorate underspend of a -£0.042m, or -0.04%, (+£0.632m total overspend including +£0.496m on services funded from Dedicated Schools Grant and +£0.178m planned overspend remaining in respect of the City Schools reorganisation).

Young People & Access to Education

11. Young People & Access to Education (YP&AE) is overspending by +£0.227m on services funded by the Council. +£0.120m of the total relates to Post 16 Special Educational Needs due to increased pupil numbers.
12. An overspend of +£0.021m in the Psychological Service relates to the backdated element of the pay band changes for Educational Psychologists for

the period September 2009 to March 2010. Due to the unavoidable and one-off nature of this pressure a supplementary estimate is requested.

13. The last report noted an overspend of +£0.150m on the Youth Offending Service where there is a loss of income following the reclassification of Huntercombe Young Offenders Institution. The service was due to receive Performance Reward Grant in 2010/11 and 2011/12. This grant has now been reduced by 50%. In light of this the service has reviewed and reduced its plan for this funding but will spread spend over the two years. Further details will be provided in the next report.

Children and Families

14. Since the last report a review of all Children's Social Care, Family Support & Assessment and Safeguarding budgets has been undertaken. The budgets in these areas have been realigned to match the forecast spend. The previously reported overspend of £1m has now been brought to a break even position. Current forecasts based on the realigned budgets show an underspend in the region of -£0.400m based on a flat-line projection i.e. not accounting for new clients entering the service.
15. With the budgets moved work is ongoing to establish what level of spend is affordable in light of current placements and for new cases that may arise during the year. Options which can provide the necessary services for existing and new clients at reduced cost are also being investigated. Whilst this is a volatile demand led budget, staff are working hard to achieve a breakeven position by year end. Work is ongoing to increase in-house provision in order to avoid, where possible, the use of agency placements for looked after children. In this year to date very limited use has been made of out of area placements, though some children have significant complex needs that require specialist or secure placements to avoid harm to themselves or others. Whilst it will be difficult to sustain this throughout the remainder of the financial year it is anticipated that activity will be contained within available provision.
16. The final asylum grant claim for 2009/10 has now been submitted to the Home Office. There have been a number of changes to the rates payable for clients which has meant that expenditure is again higher than the income that can be received. As in previous years the Council has claimed Special Circumstances grant but given the current economic situation it is unclear what the outcome will be. Notification is expected at the end of September 2010. An overspend of +£0.629m has been carried forward from 2009/10 but is not included in the forecast as the Directorate also carried forward sufficient underspends to offset this pressure should the claim for Special Circumstances Grant be unsuccessful. If, however, the Special Circumstances Grant is successful this funding will be available for an alternative purpose.
17. A number of young people have had their application for asylum refused by the Home Office. These are known as All Rights Exhausted (ARE) cases. The Directorate has had discussion with Legal Services regarding the withdrawal of funding from these cases. Notice has been given to these clients and families and it is anticipated that payments will cease in

September 2010. It is understood that these costs may be met by the National Asylum Support Service. The ARE clients were consulted and interpreters advised them of the situation so that they were clear and fully understood the process. The details regarding the levels of savings likely to be achieved will be reported as part of a future report.

Raising Achievement Service

18. There is no forecast variance to report in this area. However the Outdoor Education Centres are predicting a potential pressure of +£0.038m due to under achievement of income. Income has risen since the last report due to increased charges and the centres opening during August and may rise further as schools book visits for the remaining weeks.

Commissioning, Performance & Quality Assurance (CPQA)

19. The overall position for CPQA is an underspend of -£0.307m. Within that there is an underspend of -£0.817m on Home to School Transport, a decrease of -£0.683m since the last report. £0.450m of this variation relates to the exclusion of the previously reported underspend on Area Based grant which was cut as part of the in-year savings as agreed by Council on 27 July 2010. In addition an allowance of +£0.178m has been included in the forecast for Special Educational Needs transport as there are usually significant route changes in September to reflect the new school year.

Dedicated Schools Grant (DSG) Funded Services

20. Services funded by DSG are forecast to overspend by +£0.496m. The July report included an overspend of +£0.429m on Nursery Education Funding (NEF). This area is now forecasting a break even position. The final notification of DSG for 2010/11 has now been received and is higher than expected mainly because of the increased number of children aged three years. On 19 July 2010 it was agreed by Schools Forum that additional DSG funding of £0.424m received for three year olds would be allocated to NEF.
21. Alternative Education is forecasting an overspend of +£0.132m due to an under achievement of income. This position may improve in future reports following the restructuring of the service and implementation of changes to charging mechanisms.

Social & Community Services: +£1.790m, or +1.01%, in – year directorate overspend

Community Services

22. The forecast overspend in Community Services is +£0.218m, a decrease of £0.076m since the last report. This is due to the utilisation of the Adult Learning material reserve in accordance with the updated recovery plan. This reduces the Adult Learning overspend to +£0.157m which will be repaid by March 2013. The remaining overspend relates to the Music Service (+£0.061m). This is expected to be repaid over the next three years.

Social Care for Adults

23. Social Care for Adults is forecasting on overspend of +£1.401m. This includes +£0.459m relating to Older People Care Management and is mainly due to the cost of additional staff required for safeguarding work, to reduce

waiting lists and delayed transfers of care and meet other performance targets. The overspend also includes all legal costs for Adult Social Care where the budget is currently predicted to overspend by +£0.153m. The service is working to reduce the level of overspend by the end of the year. Savings may be achieved in this area as a result of the restructuring being carried out to fully implement self-directed support.

24. Fairer Charging and Residential Client Income is forecast to be underachieved by +£0.438m. This is due to changes in the bed based model being introduced to control expenditure in the Older People's Pooled Budget which will reduce income and delays in implementing increased charges for day services and home support to allow consultation to take place. This will be monitored closely over the next few months and updates will be provided in future reports.
25. The Learning Disabilities Service is forecasting an overspend of +£0.068m. This includes a overspend of +£0.090m on the Supported Living Internal budget due to increasing numbers of clients using the service and the delivery of planned efficiency savings. Discussions are taking place to reduce the level of overspend.
26. The Mental Health service is forecasting an overspend of +£0.410m. The increase of +£0.408m since the last report is due to the transfer of two very high cost Section 117 clients from Continuing Health Care. It has been agreed that these clients should be receiving social care so as such fall under the Council's responsibility.

Supporting People

27. The Supporting People Administration Grant of £0.320m, which was part of the Area Based Grant, has been withdrawn as part of the in-year grant reductions agreed by Council on 27 July 2010. The delivery of the Supporting People programme is dependent on the work of the team funded by this grant so the costs will be met from within the directorate budget. It is proposed that the uncommitted element of £0.149m from the AIDS/HIV grant should be used to partly alleviate the pressures caused by the loss of grant income. Investigations to identify sources of funding for the shortfall are ongoing. The service will be reviewing how the administration of this programme can be combined with similar functions to achieve efficiency savings. Until this is identified an overspend of +£0.171m is forecast.

Pooled Budgets

Older People, Physical Disabilities & Equipment Pool

28. As shown in the table on the next page the forecast outturn on the Older People, Physical Disabilities and Equipment Pooled Budgets is an overspend of +£4.172m. This includes overspends of +£2.001m carried forward from 2009/10. The Council element of the pool is forecast to overspend by +£2.089m while the Primary Care Trust (PCT) element is forecast to overspend by +£1.868m.

Original Budget	Latest Budget		Forecast Variance July 2010			Variance May 2010	Change in Variance
			OP £m	PD £m	Total £m		
2010/11 £m	2010/11 £m					Total £m	Total £m
88.972	88.156	OCC Elements Forecast in-year variance	0.471	1.618	2.089	2.724	-0.635
21.964	27.807	PCT elements Forecast in-year variance	1.066	0.802	1.868	2.338	-0.470
110.936	115.963	Total Older People & Physical Disabilities	1.537	2.420	3.957	5.062	-1.105
1.481	1.481	Equipment Pool			0.215	0.051	+0.164
112.417	117.444	Total - Older People, Physical Disabilities & Equipment Pool	1.537	2.420	4.172	5.113	-0.941

29. The overspend on Older People includes Transitional Beds, Intermediate Care and 12 Week Property Disregards which is partially offset by underspends on Care Homes with Nursing and Residential Homes. Further overspends are forecast on External Home Support and the Assessment and Enablement Service. The forecast includes an estimated cost of +£1.143m in respect of Section 117 clients previously funded by Continuing Health Care who are now transferring to the Adult Social Care's responsibility. It also reflects the full year effect of the movement from residential to more expensive nursing beds. The overspend of +£0.686m brought forward from 2009/10 is included in these figures.
30. There has been a reduction in the forecast overspend on Older People since the last report. In order to bring the expenditure closer to budget it will be necessary to control the number of clients in receipt of services. The number of new Care Home placements per week has been reduced for the rest of the year. The number of Intermediate Care beds will be reduced during the year as contracts come to an end. A quota system has been introduced for both Internal and External Home Support which will reduce the projected costs in these areas. The forecast also includes a Primary Care Trust (PCT) contribution of £0.145m to the cost of care workers within the Assessment & Enablement Service.
31. The Physical Disabilities Budget is forecast to overspend by +£1.618m on Residential and Nursing Beds and External and Internal Home Support. This is due to the full year effect of placements made in 2009/10 and an increase in client numbers. The increase in forecast since the last report is mainly due

to 6 Section 28a Residential clients previously joint funded with the PCT being transferred into the sole responsibility of the Council. The Physical Disabilities – External Home Support forecast spend includes the cost of an expensive placement made since the last report. In order to reduce expenditure in this area, strict quotas will be applied to the number of placements and packages agreed during the year. However because of the low turnover of clients savings in this part of the budget are more difficult to achieve. A recovery action plan has been commissioned to review spending within the Physical Disabilities section of the Pool. Further details will be included in future reports.

32. The actions described above may lead to an increase in waiting lists if the service can not find ways of reducing the level of care that is required.
33. The PCT element of the pool is forecast to overspend by +£1.868m, a reduction of £0.470m on the previous forecast. This is in accordance with an expectation that client numbers will reduce throughout the year. It also reflects the transfer of costs for Section 117 clients to the Council from the PCT.
34. The forecast includes an overspend of +£1.315m for 2009/10 for which the PCT is expected to make an additional contribution. They also include efficiency savings that have yet to be specifically identified.
35. The Equipment budget is currently forecast to overspend by +£0.215m. This is an increase of £0.164m since last month and reflects the pattern of current spending on the new equipment contract.

Learning Disabilities Pool

36. The forecast outturn on the Learning Disabilities Pooled Budgets is an overspend of +£1.026m.

Original Budget £m	Latest Budget £m		Variance July 2010 £m	Variance May 2010 £m	Change in Variance £m
42.416	42.371	OCC contribution	0.711	1.043	-0.332
31.678	31.775	PCT contribution	0.315	0.470	-0.155
74.146	74.146	Total - Learning Disabilities	1.026	1.513	-0.487

37. This largely due to £1.631m of commitments agreed from April to July 2010, and the full year effect of two high cost packages agreed in 2009/10 amounting to £0.3m. It also reflects the full year effect of savings on packages made during 2009/10 and new efficiency savings of £0.657m already achieved this financial year. It also includes the shortfall in income of £0.311m which currently sits outside of the pool.

38. The variations since the last report are mainly due to the inclusion of £1.5m forecast efficiencies expected to be achieved over the next eight months offset against anticipated future panel spends of £1.1m.

Environment & Economy: zero variance

Transport

39. As reported previously the new Transport contract commenced in April 2010 and is now expected to be fully implemented by the end of September 2010. It is anticipated that any financial benefit will be re-invested into the service to support the potential for reducing the future year operating costs of the contract. There is, however, a risk of overspend due to in-year mobilisation costs, and if necessary management action will be taken to avoid this.

Sustainable Development

40. Planning Implementation have identified pressures of +£0.087m due to an unrealisable vacancy factor, operational cost pressures and loss of planning income due to national and local issues. There is also an underspend of -£0.306m including -£0.153m carried forward from 2009/10 due to the delay caused by the freezing of the New Growth points funding linked to the West End Partnership. The directorate is considering other re-generation projects in line with priorities. Further details will be included in future reports along with proposals to use this funding for an alternative purpose.

In Waste Management activity levels overall are lower than budget and if the trend continues there will be an underspend relating to tonnages. During the year as more actual tonnage data and the impact of the district new collection methods becomes available the forecast will become more robust. There are, however, potential operational pressures on-site so at present a break even position is reported. This will be monitored and updated in future reports. Presently the tonnage activity is forecasted as follows based on activity for the first three months of the year. Activity for June was higher than for the first two months of the year so future reports will update this in light of ongoing activity.

Waste Type	Budgeted	Forecast
	Kilo	Kilo
	Tonnes	Tonnes
Landfill	143	140
Recycling/Composting	160	161
TOTAL	303	301

Community Safety & Shared Services: zero variance

Fire & Rescue Service

41. The forecast overspend against the retained duty system (RDS) budget has reduced from +£0.200m to +£0.140m since the last report. The forecast for this budget will inevitably change during the year as it is not possible to estimate the number of emergency call outs with any degree of accuracy.
42. The forecast underspend against the budget for wholetime firefighters has reduced from -£0.200m to -£0.180m. Part year savings from previous

vacancies and the effect of newly appointed staff receiving lower salaries than the previous post holders are the main reasons for the underspend. This will be used to offset the RDS overspend. Fire & Rescue will only seek to use the option of meeting the cost of RDS emergency call outs from council balances if it cannot be managed within Fire & Rescue.

43. A lump sum payment for early retirement due to injury at work has been made to a retained firefighter. The cost of this payment is £0.041m in excess of the budget held for pension payments funded from revenue. This budget has always been treated as non controllable and any variances at year end have been met from balances. In recent years, the variances have been underspends. Fire & Rescue will absorb some or all of this cost this year if there are sufficient underspends elsewhere in the service. Otherwise, this will be a call on balances at year end.

Shared Services

44. As noted in the last report Shared Services is expected to meet its efficiency savings target of £0.5m this year as is forecasting nil variance against budget. Where efficiency savings are dependent on system development, there may be some slippage but at this stage of the year, it is expected that any pressures can be contained within Shared Services.
45. Meals supplied by Food with Thought are slightly below target for the first four months of the year. Management action is being taken to control inflationary pressures on food costs. QCS Cleaning is on target to break-even.

Corporate Core: -£0.138m, or -1.35%, in – year directorate underspend

ICT

46. Redundancy costs, following the re-structure of ICT, currently stand at £0.245m. Approval has been given for these costs to be met from the Efficiencies Reserve. Employer pension costs resulting from these redundancies will total £0.108m.

Legal & Democratic Services

47. As previously reported, there are continuing pressures on the legal services budget, in particular in the safeguarding children and planning areas. The service is now forecasting an overspend in the region of +£0.150m. This includes three cases which are likely to cost over £0.025m – two major village green applications and a significant child protection case. The total costs of these cases are currently estimated to be £0.090m. When final costs are known, it is expected that supplementary estimates will be requested. If supplementary estimates are approved, the overspend would reduce to +£0.060m. Forecasting the Legal Services outturn is difficult as income from fee earning work and Section 106 fees together with expenditure on counsel can all fluctuate significantly from month to month.
48. The Head of Legal & Democratic Services is reviewing with all directorates the use of legal services to consider further efficiency measures. The use of and procurement of counsel (the biggest non pay area of spend) is being reviewed with the aim of delivering 10 - 15 % reductions on non-routine

cases. The service is continuing to maximise income from developer agreements and legal work for other authorities.

Human Resources & Customer Services

49. The Council's apprenticeship scheme commenced in September 2009 and ends in September 2011. An underspend of -£0.050m will need to be carried forward to fund the element that falls into 2011/12.
50. A carry forward of £0.105m from 2009/10 was approved to fund a two year contract for a Performance & Engagement lead. The contract starts in August 2010 so a request will be made to carry forward £0.070m to 2011/12 for completion of the contract.
51. The one off £2m budget for the development of Employee Self Service / Manager Self Service (ESS/MSS) and Customer Relationship Management (CRM) systems as agreed by Council on 9 February 2010, will no longer be required this year. ESS/MSS has been put on hold and delivery of its objectives will be considered as part of the Council's Business Strategy. The customer services project will require £1m from this fund over the next three years to develop and deliver CRM. It is recommended that £1m should be transferred to the Efficiencies Reserve to provide additional funding for the business strategy and that a customer services reserve is created to hold the remaining £1m until it is required.

Finance & Procurement

52. The External Audit fee is expected to be £0.168m below budget. As in past years due to the uncontrollable nature of this budget the balance this will be returned to balances at year end.

Virements and Supplementary Estimates

53. The virements requested this month are set out in Annex 2a with virements previously approved in Annex 2b and 2c and virements to note in Annex 2d. Annex 2e shows the cumulative virements to date and their status in respect of requiring Council approval where larger than £0.5m. Virements requested this month include the transfer of the Access Team from S&CS to Corporate Core (Customer Services) and the restructure of the Highways and Transport budgets. These virements are restructuring virements which do not represent a change policy so do not require Council approval.
54. Following the review undertaken on Children's Social Care budgets virements are being requested this month to realign the budget with spend. In addition it is requested to move the budgets for Safeguarding from CPQA (CYPF4) along with Services for Disabled Children from YPAE (CYPF1) to Children & Families (CYPF2), and Educational Achievement – Children Looked After (CLA) from Children & Families (CYPF2) to YPAE (CYPF1). These virements do not require Council approval as the service provision is unaffected.
55. A number of virements relating to Children's Centres are also being requested by CYP&F this month. These represent the temporary creation of income and expenditure budgets for individual Children's Centres. Again, these virements do not constitute a change in policy, and as such do not require Council approval despite being cumulatively larger than £0.5m.

Supplementary Estimates

56. As set out in paragraph 12, Annex 2f includes a supplementary estimate request relating to pay band changes for education psychologists. £0.070m relating to the grant funding for Contactpoint is not required by CYP&F and is being returned to balances.

Savings Monitoring

57. Savings included in the 2010/11 budget will be monitored through the year. The total savings target is £29.3m.
58. The total savings target for Social and Community Services is £13.1m. As at the end of July the directorate are forecasting to achieve savings of £5.7m, savings in progress are £4.1m, savings under development or review are £0.7m and savings deemed unachievable are £2.4m. It is important to note that the savings are included in the overall position reported elsewhere so need to be seen in that context.
59. All other directorates are expecting to achieve their savings targets.
60. Further updates will be provided in the reports on the September and December position and Provisional Outturn Report for 2010/11. The final position on savings which can be classed as Value for Money (VfM) will be reported to Communities and Local Government (CLG) in July 2011, with an interim return due in October 2010.

Bad Debt Write Offs

61. There were 74 general write offs to the end of July 2010 totalling £91,758.78. Most of these were very small and no economically effective to recover. The largest was £74,667.09 and reflects the Section 106 debt in connection with a planning obligation was agreed to be written off by Cabinet on 18 May 2010. In addition Client Finance wrote off 46 debts totalling £14,780.77.

Strategic Measures

62. The average cash balance during July 2010 was £205.9m and the average rate of return was 0.76%.
63. Changes to the Treasury Management lending list since the last report are shown in Annex 7 and include the reinstatement of Santander on to the lending list with limits of £22m and 6 months, the addition of a new money market fund "Ignis Sterling Liquidity Fund" with a limit of £30m and 3 years, and the revision of Lloyds TSB and Bank of Scotland's limits to £10m and 6 months.

Landsbanki

64. Early in October 2008, the Icelandic bank, Landsbanki, with which the Council had deposited £5m, went into administration. As set out in note 32 to the draft 2009/10 Statement of Accounts it is expected that the recovery rate for the deposit will be 94.85p in each pound. The first repayment is expected in October 2011 followed by seven subsequent annual payments, with the final payment being received in 2018.

65. The net impairment loss to date of £1.361m comprises £1.773m write down of the £5m (including the impact on the Council's cash flow), offset by accrued interest of £0.412m. Under the Capital Finance Regulations it is not possible to defer the impact on the County Fund beyond 31 March 2011 and the impairment will be a one – off call on balances in 2010/11.
66. As set out in paragraph 22 of the Commentary on the Budget 2010/11 – 2014/15 considered by Council on 9 February 2010, the risk assessed level of balances for 2010/11 includes provision of £5.2m relating to credit risk. Because this is allowed for in balances, the transfer of the impairment will not impact on services or Council Tax. The risk assessment for 2011/12 will be updated to reflect the transfer of this impairment loss to the County Fund in 2010/11.
67. Court cases in Iceland are still ongoing. Any variation to this estimated impairment will be reflected as a call on or return to balances when the position is finalised.

Part – 2 Balance Sheet

Reserves

68. Reserves have reduced by £1.135m to £59.712m since the last report. The majority of this variation relates to the carry forward reserve. As reported in paragraph 22 the Adult Learning Material Development reserve of £0.076m has been fully utilised within S&CS. The Change Fund reserve has reduced by £0.193m due to the transfer of funding to agreed projects. Following the cancellation of Building Schools for the Future as set out in the 20 July 2010 Cabinet report, funding not now required in 2010/11 will be transferred to the Efficiency Reserve.
69. As set out in paragraph 46 redundancy costs of £0.245m for ICT will be funded from the Efficiency Reserve.

Balances

70. General balances are £14.376m. This includes £1.009m Performance Reward Grant held in balances pending supplementary estimate requests to release it for use in 2010/11. These will be included in the next report once further guidance has been received from the Department of Communities and Local Government (DCLG) on the allocation of this funding between capital and revenue expenditure. After taking into account the forecast Directorate overspend (+£1.610m) and the Council elements of the overspend on the Pooled budgets (+£2.594m), the consolidated revenue balances forecast (excluding the Performance Reward Grant) is £9.163m.
71. Changes to balances as shown in Annex 5 include the Landsbanki impairment as set out in paragraphs 64-67 and the supplementary estimate requests as shown in Annex 2f. The report considered by Council on 27 July 2010 included a shortfall in grant reductions of £0.407m to be found. This shortfall has been charged to balances pending a further decision. As set out in paragraph 56, £0.070m relating to the grant funding for Contactpoint that had been replaced by Council funding is not now required by CYP&F and is

being returned to balances. The remaining £0.337m shortfall will be met from the Efficiency Reserve if it cannot be met from grant underspends at year end.

Part 3 – Capital Monitoring

72. The capital monitoring position set out in Annex 6, shows forecast expenditure of £107.4m for 2010/11 (excluding capital resources allocated to schools). This is a decrease of £1.5m compared to the latest capital programme which was approved by Cabinet on 20 July 2010. This reflects the impact of the in – year capital grant reductions as reported to Council on 27 July 2010, and the effect of the Capital Programme Review. The table below summarises the variations by directorate and the main variations by scheme are explained in the following paragraphs.

Directorate	Latest Capital Programme (Position as at end of May 2010, approved by Cabinet July 2010) £m	Forecast Expenditure (Position as at end of May 2010) £m	Forecast Variation £m
CYP&F	62.9	60.9	-2.0
S&CS	12.0	12.0	0.0
E&E - Transport	25.2	25.6	+0.4
E&E - Other	6.2	6.3	+0.1
Community Safety & Shared Services	1.6	1.6	0.0
Corporate Core	1.0	1.0	0.0
Sub-total	108.9	107.4	-1.5
Schools Capital/ Devolved Formula	11.9	11.9	0.0
Earmarked Reserves	0.6	0.6	0.0
Total	121.4	119.9	-1.5

Children, Young People & Families

73. Children, Young People & Families now expect to spend £60.9m in 2010/11 (excluding schools local capital). This is a decrease of £2.0m when compared to the latest capital programme.
74. As a result of the Capital Programme Review, expenditure forecasts for 2010/11 have been reduced on projects at Young People Centres in Wallingford and Witney (£0.2m), and at school projects for The Grange (£1.3m), Peppard (£0.1m) and Hornton (£0.1m).
75. A summary of changes to capital grant funding notified to date along with updates where feedback is awaited is included at Part 4. The capital

programme monitoring for CYP&F as included at Annex 6 has been adjusted for the reductions notified to date and the -£0.627m impact of the grant reductions in 2010/11. The remainder of the -£2.328m reduction shown in Part 4 (paragraph 84) will either impact on future years, or has been replaced with alternative funding.

Environment & Economy – Transport & Other

76. The forecast spend for the Transport Programme is now £25.6m. This has increased by £0.4m when compared to the latest capital programme. The forecast spend for non – transport, or “Other” schemes is £6.3m.

Social & Community Services and Community Safety & Shared Services and Corporate Core

77. The forecast spend for Social & Community Services and Community Safety & Shared Services and Corporate Core programmes remains at £12.0m, £1.6m and £1.0m respectively.

Actual Expenditure

78. As at the end of July actual capital expenditure was £14.9m, or 14% of the total forecast expenditure of £107.4m (excluding schools devolved expenditure). This is a £14.0m increase from the £0.9m expenditure reported as at the end of May 2010 but is lower than the position for the same period last year.
79. Overall the capital programme is progressing slower than planned. This is partially related to the announcement of the national emergency budget and resulting uncertainty on capital funding level for 2010/11 and beyond. It is expected that the ongoing capital programme review will further slow down the programme’s progress in 2010/11 and beyond.

Capital Programme Review Update

80. Banbury Day Centre: £4.3m grant funding from the Homes & Communities Agency (HCA) for extra care housing at Standbridge Hall, Banbury has now been confirmed. The grant conditions require the project to be on site by mid September 2010. To enable the project to proceed, £0.6m of Council funding for the day centre element of the project has been released from the moratorium on capital schemes that was agreed as part of the Capital Programme Review. This is in line with the procedure agreed by Cabinet in July 2010.
81. Deferred Interest Loans: Current Council policy is to provide deferred interest loans to meet the accommodation needs of disabled residents in Oxfordshire. The accounting treatment of these loans requires them to be treated as capital expenditure. Committed expenditure for 2010/11 is £0.094m and applications awaiting approval are £0.293m. Further loan applications to year end are expected to be in the region of £0.3m.
82. The Cabinet is recommended to agree to take up prudential borrowing to meet these commitments. The cost of borrowing for this programme, which is

lower than the cost of alternative provision, will be covered by S&CS and CYP&F.

Part 4: Update on In – Year Grant Reductions in 2010/11

83. The Financial Monitoring Report to Cabinet on 20 July 2010 set out total in – year grant reductions totalling £11.048m as shown in the table below:

	£m
Area Based Grant (ABG)	-3.551
Specific Revenue Grants (Playfinder and Contact Point)	-0.166
Performance Reward Grant (PRG)	-4.282
Local Authority Business Growth Incentive Grant (LABGI)	-0.329
Capital Grants	-2.720
TOTAL	-11.048

84. In addition the addenda to the Cabinet report and paragraph 24 of the report to Council on 27 July 2010 sets out further reductions to capital grants as follows. These increased the total reduction in grant funding in 2010/11 to £13.376m. Information is awaited as set out below but to date no further reductions have been notified.

	£m
Capital Grants	
Extended Schools	-0.276
Harnessing Technology (50%)	-1.245
Special Educational Needs & 14 – 19 Diploma Provision	-0.658
Youth Capital/Chill Out Fund (50%)	-0.149
SUBTOTAL	-2.328
TOTAL	-13.376

- Sure Start, Early Years and Childcare Grant (SSEYCG)
85. Returns for the Sure Start, Early Years and Childcare Grant (SSEYCG) have been completed and a meeting with the grant representative has taken place. Notification of any change to the Council's funding allocation is awaited. Where schemes have not yet been committed pending notification of funding there is a risk that they may not be delivered by the grant deadline of 31 March 2011.

- Play Capital Grant
86. Returns have also been submitted for the Play Capital Grant programme and notification of the level of funding reduction was expected by the end of August. This had still not been received at the time of finalising this report. If further information is received before the Cabinet meeting an update will be provided in an addenda to this report.

87. The Co-location Grant provider is reviewing all those projects where the main works have not yet begun to ensure that the risks to delivery the project successfully are being managed effectively. Further information and reassurances on the three Council projects (including Chipping Norton and Bampton) is required by the Grant provider by 17 September 2010.
88. The withdrawal of £0.300m funding from the Department for Education (DfE) towards the Bicester Cooper Sixth Form project has been replaced by an increase in Eco-Town funding allocation from Cherwell District Council.

Part 5: Other Financial Issues

Academies

89. Paragraph 25 – 28 of the report to Council on 27 July 2010 set out that nine secondary and five primary schools in Oxfordshire had registered an interest in becoming academies. To date none of these schools has formally applied to become an academy.

Changes to 16-19 Funding

90. On 19 July there was an announcement on the decision to simplify and streamline 16-19 funding. The implementation on this decision started on 1 August 2010 but further information on the ongoing arrangements is still awaited. Future reports will contain more detailed information on how this impacts the Council as the information becomes available to us.

RECOMMENDATIONS

91. **The Cabinet is RECOMMENDED to:**
- (a) **note the report and approve the virements as set out in annex 2a;**
 - (b) **agree the creation of the Customer Services Reserve and transfer of £1.000m to that reserve and the transfer of £1.000m to Efficiency Reserve as set out in paragraph 51;**
 - (c) **approve the Supplementary Estimate requests as set out in paragraph 56;**
 - (d) **agree that the Unringfenced AIDS/HIV Grant can be used to fund Supporting People service as set out in paragraph 27;**
 - (e) **agree the transfer of impairment losses in relation to Landsbanki to the County fund as set out in paragraphs 64 to 67;**
 - (f) **note that £0.6m of Council funding for the day centre element of the Banbury Day Centre project has been released from the moratorium agreed as part of the Capital Programme Review as set out in paragraph 80; and**

- (g) agree to take up prudential borrowing to meet commitments in respect of deferred interest loans as set out in paragraph 81.**

SUE SCANE

Assistant Chief Executive & Chief Finance Officer

Background papers: Directorate Financial Monitoring Reports to 31 July 2010

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September 2010

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July Financial Monitoring Report
CABINET - 21 September 2010
Budget Monitoring

CA6

Annex 1

Ref	Directorate	BUDGET 2010/11						Outturn Forecast Year end Spend/Income	Projected Year end Variation	Actual Expenditure (Net) July 2010	Variation to Budget July 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10	Virements to Date	Supplementary Estimates to Date	Latest Estimate	£000					
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	£000 (11)	underspend - overspend + £000 (12)	(13)	
	Contributions to (+)/from (-)reserves	3,405	-1,752	1,916		3,569	3,810	241				
	Contribution to (+)/from(-) balances	3,344		-266	-141	2,937	2,937	0				
	Capital Financing	39,303				39,303	37,953	-1,350				
	Interest on Balances	-1,341				-1,341	-1,341	0				
	Strategic Measures Budget	44,711	-1,752	1,650	-141	44,468	43,359	-1,109				
	Area Based Grant (income)	-45,656		5,968		-39,688	-39,688	0				
	Budget Requirement	389,870	0	0	0	389,870	390,549	679				

Total External Financing to meet Budget Requirement

Revenue Support Grant	13,481					13,481	13,481	0			
Business rates	92,840					92,840	92,840	0			
Council Tax	283,549					283,549	283,549	0			
Other grant income (e.g. LABGI)						0	0	0			
External Financing	389,870	0	0	0	0	389,870	389,870	0			

Consolidated revenue balances position

Forecast County Fund Balance net of City Schools (Annex 5)	15,688
Variation of OCC elements of the OP&PD and LD Pooled Budgets	-2,598
In-year directorate variation to be met from (-) or transferred to (+) Carry Forward Reserve	-1,610
	11,480

**KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator**

Budget	G
On track to be within +/- 1% of year end budget	A
On track to be within +/- 5% of year end budget	R
Estimated outturn showing variance in excess of +/- 5% of year end budget	

DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)

CY1	Children & Young People	13,789				13,789	14,003	496
CY2	Early Years & Family Support	18,662				18,662	19,091	0
CY3	Educational Effectiveness	640				640	640	0
CY4	Strategy & Performance	6,614				6,614	6,614	0
CY5	Schools (incl Non Devolved Schools Costs)	293,671				293,671	293,671	0
	Total Gross	333,376	0	0	0	333,376	334,019	496

KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

July Financial Monitoring Report: Social & Community Services
CABINET - 21 September 2010
Budget Monitoring

Annex 1

Ref	Division of Service	BUDGET 2010/11							Outturn Forecast Year end Outturn £000 (8)	Projected Year End Variation underspend - overspend + £000 (9)	Profilled Budget (Net) July 2010 £000 (10)	Actual Expenditure (Net) July 2010 £000 (11)	Variation to Budget July 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)								
(1)	(2)													(13)
SC1	Community Services													
	Gross Expenditure	21,747	-305	-50		21,392		21,610	218	7,206	7,381	175	G	
	Gross Income	-9,345	30	30		-9,315		-9,315	0	-3,189	-3,321	-132	G	
		12,402	-305	-20	0	12,077		12,295	218	4,017	4,060	43	G	
SC2	Social Care for Adults													
	Gross Expenditure	175,900	275	-1,680		174,495		175,896	1,401	58,152	57,095	-1,057	G	
	Gross Income	-40,343		-92		-40,435		-40,435	0	-13,644	-13,524	120	G	
		135,557	275	-1,772	0	134,060		135,461	1,401	44,508	43,571	-937	G	
SC3	Major Programmes													
	Gross Expenditure	256				256		256	0	85	74	-11	G	
	Gross Income	-191				-191		-191	0	-64	-20	44	G	
		65	0	0	0	65		65	0	21	54	33	G	
SC4	Strategy and Transformation (Excl. Supporting People)													
	Gross Expenditure	27,797		-1,550		26,247		26,247	0	8,805	8,770	-35	G	
	Gross Income	-4,071		65		-4,006		-4,006	0	-1,392	-3,885	-2,493	G	
	Less recharges within directorate	23,726	0	-1,485	0	22,241		22,241	0	7,413	4,885	-2,528	G	
		-13,180				-13,180		-13,180	0	-4,603	0	4,603	G	
		13,180				13,180		13,180	0	4,603	0	-4,603	G	
	Directorate Total Expenditure	212,520	-30	-3,280	0	209,210		210,829	1,619	69,645	73,320	3,675	G	
	Directorate Total Income	-40,770	0	3	0	-40,767		-40,767	0	-13,686	-20,750	-7,064	G	
	Directorate Sub-Total	171,750	-30	-3,277	0	168,443		170,062	1,619	55,959	52,570	-3,389	G	
SC4_5	Supporting People													
	Gross Expenditure	12,092		-2,330		9,762		9,933	171	3,255	4,817	1,562	G	
	Gross Income	-185				-185		-185	0	-62	-1,204	-1,142	G	
		11,907	0	-2,330	0	9,577		9,748	171	3,193	3,613	420	G	
	Directorate Total	183,657	-30	-5,607	0	178,020		179,810	1,790	59,152	56,183	-2,969	G	

Pooled Budget Memorandum Accounts

	OCC Contribution	Health Contribution	Gross Budget	Brought Forward from 2009/10	Net Budget	Forecast Outturn	Projected year-end variation	Projected variation OCC	Projected variation PCT
Older People's Pooled Budgets	81,775	23,760	105,535	-686	104,849	106,386	1,537	471	1,066
Physical Disabilities Pooled Budget	7,066	4,047	11,113		11,113	13,533	2,420	1,618	802
Equipment Pooled Budget	1,169	312	1,481		1,481	1,696	215	-206	421
Older People's, Physical Disabilities and Equipment Pooled Budget	90,010	28,119	118,129	-686	117,443	121,615	4,172	1,883	2,289
Learning Disabilities Pooled Budget	42,371	31,775	74,146		74,146	75,179	1,033	715	318

Note: Contributions to the pool are shown within gross expenditure figures above for the relevant division of service

**KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator**

Budget	G
On track to be within +/- 2% of year end budget	A
On track to be within +/- 5% of year end budget	R
Estimated outturn showing variance in excess of +/- 5% of year end budget	

July Financial Monitoring Report: Environment & Economy
CABINET - 21 September 2010
Budget Monitoring

Annex 1

Ref	Directorate	BUDGET 2010/11						Latest Estimate	Outturn Forecast Year end Spend/Income	Projected Year end Variation underspend + overspend + £000 (9)	Profilled Budget (Net) July 2010 £000 (10)	Actual Expenditure (Net) July 2010 £000 (11)	Variation to Budget July 2010 underspend + overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	£000 (7)								
(1)	(2)												(13)	
EE1	Transport													
	Gross Expenditure	50,189	95	-782		49,502	49,502	0	16,501	12,873	-3,628	G		
	Gross Income	-10,471				-10,471	-10,471	0	-3,490	-1,868	1,622	G		
		39,718	95	-782	0	39,031	39,031	0	13,010	11,005	-2,005	G		
EE2	Sustainable Development													
	Gross Expenditure	27,542	253	67		27,862	27,862	0	9,287	5,574	-3,713	G		
	Gross Income	-1,912		-62		-1,974	-1,974	0	-658	-686	-28	G		
		25,630	253	5	0	25,888	25,888	0	8,629	4,888	-3,741	G		
EE3	Property Services													
	Gross Expenditure	18,012	58	1,994		20,064	20,064	0	6,688	5,623	-1,065	G		
	Gross Income	-18,471		-5		-18,476	-18,476	0	-6,159	-5,367	792	G		
		-459	58	1,989	0	1,588	1,588	0	529	256	-273	G		
EE4	Business Support													
	Gross Expenditure	5,524	0	-181		5,343	5,343	0	1,781	1,745	-36	G		
	Gross Income	-5		5		0	0	0	0	0	0	G		
	Less recharges within directorate	5,519	0	-176	0	5,343	5,343	0	1,781	1,745	-36	G		
		-1,928				-1,928	-1,928	-85	-671	671	671	A		
		1,928				1,928	1,928	85	671		-671	A		
	Directorate Expenditure Total	99,339	406	1,098	0	100,843	100,758	-85	33,586	25,815	-7,771	G		
	Directorate Income Total	-28,931	0	-62	0	-28,993	-28,908	85	-9,636	-7,921	1,715	G		
	Directorate Total Net	70,408	406	1,036	0	71,850	71,850	0	23,950	17,894	-6,056	G		

KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator

Budget	G
On track to be within +/- 2% of year end budget	A
On track to be within +/- 5% of year end budget	R
Estimated outturn showing variance in excess of +/- 5% of year end budget	

July Financial Monitoring Report: Community Safety & Shared Services
CABINET - 21 September 2010
Budget Monitoring

Annex 1

Ref	Directorate	BUDGET 2010/11					Latest Estimate	Outturn Forecast Year end Spend/Income	Projected Year end Variation underspend - overspend + £000 (9)	Profilled Budget (Net) July 2010 £000 (10)	Actual Expenditure (Net) July 2010 £000 (11)	Variation to Budget July 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	£000 (7)							
(1)	(2)											(13)	
CS1	Fire & Rescue Service												
	Gross Expenditure	24,675	117	-22		24,770	24,770	0	8,257	7,629	-628	G	
	Gross Income	-618		-16		-634	-634	0	-211	-316	-105	G	
	Net Expenditure	24,057	117	-38	0	24,136	24,136	0	8,046	7,313	-733	G	
CS2	Emergency Planning Service												
	Gross Expenditure	370	35	-1		404	404	0	135	180	45	G	
	Gross Income					0	0	0	0	-50	-50		
	Net Expenditure	370	35	-1	0	404	404	0	135	130	-5	G	
CS3	Safer Communities Unit												
	Gross Expenditure	884	7	-1		890	890	0	297	178	-119	G	
	Gross Income					0	0	0	0	-74	-74		
	Net Expenditure	884	7	-1	0	890	890	0	297	104	-193	G	
CS4	Traveller Sites												
	Gross Expenditure	894		9		903	903	0	301	236	-65	G	
	Gross Income	-798		-10		-808	-808	0	-269	-240	29	G	
	Net Expenditure	96	0	-1	0	95	95	0	32	-4	-36	G	
CS5	Trading Standards												
	Gross Expenditure	2,551	19	2		2,572	2,572	0	857	840	-17	G	
	Gross Income	-291		-12		-303	-303	0	-101	-53	48	G	
	Net Expenditure	2,260	19	-10	0	2,269	2,269	0	756	787	31	G	
CS6	Shared Services												
	Gross Expenditure	27,140	627	-196		27,571	27,571	0	9,190	9,720	530	G	
	Gross Income	-26,685		-274		-26,959	-26,959	0	-8,986	-7,847	1,139	G	
	Net Expenditure	455	627	-470	0	612	612	0	204	1,873	1,669	G	
	Less recharges within directorate	-4,111				-4,111	-4,111	0	-1,370		1,370	G	
		4,111				4,111	4,111	0	1,370		-1,370	G	
	Directorate Expenditure Total	52,403	805	-209	0	52,999	52,999	0	17,667	18,783	1,116	G	
	Directorate Income Total	-24,281	0	-312	0	-24,593	-24,593	0	-8,197	-8,580	-383	G	
	Directorate Total Net	28,122	805	-521	0	28,406	28,406	0	9,470	10,203	733	G	

KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator

Budget	G
On track to be within +/- 2% of year end budget	A
On track to be within +/- 5% of year end budget	R
Estimated outturn showing variance in excess of +/- 5% of year end budget	

Ref	Directorate	BUDGET 2010/11						Latest Estimate	Projected Year end Variation	Actual Expenditure (Net) July 2010	Variation to Budget July 2010 underspend + overspend -	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	£000 (3)	£000 (4)					
(1)	(2)										(13)	
	TRANSFORMATION											
CC1	Business Support	1,201	174	144			1,519	0	482	-24	G	
	Gross Expenditure	-147					-147	0	-51	-2	G	
	Gross Income	1,054	174	144	0	1,372	1,372	0	431	-26	G	
CC2	ICT											
	Gross Expenditure	21,992		-2,021			19,971	0	8,548	1,891	G	
	Gross Income	-21,992	0	-2,021	0	-2,021	-21,992	0	-5,970	1,361	G	
		0	0	-2,021	0	-2,021	-2,021	0	2,578	3,252	G	
CC3	Strategic Human Resources & Organisational Development											
	Gross Expenditure	3,331	170	2,356			5,857	-120	1,239	-713	A	
	Gross Income	-3,322	9	2,356	0	2,535	-3,322	0	-1,453	-346	G	
		0	170	2,356	0	2,535	2,415	-120	845	-1,059	A	
CC4	Finance & Procurement											
	Gross Expenditure	3,594	35	5			3,634	-168	933	-278	A	
	Gross Income	-3,543	51	5	0	91	-3,543	0	-1,087	94	G	
		30,118	379	484	0	30,981	30,693	-288	11,202	876	R	
		-29,004	0	0	0	-29,004	-29,004	0	-8,561	1,107		
	SUBTOTAL TRANSFORMATION	1,114	379	484	0	1,977	1,689	-288	2,641	1,983		

July Financial Monitoring Report: Corporate Core
 CABINET - 21 September 2010
 Budget Monitoring

CA6

Annex 1

Ref	Directorate	BUDGET 2010/11					Latest Estimate	Outturn Forecast Year end Spend/Income	Projected Year end Variation underspend - overspend + £000 (9)	Profiled Budget (Net) July 2010 £000 (10)	Actual Expenditure (Net) July 2010 £000 (11)	Variation to Budget July 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	£000 (7)							
(1)	(2)											(13)	
STRATEGY													
CC5	Legal & Democratic Services	5,702	35	13		5,750	5,900	150	1,917	2,200	283	A	
	Gross Expenditure	-2,631				-2,631	-2,631	0	-877	-1,064	-187	G	
	Gross Income	3,071	35	13	0	3,119	3,269	150	1,040	1,136	96	A	
CC6	Partnerships	920	60	9		989	989	0	330	290	-40	G	
	Gross Expenditure	-682				-682	-682	0	-227	-235	-8	G	
	Gross Income	238	60	9	0	307	307	0	103	55	-48	G	
CC7	Policy Unit	1,543	51	29		1,623	1,623	0	541	575	34	G	
	Gross Expenditure	-1,294				-1,294	-1,294	0	-431	-491	-60	G	
	Gross Income	249	51	29	0	329	329	0	110	84	-26	G	
CC8	Communication & Public Affairs	1,021	46	-10		1,057	1,057	0	352	505	153	G	
	Gross Expenditure	-1,023				-1,023	-1,023	0	-341	-333	8	G	
	Gross Income	-2	46	-10	0	34	34	0	11	172	161	G	
	Gross Expenditure	9,186	192	41		9,419	9,569	150	3,140	3,570	430		
	Gross Income	-5,630	0	0		-5,630	-5,630	0	-1,876	-2,123	-247		
	SUBTOTAL STRATEGY	3,556	192	41	0	3,789	3,939	150	1,264	1,447	183		
CC9	Change Fund	508		-448		60	60	0	20	0	-20	G	
	Gross Expenditure							0	0	0	0		
	Gross Income	508	0	-448	0	60	60	0	20	0	-20	G	
CC10	Corporate & Democratic Core	4,400				4,400	4,400	0	1,467	1,443	-24	G	
	Gross Expenditure							0	0	0	0		
	Gross Income	4,400	0	0	0	4,400	4,400	0	1,467	1,443	-24	G	
	Less recharges within directorate	-5,643				-5,643	-5,643	0			0	G	
		5,643				5,643	5,643	0			0	G	
	Directorate Expenditure Total	38,569	571	77	0	39,217	39,079	-138	14,953	16,215	1,262	G	
	Directorate Income Total	-28,991	0	0	0	-28,991	-28,991	0	-11,544	-10,684	860	G	
	Directorate Total Net	9,578	571	77	0	10,226	10,088	-138	3,409	5,531	2,122	G	

KEY TO TRAFFIC LIGHTS

Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
CA_SEP2110R10.xls	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

	G
	A
	R

July Financial Monitoring Report
CABINET - 21 September 2010

Annex 2a

CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<u>VIREMENTS RECOMMENDED THIS REPORT</u>						
			Intradirectoriate Virements						
	Sep-10	CYPF2-24	Children, Young People & Families Children Looked After	P	Remove Huntercombe Income & Expenditure Budget	-79		79	
	Sep-10	CYPF2-24	Children Looked After	P	Remove Huntercombe Income & Expenditure Budget				
	Sep-10	CYPF4-8	Play & Participation	P	Budget tidy (reallocation of savings)	-7		7	
	Sep-10	CYPF2-35	Nursery Education Funding	P	Funding for Additional PVI places. Expenditure and income		425		-425
	Sep-10	CYPF5-2	Schools Contingency	P	Transfer from ER0575 to EL0022	-425		425	
	Sep-10	CYPF5-2	Schools Contingency	P	Funding for Additional PVI places. Expenditure and income				
	Sep-10	CYPF5-1	Schools Budgets	P	Transfer from ER0575 to EL0023	-2,771		2,771	
	Sep-10	CYPF2-1	C&F Management & Central Costs	P	Correction on SAP of ISB budgets		2,771		-2,771
	Sep-10	CYPF2-22	Residential	P	Correction on SAP of ISB budgets				
	Sep-10	CYPF2-23	Family Placement	P	Realignment of Children's Social Care budgets	-127	575		
	Sep-10	CYPF2-24	Children Looked After	P	Realignment of Children's Social Care budgets		223		
	Sep-10	CYPF2-25	Agency Residential Placements	P	Realignment of Children's Social Care budgets	-1,763		755	
	Sep-10	CYPF2-51	Family Support & Assessment - Central Support Costs	P	Realignment of Children's Social Care budgets	-33	1,597		-1,714
	Sep-10	CYPF2-52	Family Support	P	Realignment of Children's Social Care budgets		135		
	Sep-10	CYPF2-53	Assessment	P	Realignment of Children's Social Care budgets		159		
	Sep-10	CYPF2-54	Child and Adolescent Mental Health	P	Realignment of Children's Social Care budgets	-59			
	Sep-10	CYPF4-9	Safeguarding & Quality Assurance	P	Realignment of Children's Social Care budgets		252		

**July Financial Monitoring Report
CABINET - 21 September 2010**

CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for East Street Childrens Centre		275		-275
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Bicester Childrens Centre		393		-393
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Roundabout Childrens Centre		463		-463
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Roundabout Childrens Centre		361		-361
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Florence Park Childrens Centre		360		-360
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Rural Childrens Centre		212		-212
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Eynsham & Woodstock Childrens Centre		191		-191
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Briattania Road Childrens Centre		156		-156
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Bampton & Burford Childrens Centre		138		-138
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Ambrosden Area Childrens Centre		131		-131
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for North Oxford Childrens Centre		182		-182
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Heyford & Caversfield Childrens Centre		115		-115
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Marston Childrens Centre		164		-164
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Bloxham Rural Childrens Centre		157		-157

**July Financial Monitoring Report
CABINET - 21 September 2010**

CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Sep-10	CYPF4-9	Safeguarding & Quality Assurance	P	Transfer of Safeguarding budgets to Children & Families from CPQA	-1,476		150	-150
	Sep-10	CYPF2	Children & Families	P	Transfer of Safeguarding budgets to Children & Families from CPQA		1,476		
	Sep-10	CYPF2-21	Educational Achievement (CLA)	P	Transfer of Educational Achievement (CLA) budget to YPAE from Children & Families	-468		420	-420
	Sep-10	CYPF1	Young People & Access to Education	P	Transfer of Educational Achievement (CLA) budget to YPAE from Children & Families		468		
	Sep-10	CYPF1-23	Services for Disabled Children	P	Transfer of Services for Disabled Children budget to Children & Families from YPAE	-7,159		2,162	-2,162
	Sep-10	CYPF2	Children & Families	P	Transfer of Services for Disabled Children budget to Children & Families from YPAE		7,159		
	Sep-10	CYPF3-3	School Improvement	T	Transfer of EMAS (PRG) carry forward to Business Efficiencies	-336			
	Sep-10	CYPF4-1	CPQA Management & Central Costs	T	Transfer of EMAS (PRG) carry forward to Business Efficiencies		336		
	Sep-10	CYPF2-25	Agency Residential Placements		Reallocate to Nash Crt Setup Budget	-53			
	Sep-10	CYPF2-24	Children Looked After		Reallocate to Nash Crt Setup Budget		53		
	Sep-10	CYPF2-25	Agency Residential Placements		Reallocate to Thornbury Tidy	-142			
	Sep-10	CYPF2-25	Agency Residential Placements		Reallocate to Thornbury Tidy		142		
	Sep-10	CYPF2-22	Residential		Budget Tidy		1		
	Sep-10	CYPF2-25	Agency Residential Placements		Budget Tidy	-1			
	Sep-10	CYPF2-25	Agency Residential Placements		Reallocate to Nash Crt Setup Budget	-3			
	Sep-10	CYPF2-25	Agency Residential Placements		Reallocate to Nash Crt Setup Budget		3		
	Sep-10	CYPF2-24	Children Looked After		Reallocate to Nash Crt Setup Budget	-1			
	Sep-10	CYPF2-24	Children Looked After		Reallocate to Nash Crt Setup Budget		1		
	Sep-10	CYPF2-25	Agency Residential Placements		Reallocate to Nash Crt Setup Budget	-50			
	Sep-10	CYPF2-24	Children Looked After		Reallocate to Nash Crt Setup Budget		50		

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CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Sep-10	SC2_4f	Social & Community Services OCC Contribution to LD Pool	P	Re-structuring of Internal Services to achieve efficiency plan.		25		-25
	Sep-10	SC2_4C	Independent Living Support Service	P	Re-structuring of Internal Services to achieve efficiency plan.				-25
	Sep-10	SC2_4F	OCC Contribution to LD Pool	P	Re-structuring of Internal Services to achieve efficiency plan.		25		
	Sep-10	Memo a/c	LD Pooled Budget	P	Re-structuring of Internal Services to achieve efficiency plan.				-25
	Sep-10	Memo a/c	LD Pooled Budget	P	Re-structuring of Internal Services to achieve efficiency plan.		25		
	Sep-10	SC2_4E	Internal Day Services	P	Efficiency Savings - reduction of income to Internal day Services	-43		43	
	Sep-10	SC2_4D	Internal Supported Living	P	Efficiency savings identified.	-2		2	
	Sep-10	SC2_4C	Independent Living Support Service	P	Efficiency savings identified.	-2		2	
	Sep-10	SC2_2B	Care Management Teams	P	Carers restructure - contracts	-18	18		
	Sep-10	SC2_1i	One Off Funded Projects	P	Carers restructure - contracts				
	Sep-10	SC2_1C	Service Agreements	P	Carers restructure - contracts	-188	188		
	Sep-10	SC2_1i	One Off Funded Projects	P	Carers restructure - contracts				
	Sep-10	SC2_2B	Care Management Teams	P	Carers restructure - contracts	-113	113		
	Sep-10	SC2_1i	One Off Funded Projects	P	Carers restructure - contracts				

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CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Sep-10	EE2.5	Environment & Economy	P	Remove Obsolete Budget	-30		30	-75
	Sep-10	EE2.5	Sustainable Development	P	Realignement of TVERC Base Budget		75		
	Sep-10	EE2.2	Sustainable Development	P	West End Project Budget Designation to Friedswide Square	-153	153		
	Sep-10	EE2.4	Sustainable Development	P	Realign Waste Budget	-112		112	
	Sep-10	EE3.1	Property Services	P	Transfer BOP Premises Budgets back to Corporate Property	-921	921		
	Sep-10	EE1.1	Transport Management	P	Restructure to Highways & Transport		465	985	
	Sep-10	EE1.2 (EE1.2.1)	Policy & Strategy	P	Restructure to Highways & Transport	-16,130		3,239	
	Sep-10	EE1.3 (EE1.3.1)	Network Management	P	Restructure to Highways & Transport	-6,154		4,977	
	Sep-10	EE1.4 (EE1.4.1)	Oxfordshire Highways	P	Restructure to Highways & Transport	-28,161		1,270	
	Sep-10	EE1.2	Policy & Strategy	T	Restructure to Highways & Transport		647		
	Sep-10	EE1.1	Transport Management	T	Restructure to Highways & Transport	-74			
	Sep-10	EE1.2	Policy & Strategy	T	Restructure to Highways & Transport	-95			
	Sep-10	EE1.1	Highways & Transport Management	P	Restructure from Transport		3,637		-316
	Sep-10	EE1.2	Policy & Strategy	P	Restructure from Transport		4,439		-250
	Sep-10	EE1.3	Delivery	P	Restructure from Transport		22,737		-1,108
	Sep-10	EE1.4	Customer & Business	P	Restructure from Transport		19,167		-8,797
	Sep-10	EE1.1	Highways & Transport Management	T	Restructure from Transport		74		
	Sep-10	EE1.2	Policy & Strategy	T	Restructure from Transport		48		
	Sep-10	EE1.3	Delivery	T	Restructure from Transport	-600			

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CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Sep-10	CS4	Community Safety & Shared Services	P	Set budget for Brent G&TS - part year (50%)		120		-120
	Sep-10	CS4	Gypsy & Traveller Services	P	Set budget for Brent G&TS - part year (50%)				
	Sep-10	CS4	Gypsy & Traveller Services	P	Move savings target for Brent to new cost centre			60	
	Sep-10	CS4	Gypsy & Traveller Services	P	Move savings target for Brent to new cost centre	-60			
	Sep-10	CS1.4	Business Management	P	Move New Dimensions maintenance budget to new cost centre		25		
	Sep-10	CS1.5	Service Support Management	P		-25			
	Sep-10	CS1.5	Service Support Management	P	Remove exp & income budgets on F27100			197	
	Sep-10	CS1.5	Service Support Management	P	Remove exp & income budgets on F27100	-197			
	Sep-10	CS6.1.4	Shared Services - Health & Safety	P	efficiency saving - £35K to be delivered by deleting post, not income generation			35	
	Sep-10	CS6.1.4	Shared Services - Health & Safety	P		-35			
	Sep-10	CSB4.3	Recruitment and Retention	P	Posts funded by CRB income		24		-24
	Sep-10	CC2.4	Corporate Core	P			67		
	Sep-10	CC2.1.14	SAP Competency Centre	P	SAP Team Manager Costs				
	Sep-10	CC2.1.14	ICT Operations	P	SAP Team Manager Costs	-67			
	Sep-10	CC2.1.2	Project Management	P	Procurement Team Costs		187		
	Sep-10	CC2.1.10	Compliance	P	Procurement Team Costs	-187			
	Sep-10	CC3.5	Customer Services	P	Disability Equality Advisor		19		
	Sep-10	CC6.1	Partnerships Unit	P	Disability Equality Advisor	-19			
					Total Intradirectorate Virements Recommended	-68,338	72,322	17,721	-21,705

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CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Interdirectorate Virements						
	Sep-10	CYPF1-42	Youth Offending Service	T	Think Family c/fwd from 09/10 to be moved to the Pooled Budget to fund 2 posts	-39			
	Sep-10	SC4_1C CC3.4	Facilities management Customer Services	P	Transfer of Access Team Access team transferred from SCS	-740	672	68	
	Sep-10	SC4_1C EE3.1	Administration Property Services	P	Transfer FM Budgets to E&E FM Budgets transferred from S&CS FM	-32	32		
	Sep-10	EE4.1	Business Improvement	P	Disability Equality Advisor		28		
	Sep-10	CC6.1	Partnerships Unit	P	Disability Equality Advisor transferred to E&E	-58			
	Sep-10	CYPF4-2	Performance	P	Transfer of Disability Equality Advisor budget		30		
					Total Interdirectorate Virements Recommended	-869	762	68	0
					TOTAL VIREMENTS RECOMMENDED THIS REPORT	-69,207	73,084	17,789	-21,705

Note: Negative amounts denote Income budget.

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED THIS REPORT

Report Paragraph Reference	Cabinet Date	Budget Book/Service Area Ref	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
					From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Jun-10	CYPF2-23	P	Reallocate expenditure budget to new cost centre in line with service activity	-42			
	Jun-10	CYPF2-23	P	Reallocate expenditure budget to new cost centre in line with service activity	-85			
	Jun-10	CYPF2-22	P	Reallocate expenditure budget to new cost centre in line with service activity		128		
	Jun-10	CYPF2-24	P	Reallocate additional 10/11 Placements budget in line with expenditure activity	-100			
	Jun-10	CYPF2-53	P	Reallocate additional 10/11 Placements budget in line with expenditure activity		25		
	Jun-10	CYPF2-53	P	Reallocate additional 10/11 Placements budget in line with expenditure activity		20		
	Jun-10	CYPF2-53	P	Reallocate additional 10/11 Placements budget in line with expenditure activity		7		
	Jun-10	CYPF2-53	P	Reallocate additional 10/11 Placements budget in line with expenditure activity		48		
	Jun-10	CYPF2-2	P	Remove grant income & Expenditure, no longer forthcoming (not shown on grants annex).	-179		179	
	Jun-10	CYPF2-2	P	Remove grant income & Expenditure, no longer forthcoming (not shown on grants annex).				
	Jun-10	CYPF2-2	P	Remove grant income & Expenditure, no longer forthcoming (not shown on grants annex).	-30			
	Jun-10	CYPF2-2	P	Remove grant income & Expenditure, no longer forthcoming (not shown on grants annex).			30	
	Jun-10	CYPF4-2	T	Funding for Ten to Two Project		15		
	Jun-10	CYPF2-3	T	Funding for Ten to Two Project	-15			
	Jun-10	CYPF4-2	T	Funding for Ten to Two Project		15		
	Jun-10	CYPF2-3	T	Funding for Ten to Two Project	-15			
	Jun-10	CYPF2-3	P	Early Yrs posts to CPQA	-88		88	
	Jun-10	CYPF4-3		Performance		44		-44
	Jun-10	CYPF4-6		School Organisation		44		-44
	Jun-10	CYPF1-42	P	Youth Offending Team		11		-11
	Jun-10	CYPF1-42	P	Summer Arts Project (funded by Unitas)		11		-11

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED THIS REPORT

Report Paragraph Reference	Cabinet Date	Budget Book/Service Area Ref	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
					From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Jun-10	SC2_4a	P	Administration support budget re-allocation into the Care Management and Social Work Countywide Team.	-6		6	
	Jun-10	SC2_4b	P	Administration support budget re-allocation into the Care Management and Social Work Countywide Team.		6		-6
	Jun-10	SC2_11	P	Creation of a separate Alert Service budget book line with contributions from Supporting People and Telecare.	-500			
	Jun-10	SC4_5	P	Creation of a separate Alert Service budget book line with contributions from Supporting People and Telecare.	-2,010			
	Jun-10	SC2_2m	P	Creation of a separate Alert Service budget book line with contributions from Supporting People and Telecare.		2,510		
	Jun-10	SC2_1e	P	Re-structuring of Internal Services to achieve efficiency plan.	-25			
	Jun-10	SC2_4c	P	Re-structuring of Internal Services to achieve efficiency plan.		25		
	Jun-10	SC2_4f	P	Re-structuring of Internal Services to achieve efficiency plan.	-25		25	
	Jun-10	SC2_4e	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services			8	
	Jun-10	SC2_4e	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services	-33			
	Jun-10	SC2_4e	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services			25	
	Jun-10	OP Pool	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services				-8
	Jun-10	OP Pool	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services		33		
	Jun-10	OP Pool	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services				-25
	Jun-10	SC2_4f	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services	-25			
	Jun-10	SC2_2a	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services		25		

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED THIS REPORT

Report Paragraph Reference	Cabinet Date	Budget Book (Service Area Ref)	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
					From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Jun-10	SC4_1c	P	Staffing re-structure following Facilities Management transfer to E&E.	-43			
	Jun-10	SC4_2a	P	Staffing re-structure following Facilities Management transfer to E&E.		43		
	Jun-10	SC2_1i	P	Equalities and Diversity Manager post budget transfer.	-46			
	Jun-10	SC4_3	P	Equalities and Diversity Manager post budget transfer.		46		
	Jun-10	SC4_2a	P	Risk Manager post budget transfer.	-60			
	Jun-10	SC4_1c	P	Risk Manager post budget transfer.		60		
	Jun-10	SC4_3	P	Information Standards officer post budget transfer.	-51			
	Jun-10	SC4_1c	P	Information Standards officer post budget transfer.		51		
	Jun-10	SC4_1c	P	Transfer of Administrative Support staff budget to Care Management.	-373			
	Jun-10	SC2_2b	P	Transfer of Administrative Support staff budget to Care Management.		373		
	Jun-10	SC1_5	T	Federation of Music Services Instrument Grant		112		-112
	Jun-10	SC4_2a	T	Taking Part Team consultation salaries funding from TASC.		20		-20
	Jun-10	SC2_4a	T	Brokerage costs funding from TASC		80		-80
	Jun-10	SC2_4b	T	Preventative Services Salary costs funding from One Off Funding Projects.		30		-30

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Annex 2b

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED THIS REPORT

Report Paragraph Reference	Cabinet Date	Budget Book/Service Area Ref	Permanent/Temporary (P/T)	Details	Expenditure		Income	
					From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Jun-10	CS4	P	Adjust G&TS budget to match predicted costs/targets (pay)	-4			
	Jun-10	CS4	P	Adjust G&TS budget to match predicted costs/targets (non pay)		15		
	Jun-10	CS4	P	Adjust G&TS budget to match predicted costs/targets (income)				-11
	Jun-10	CS1.4	P	F14000 staffing budget insufficient (non pay F10000)	-12			
	Jun-10	CS1.4	P	F14000 staffing budget insufficient (pay F14000)		12		
	Jun-10	CS1.2	P	Adjust CFS budget to match costs (non pay)	-38			
	Jun-10	CS1.2	P	Adjust CFS budget to match costs (pay)		38		
	Jun-10	CS1.1	P	Adjust RMB budget (non pay)	-4			
	Jun-10	CS1.1	P	Adjust RMB budget (pay)		4		
	Jun-10	CC3.3	T	Transfer of Lead Oxfordshire balance from Change Fund	-380		380	
	Jun-10	CC9	T					
	Jun-10	CC1.1	P	Contribution to 0.5FTE in Web Services Team (ICT)	-1			
	Jun-10	CC3.1	P		-4			
	Jun-10	CC4.1	P	Finance & Procurement - Service Management	-1			
	Jun-10	CC5.1	P	Legal & Democratic Services - Legal Services	-1			
	Jun-10	CC6.1	P	Partnership Working	-1			
	Jun-10	CC8.1	P	Communications & Marketing	-2			
	Jun-10	CC3.4	P	Customer Services	-1			
	Jun-10	CC2.1.13	P	ICT - Web Services		11		
	Jun-10	CC2.7	P	ICT - Strategy Investment Fund	-2,000			
	Jun-10	CC3.4	P	Human Resources - Customer Services		2,000		
	Jun-10	CC1.1	P	Transfer of budget from the ICT Development Fund to HR for the ESS/MSS and Customer Services projects				
	Jun-10	CC7.1	P	Transfer of directorate performance function to Policy Unit	-47			
	Jun-10	CC7.1	P			47		
				Total Intradirectorate Virements	-10,163	11,032	1,333	-2,202

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED THIS REPORT

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Interdirectorate Virements						
	Jul-10	CS6.1.3	Shared Services - FMA	P	Transfer of budget from S&CS for additional management accounting support		60		
	Jul-10	SC4_3	Directorate Leadership Team	P	Transfer of funding for Management Accounting posts to Shared Services	-30			
	Jul-10	SC2_3c	Mental Health	P	Transfer of funding for Management Accounting posts to Shared Services	-15			
	Jul-10	SC2_1i	One Off Funded Projects	P	Transfer of funding for Management Accounting posts to Shared Services	-10			
	Jul-10	SC2_1G	Direct Payments	P	Transfer of funding for Management Accounting posts to Shared Services	-5			
	Jun-10	CC4.2	Finance & Procurement - Corporate Finance	P	Transfer of Capital team to Corporate Finance from Shared Services		40		
	Jun-10	CS6.1.3	Shared Services - FMA	P	Transfer of Capital Staff to Corporate Finance	-40			
	Jun-10	CC4.2	Finance & Procurement - Corporate Finance	P	Transfer of additional funding received from CYP&F for CIPFA trainee in CYPF Management Accounting Team to the CIPFA Trainee budget	-40	40		
	Jun-10	CS6.1.3	Shared Services - FMA	P	Transfer of additional funding received from CYP&F for CIPFA trainee in CYPF Management Accounting Team to the CIPFA Trainee budget	-40			
	Jun-10	CC2.1.13	ICT - Web Services	P	Contribution to 0.5FTE in Web Services Team (ICT) from Shared Services		6		
	Jun-10	CS6.1.1	Shared Services - Management Team	P	Contribution to 0.5FTE in Web Services Team (ICT)	-6			
	Jun-10	CC2.1.14	ICT - Service Management	P	Contribution to Additional Management Accounting Resources in Shared Services FMA	-1			
	Jun-10	CC4.1	Finance & Procurement - Service Management	P		-1			
	Jun-10	CC3.1	Human Resources - Strategic HR	P		-1			
	Jun-10	CC7.1	Policy - Corporate Performance	P		-1			
	Jun-10	CC5.1	Legal & Democratic Services - Legal Services	P		-1			
	Jun-10	CS6.1.3	Shared Services - FMA	P	Contribution from Corporate Core for Additional Management Accounting Resources		5		
	Jun-10	CC4.1	Finance & Procurement - Service Management	P	Transfer of Capital Programme Manager to E&E	-71	71		
	Jun-10	EE4.1	Business Improvement	P	Transfer of salary from CC CS&SS				

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED THIS REPORT

Report Paragraph Reference	Cabinet Date	Budget Book/Service Area Ref	Permanent/Temporary (P/T)	Details	Expenditure		Income	
					From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Jun-10	CC8.2	P	Transfer of Print Unit Property Recharge Budget to S&CS	-5	5		
	Jun-10	SC4_1A	P	Budget for Print Unit recharges from Corporate Core				
	Jun-10	CC3.4	P	Transfer of Highways Team to Customer Services from E&E		142		
	Jun-10	EE1.4	P	Transfer of Contact Centre Allocation to CC CS&SS	-142			
	Jun-10	CC5.2	P	Final budget settlement for the school appeals process		25		
	Jun-10	CYPF4-6	P	Final budget settlement for the school appeals process - To CC	-25			
	Jun-10	CS6.1.3	P	Transfer of budget from E&E for Additional Management Accounting Support		42		
	Jun-10	EE4.1	P	MA Support Budget Transfer to CC CS&SS	-42			
	Jun-10	CS6.1.4	P	Transfer of recruitment function from services in CYPF		17		
	Jun-10	CYPF4-5	P	Transfer to Recruitment & Retention - To CS & SS	-17			
	Jun-10	EE1.2.1	P	Fleet Drivers Pay Increase Contribution from CYP&F		22		
	Jun-10	CYPF4-6	P	Fleet Drivers to ITU - To E&E	-22			
	Jun-10	EE3.1.1	T	FM Budgets transferred from Directorates		63		
	Jun-10	SC4_1C	T	Transfer FM Budgets to E&E	-63			
	Jun-10	EE3.1.1	P	FM Budgets transferred from Directorates		1,634		
	Jun-10	CYPF4-4	P	Transfer of facilities management non-staffing budgets - To E&E	-386			
	Jun-10	CYPF4-4	P	Transfer of facilities management staffing budgets - To E&E	-91			
	Jun-10	CYPF3-1	P	Transfer of facilities management staffing budgets - To E&E	-99			
	Jun-10	SC4_1C	P	Transfer FM Budgets to E&E	-1,058			
	Jun-10	CS6.1.4	T	Transfer of 10/11 directorate L&D allocations	-495			
	Jun-10	EE1.1	T	Transfer of Learning & Development 10/11 Budget from CC CS&SS		74		
	Jun-10	EE2.1	T	Transfer of Learning & Development 10/11 Budget from CC CS&SS		22		

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED THIS REPORT

Report Paragraph Reference	Cabinet Date	Budget Book (Service Area Ref)	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
					From / Decrease (-) £000	To / Increase (+)	From / Decrease (+) £000	To / Increase (-) £000
	Jun-10	EE3_1.1	T	Transfer of Learning & Development 10/11 Budget from CC CS&SS		20		
	Jun-10	EE4.1	T	Transfer of Learning & Development 10/11 Budget from CC CS&SS		2		
	Jun-10	CYPF4-5	T	Allocation of L&D budget		56		
	Jun-10	SC4_1A	T	Learning and Development transferred into SCS as per Corporate L&D plan.		124		
	Jun-10	CC1.1	T	Corporate Core directorate learning & development allocation		197		
	Jun-10	SC4_1C	P	Budget for 6.24fte admin posts to transfer to CYPF	-143			
	Jun-10	CYPF4-9	P	Transfer of admin staff budget from S&CS		143		
	Jul-10	CYPF1-41	T	In-year saving - reduction in Youth Opportunity Fund spend (agreed by Council on 27 July 2010)	-294			
	Jul-10	SM	T	In-year saving - reduction in Youth Opportunity Fund spend (agreed by Council on 27 July 2010)		294		
	Jul-10	SC2_2D	P	Reversal of personal care budget following Govt Policy to postpone implementation	-1,400			
	Jul-10	SM	P	Reversal of personal care budget following Govt Policy to postpone implementation		1,400		
				Total Interdirectorate Virements	-4,504	4,504	0	0
				TOTAL VIREMENTS Actioned in this Report	-14,667	15,536	1,333	-2,202

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MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Intradirectorate Virements						
			Interdirectorate Virements						
					Total Intradirectorate Virements	0	0	0	0
					Total Interdirectorate Virements	0	0	0	0
					TOTAL VIREMENTS approved but not on SAP	0	0	0	0

Virements requiring Cabinet approval are:

1. All permanent virements.
2. Temporary virements between £250,000 and £500,000.

NB: All virements greater than £500,000 will be recommended by Cabinet for approval by Council. This includes the cumulative total of virements that have previously been reported and approved.

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NEW VIREMENTS FOR CABINET TO NOTE AND VIREMENTS NOTED IN PREVIOUS REPORTS

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			VIREMENTS TO NOTE THIS REPORT						
	Sep-10	CYPF3-2	Intradirectorate Virements Children, Young People & Families Governor Services	T	Bring Income budgets into line		32		-32
	Sep-10	CS1.5	Community Safety & Shared Services Fire Service Admin	T	Huntercombe Aldridge & Robson		8		-8
	Sep-10	CS1.5	Fire Service Admin	T	Bucks Income K Dell		8		-8
	Sep-10	CS1.5	Fire Service Admin	T	Occ Health Adviser		5		
	Sep-10	CS6.1.4	Occupational Health	T	Occ Health Adviser	-5			
	Sep-10	CC3.5	Corporate Core Customer Services Team	T	Disability Equality Advisor	-2			
	Sep-10	CC6.1	Partnerships Unit	T	Disability Equality Advisor		2		
	Sep-10	CC9	Change Fund	T	Change Fund CF B053 Capital	-9			
	Sep-10	CC4.4	Internal Audit	T	Change Fund CF B053 Capital		9		
					Total Intradirectorate Virements	-16	64	0	-48
	Sep-10	CS6.1.4	Interdirectorate Virements Learning & Development	T	Transfer of Organisational Development budget from Corporate Core HR to L&D		151		
	Sep-10	CC3.3	HR - Organisational Development	T	Transfer of Organisational Development budget from Corporate Core HR to L&D	-151			
	Sep-10	CS6.1.4	Learning & Development	T	Part year adjustment	-3			
	Sep-10	CYPF4-5	Human Resources & Children's Workforce	T	Transfer to Recruitment & Retention - To CS & SS		3		
	Sep-10	EE4.1	Business Improvement	T	Disability Equality Advisor April - June 10				
	Sep-10	CC6-1	Partnerships Unit	T	Disability Equality Advisor - part year from E&E		12		
	Sep-10	CYPF4-2	Performance	T	Transfer of Disability Equality Advisor budget (part year adjustment)	-5			
	Sep-10	EE4.1	Business Improvement	T	Change Fund CFB053 Capital		59		
	Sep-10	CC9	Change Fund	T	Change Fund CF B053 Capital - to E&E	-59			
					Total Interdirectorate Virements	-225	225	0	0
					TOTAL VIREMENTS TO NOTE THIS REPORT	-241	289	0	-48

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Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested in this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested in this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic Light Indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Children, Young People & Families														
CYPF1 Expenditure	0	0	0	0	0	0	468	468	0	0	0	0		
CYPF1 Income	0	0	0	0	0	0	-420	-420	0	0	0	0		
CYPF1-1 Net	0	0	0	0	0	0	48	48	48	0	0	48	G	
CYPF1-1 Expenditure	-40	0	0	-40	0	0	0	-21	0	0	0	0		
CYPF1-1 Income	0	0	0	0	0	0	0	0	0	0	0	0		
CYPF1-23 Net	-40	0	0	-40	0	0	0	-21	-61	0	0	-61	G	
CYPF1-23 Expenditure	0	0	0	0	0	0	-7,159	-7,159	0	0	0	0		
CYPF1-23 Income	0	0	0	0	0	0	2,162	2,162	0	0	0	0		
CYPF1-33 Net	0	0	0	0	0	0	-4,997	-4,997	-4,997	0	0	-4,997	R	
CYPF1-33 Expenditure	0	0	0	0	0	0	0	50	0	0	0	0		
CYPF1-33 Income	0	0	0	0	0	0	0	0	0	0	0	0		
CYPF1-34 Net	0	0	0	0	0	0	0	50	50	0	0	50	G	
CYPF1-34 Expenditure	0	0	0	0	0	0	0	0	0	0	0	0		
CYPF1-34 Income	0	0	0	0	-50	0	0	-50	0	0	0	0		
CYPF1-41 Net	0	0	0	0	-50	0	0	-50	-50	0	0	-50	G	
CYPF1-41 Expenditure	-294	0	0	-294	6	0	0	6	0	0	0	0		
CYPF1-41 Income	0	0	0	0	0	0	0	0	0	0	0	0		
CYPF1-41 Net	-294	0	0	-294	6	0	0	6	-288	0	0	-288	G	
CYPF1-42 Expenditure	120	0	-39	81	5	0	0	5	0	0	0	0		
CYPF1-42 Income	-123	0	0	-123	-11	0	0	-11	0	0	0	0		
CYPF1-42 Net	-3	0	-39	-42	-6	0	0	-6	-48	0	0	-48	G	
CYPF2 Expenditure	0	0	0	0	0	0	8,635	8,635	0	0	0	0		
CYPF2 Income	0	0	0	0	0	0	-2,312	-2,312	0	0	0	0		
CYPF2 Net	0	0	0	0	0	0	6,323	6,323	6,323	0	0	6,323	R	
CYPF2-1 Expenditure	0	0	0	0	0	0	575	575	0	0	0	0		
CYPF2-1 Income	0	0	0	0	0	0	0	0	0	0	0	0		
CYPF2-1 Net	0	0	0	0	0	0	575	575	575	0	0	575	R	
CYPF2-2 Expenditure	0	0	0	0	-209	0	0	-209	0	0	0	0		
CYPF2-2 Income	0	0	0	0	209	0	0	209	0	0	0	0		
CYPF2-2 Net	0	0	0	0	0	0	0	0	0	0	0	0		
CYPF2-21 Expenditure	0	0	0	0	-106	0	0	-106	0	0	0	0		
CYPF2-21 Income	0	0	0	0	420	0	0	420	0	0	0	0		
CYPF2-21 Net	0	0	0	0	0	0	0	0	-48	0	0	-48	G	

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Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested in this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested in this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic Light Indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CYPF2-22	Expenditure	0	0	0	0	128	0	-126	0	0	0	0		
CYPF2-22	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	128	0	-126	1	0	0	1	G	G
CYPF2-23	Expenditure	0	0	0	0	-128	0	223	0	0	0	0		
CYPF2-23	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	-128	0	223	95	0	0	95	G	G
CYPF2-24	Expenditure	0	0	0	0	-1,082	0	-1,736	0	0	-982	0		
CYPF2-24	Income	0	0	0	0	0	0	834	0	0	0	0		
	Net	0	0	0	0	-1,082	0	-902	-1,983	0	0	-1,002	G	R
CYPF2-25	Expenditure	0	0	0	0	982	0	1,490	0	0	982	0		
CYPF2-25	Income	0	0	0	0	0	0	2,472	0	0	0	0		
	Net	0	0	0	0	982	0	-1,714	758	0	0	-224	G	G
CYPF2-3	Expenditure	-15	0	0	-15	-88	0	0	0	0	0	0		
CYPF2-3	Income	0	0	0	0	88	0	0	0	0	0	0		
	Net	-15	0	0	-15	0	0	0	-15	0	0	-15	G	G
CYPF2-31	Expenditure	0	0	0	0	-370	0	0	0	0	0	0		
CYPF2-31	Income	0	0	0	0	370	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	0	0	0	0	0	G	G
CYPF2-34	Expenditure	762	0	3,298	4,060	0	0	0	0	0	0	0		
CYPF2-34	Income	-762	0	-3,298	-4,060	0	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	0	0	0	0	0		
CYPF2-35	Expenditure	0	0	0	0	370	0	425	0	0	0	0		
CYPF2-35	Income	0	0	0	0	-370	0	-425	0	0	0	0		
	Net	0	0	0	0	0	0	-33	0	0	0	0		
CYPF2-51	Expenditure	0	0	0	0	0	0	-33	0	0	0	0		
CYPF2-51	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	-33	-33	0	0	-33	G	G
CYPF2-52	Expenditure	0	0	0	0	0	0	135	0	0	0	0		
CYPF2-52	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	135	135	0	0	135	G	G
CYPF2-53	Expenditure	0	0	0	0	100	0	159	0	0	0	0		
CYPF2-53	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	100	0	159	259	0	0	259	G	G
CYPF2-54	Expenditure	0	0	0	0	0	0	-59	0	0	0	0		
CYPF2-54	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	-59	-59	0	0	-59	G	G

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Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Approved in this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested in this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic Light Indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CYPF2-6	40	0	0	40	0	0	0	0	0	0	0	0		
CYPF2-6	Income	0	0	0	0	0	0	0	0	0	0	0		
CYPF2-6	Net	40	0	0	40	0	0	0	40	0	0	40	G	G
CYPF3-1	Expenditure	0	0	0	0	0	0	0	0	0	-99	0		
CYPF3-1	Income	0	0	0	0	0	0	0	0	0	0	0		
CYPF3-1	Net	0	0	0	0	0	0	0	-99	0	-99	0	G	G
CYPF3-2	Expenditure	32	0	0	32	0	0	0	0	0	0	0		
CYPF3-2	Income	-32	0	0	-32	0	0	0	0	0	0	0		
CYPF3-2	Net	0	0	0	0	0	0	0	0	0	0	0	G	G
CYPF3-3	Expenditure	0	0	0	0	0	0	0	0	0	0	0		
CYPF3-3	Income	0	0	0	-336	0	0	0	0	0	0	0		
CYPF3-3	Net	0	0	0	-336	0	0	0	-336	0	0	-336	G	G
CYPF4-1	Expenditure	0	0	336	336	0	0	-56	0	0	0	0		
CYPF4-1	Income	0	0	0	0	0	0	0	0	0	0	0		
CYPF4-1	Net	0	0	336	336	0	0	-56	280	0	0	280	G	G
CYPF4-2	Expenditure	10	0	0	10	0	30	41	0	0	0	0		
CYPF4-2	Income	0	0	0	0	0	0	-11	0	0	0	0		
CYPF4-2	Net	10	0	0	10	0	30	30	40	0	0	40	G	G
CYPF4-3	Expenditure	0	0	0	0	0	0	44	0	0	0	0		
CYPF4-3	Income	0	0	0	0	0	0	-23	0	0	0	0		
CYPF4-3	Net	0	0	0	0	0	0	21	21	0	0	21	G	G
CYPF4-4	Expenditure	0	0	0	0	0	0	-477	0	0	-477	0		
CYPF4-4	Income	0	0	0	0	0	0	0	0	0	0	0		
CYPF4-4	Net	0	0	0	0	0	0	-477	-477	0	-477	0	G	G
CYPF4-5	Expenditure	59	0	0	59	0	0	-17	0	0	0	0		
CYPF4-5	Income	0	0	0	0	0	0	0	0	0	0	0		
CYPF4-5	Net	59	0	0	59	0	0	-17	42	0	0	42	G	G
CYPF4-6	Expenditure	0	0	0	0	0	0	-3	0	0	0	0		
CYPF4-6	Income	0	0	0	0	0	0	-44	0	0	0	0		
CYPF4-6	Net	0	0	0	0	0	0	-47	-47	0	0	-47	G	G
CYPF4-8	Expenditure	0	0	0	0	0	0	-7	0	0	0	0		
CYPF4-8	Income	0	0	0	0	0	0	7	0	0	0	0		
CYPF4-8	Net	0	0	0	0	0	0	0	0	0	0	0	G	G
CYPF4-9	Expenditure	3	0	0	3	0	-1,224	-1,081	0	0	0	0		
CYPF4-9	Income	0	0	0	0	0	150	150	0	0	0	0		
CYPF4-9	Net	3	0	0	3	0	-1,074	-931	-928	0	0	-928	G	R

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Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested in this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested in this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic Light Indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CYPFS-1 Expenditure	0	0	0	0	0	0	2,771	2,771	0	0	0	0		
CYPFS-1 Income	0	0	0	0	0	0	-2,771	-2,771	0	0	0	0		
CYPFS-1 Net	0	0	0	0	0	0	0	0	0	0	0	0	G	
CYPFS-2 Expenditure	0	0	0	0	0	0	-3,196	-3,196	0	0	0	0		
CYPFS-2 Income	0	0	0	0	0	0	3,196	3,196	0	0	0	0		
CYPFS-2 Net	0	0	0	0	0	0	0	0	0	0	0	0	G	
Total	677	0	3,259	3,936	-867	0	903	36	3,972	0	-576	0		
CYP&F	-917	0	-3,298	-4,215	314	0	-873	-559	-4,774	0	0	0		
Net	-240	0	-39	-279	-553	0	30	-523	-802	0	-576	-226		
Social and Community Services														
SC1_1 Expenditure	0	0	0	0	35	0	0	35	0	0	0	0		
SC1_1 Income	0	0	0	0	-65	0	0	-65	-30	0	0	-30	G	
SC1_1 Net	0	0	0	0	-30	0	0	-30	-30	0	0	0		
SC1_2 Expenditure	0	0	0	0	-212	0	0	-212	0	0	0	0		
SC1_2 Income	0	0	0	0	211	0	0	211	211	0	0	0		
SC1_2 Net	0	0	0	0	-1	0	0	-1	-1	0	0	-1	G	
SC1_3 Expenditure	0	0	0	0	-10	0	0	-10	0	0	0	0		
SC1_3 Income	0	0	0	0	0	0	0	0	0	0	0	0		
SC1_3 Net	0	0	0	0	-10	0	0	-10	-10	0	0	-10	G	
SC1_4 Expenditure	0	0	0	0	-9	0	0	-9	0	0	0	0		
SC1_4 Income	0	0	0	0	0	0	0	0	0	0	0	0		
SC1_4 Net	0	0	0	0	-9	0	0	-9	-9	0	0	-9	G	
SC1_5 Expenditure	112	0	0	112	35	0	0	35	35	0	0	0		
SC1_5 Income	-112	0	0	-112	1	0	0	1	1	0	0	0		
SC1_5 Net	0	0	0	0	36	0	0	36	36	0	0	36	G	
SC1_6 Expenditure	0	0	0	0	-6	0	0	-6	0	0	0	0		
SC1_6 Income	0	0	0	0	0	0	0	0	0	0	0	0		
SC1_6 Net	0	0	0	0	-6	0	0	-6	-6	0	0	-6	G	
SC2_1a Expenditure	0	0	0	0	-3	0	0	-3	0	0	0	0		
SC2_1a Income	0	0	0	0	0	0	0	0	0	0	0	0		
SC2_1a Net	0	0	0	0	-3	0	0	-3	-3	0	0	-3	G	
SC2_1b Expenditure	0	0	0	0	-10	0	0	-10	0	0	0	0		
SC2_1b Income	0	0	0	0	0	0	0	0	0	0	0	0		
SC2_1b Net	0	0	0	0	-10	0	0	-10	-10	0	0	-10	G	
SC2_1c Expenditure	0	0	0	0	0	0	0	0	0	0	0	0		
SC2_1c Income	0	0	0	0	0	0	-188	-188	0	0	0	-188	G	
SC2_1c Net	0	0	0	0	0	0	-188	-188	-188	0	0	-188	G	

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Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Approved in this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested in this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic Light Indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
SC2_1d	Expenditure	0	0	0	-4	0	0	-4	0	0	0	0		
SC2_1d	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_1e	Net	0	0	0	-4	0	0	-4	-4	0	0	-4	G	
SC2_1e	Expenditure	0	0	0	-28	0	0	-28	0	0	0	0		
SC2_1e	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_1e	Net	0	0	0	-28	0	0	-28	-28	0	0	-28	G	
SC2_1g	Expenditure	0	0	0	-5	0	0	-5	0	0	0	0		
SC2_1g	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_1g	Net	0	0	0	-5	0	0	-5	-5	0	0	-5	G	
SC2_1h	Expenditure	0	0	0	150	0	0	150	0	0	0	0		
SC2_1h	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_1h	Net	0	0	0	150	0	0	150	150	0	0	150	G	
SC2_1i	Expenditure	0	0	0	-556	0	319	-237	0	0	-500	0		
SC2_1i	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_1i	Net	0	0	0	-556	0	319	-237	-237	0	-500	263	G	
SC2_1j	Expenditure	0	0	0	-3	0	0	-3	0	0	0	0		
SC2_1j	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_1j	Net	0	0	0	-3	0	0	-3	-3	0	0	-3	G	
SC2_2a	Expenditure	0	0	0	-94	0	0	-94	0	0	0	0		
SC2_2a	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_2a	Net	0	0	0	-94	0	0	-94	-94	0	0	-94	G	
SC2_2b	Expenditure	0	0	0	352	0	-131	221	0	0	0	0		
SC2_2b	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_2b	Net	0	0	0	352	0	-131	221	221	0	0	221	G	
SC2_2d	Expenditure	0	0	0	-1,400	0	0	-1,400	0	0	0	0		
SC2_2d	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_2d	Net	0	0	0	-1,400	0	0	-1,400	-1,400	0	0	-1,400	G	R
SC2_2i	Expenditure	0	0	0	-36	0	0	-36	0	0	0	0		
SC2_2i	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_2i	Net	0	0	0	-36	0	0	-36	-36	0	0	-36	G	
SC2_2j	Expenditure	0	0	0	-4	0	0	-4	0	0	0	0		
SC2_2j	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_2j	Net	0	0	0	-4	0	0	-4	-4	0	0	-4	G	
SC2_2k	Expenditure	0	0	0	-100	0	0	-100	0	0	0	0		
SC2_2k	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_2k	Net	0	0	0	-100	0	0	-100	-100	0	0	-100	G	
SC2_2m	Expenditure	0	0	0	2,510	0	0	2,510	0	0	2,510	0		
SC2_2m	Income	0	0	0	0	0	0	0	0	0	0	0		
SC2_2m	Net	0	0	0	2,510	0	0	2,510	2,510	0	0	0		
	Net	0	0	0	2,510	0	0	2,510	2,510	0	0	0		

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Annex 2e

Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Approved in this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested in this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic Light Indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
SC2_3a	0	0	39	39	-1	0	0	-1	0	0	0	0		
SC2_3a	0	0	0	0	0	0	0	0	0	0	0	0		
SC2_3c	0	0	39	39	-15	0	0	-15	38	0	0	38	G	
SC2_3c	0	0	0	0	0	0	0	0	0	0	0	0		
SC2_3c	0	0	0	0	-15	0	0	-15	-15	0	0	-15	G	
SC2_3c	0	0	0	0	-15	0	0	-15	0	0	0	0		
SC2_4a	80	0	0	80	59	0	0	59	0	0	0	0		
SC2_4a	-80	0	0	-80	-59	0	0	-59	0	0	0	0		
SC2_4a	0	0	0	0	0	0	0	0	0	0	0	0		
SC2_4b	30	0	0	30	22	0	0	22	0	0	0	0		
SC2_4b	-30	0	0	-30	-22	0	0	-22	0	0	0	0		
SC2_4b	0	0	0	0	0	0	0	0	0	0	0	0		
SC2_4c	0	0	0	0	24	0	-2	22	0	0	0	0		
SC2_4c	0	0	0	0	1	0	-23	-22	0	0	0	0		
SC2_4c	0	0	0	0	25	0	-25	0	0	0	0	0		
SC2_4d	0	0	0	0	-14	0	-2	-16	0	0	0	0		
SC2_4d	0	0	0	0	14	0	2	16	0	0	0	0		
SC2_4d	0	0	0	0	0	0	0	0	0	0	0	0		
SC2_4e	0	0	0	0	-53	0	-43	-96	0	0	0	0		
SC2_4e	0	0	0	0	53	0	43	96	0	0	0	0		
SC2_4e	0	0	0	0	0	0	0	0	0	0	0	0		
SC2_4f	0	0	0	0	-94	0	50	-44	0	0	0	0		
SC2_4f	0	0	0	0	25	0	-25	0	0	0	0	0		
SC2_4f	0	0	0	0	-69	0	25	-44	-44	0	0	-44	G	
SC4_1a	124	0	0	124	4	0	0	4	0	0	0	0		
SC4_1a	0	0	0	0	0	0	0	0	0	0	0	0		
SC4_1a	124	0	0	124	4	0	0	4	128	0	0	128	G	
SC4_1b	0	0	0	0	-89	0	0	-89	0	0	0	0		
SC4_1b	0	0	0	0	85	0	0	85	0	0	0	0		
SC4_1b	0	0	0	0	-4	0	0	-4	-4	0	0	-4	G	
SC4_1c	-63	0	0	-63	-1,521	0	-772	-2,293	0	0	-1,121	-4	G	
SC4_1c	0	0	0	0	0	0	0	0	0	0	0	0		
SC4_1c	-63	0	0	-63	-1,521	0	-704	-2,225	-2,288	0	-1,121	-1,167	G	R
SC4_2a	20	0	0	20	17	0	0	17	0	0	0	0		
SC4_2a	-20	0	0	-20	0	0	0	0	17	0	0	17	G	
SC4_2a	0	0	0	0	0	0	0	0	0	0	0	0		
SC4_2c	0	0	0	0	-4	0	0	-4	0	0	0	0		
SC4_2c	0	0	0	0	0	0	0	0	0	0	0	0		
SC4_2c	0	0	0	0	-4	0	0	-4	-4	0	0	-4	G	

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Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested in this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested in this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic Light Indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
SC4_3	0	0	0	0	-38	0	0	0	0	0	0	0		
SC4_3	0	0	0	0	0	0	0	0	0	0	0	0		
SC4_5	0	0	0	0	-38	0	0	0	-38	0	0	-38	G	
SC4_5	0	0	0	0	-2,010	0	0	-2,010	0	0	-2,010	0		
SC4_5	0	0	0	0	-2,010	0	0	-2,010	-2,010	0	-2,010	0	G	
Total SCS	303	0	39	342	-3,111	0	-769	-3,880	-3,538	0	-1,121	0		
	-242	0	0	-242	244	0	65	309	67	0	0	-2,350		
	61	0	39	100	-2,867	0	-704	-3,571	-3,471	0	-1,121	-2,350		
Environment and Economy														
EE1.1	74	0	0	74	0	0	4,102	4,102	0	0	0	0		
EE1.1	0	0	0	0	0	0	669	669	0	0	0	0		
EE1.1	74	0	0	74	0	0	4,771	4,771	4,845	0	0	4,845	R	
EE1.2	0	0	600	600	-29	0	4,439	4,410	0	0	0	0		
EE1.2	0	0	0	0	0	0	-250	-250	0	0	0	0		
EE1.2	0	0	600	600	-29	0	4,189	4,160	4,760	0	0	4,760	R	
EE1.2.1	0	0	0	0	22	0	-16,130	-16,108	0	0	0	0		
EE1.2.1	0	0	0	0	22	0	3,239	3,239	-12,869	0	0	-12,869	G	
EE1.2.1	0	0	0	0	22	0	-12,891	-12,869	0	0	0	0		
EE1.3	0	0	-600	-600	-7	0	22,737	22,730	0	0	0	0		
EE1.3	0	0	0	0	0	0	-1,108	-1,108	0	0	0	0		
EE1.3	0	0	-600	-600	-7	0	21,629	21,622	21,022	0	0	21,022	R	
EE1.3.1	0	0	0	0	0	0	-6,154	-6,154	0	0	0	0		
EE1.3.1	0	0	0	0	0	0	4,977	4,977	-1,177	0	0	-1,177	G	
EE1.3.1	0	0	0	0	0	0	-1,177	-1,177	0	0	0	0		
EE1.4	0	0	0	0	-194	0	19,167	18,973	0	0	0	0		
EE1.4	0	0	0	0	0	0	-8,797	-8,797	0	0	0	0		
EE1.4	0	0	0	0	-194	0	10,370	10,176	10,176	0	0	10,176	R	
EE1.4.1	0	0	0	0	0	0	-28,161	-28,161	0	0	0	0		
EE1.4.1	0	0	0	0	0	0	1,270	1,270	-26,891	0	0	-26,891	G	
EE1.4.1	0	0	0	0	0	0	-26,891	-26,891	0	0	0	0		
EE2.1	22	0	0	22	-1	0	0	-1	0	0	0	0		
EE2.1	0	0	0	0	0	0	0	0	0	0	0	0		
EE2.1	22	0	0	22	-1	0	0	-1	21	0	0	21	G	
EE2.2	0	0	0	0	-6	0	0	-6	0	0	0	0		
EE2.2	0	0	0	0	0	0	0	0	0	0	0	0		
EE2.2	0	0	0	0	-6	0	0	-6	-6	0	0	-6	G	
EE2.3	0	0	0	0	-3	0	0	-3	0	0	0	0		
EE2.3	0	0	0	0	-3	0	0	-3	0	0	0	0		
EE2.3	0	0	0	0	-3	0	0	-3	-3	0	0	-3	G	

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Annex 2e

Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested in this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested in this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic Light Indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CS3	Income	0	0	0	0	0	0	0	0	0	0			
	Net	0	0	0	0	0	0	0	-1	0	0	-1	G	
CS4	Expenditure	0	0	0	0	10	0	70	0	0	0			
	Income	0	0	0	0	-11	0	-71	0	0	0			
	Net	0	0	0	0	-1	0	-1	-1	0	0	-1	G	
CS5	Expenditure	0	0	0	0	2	0	2	0	0	0			
	Income	0	0	0	0	-12	0	-12	0	0	0			
	Net	0	0	0	0	-10	0	-10	-10	0	0	-10	G	
CS6.1.1	Expenditure	0	0	0	0	75	0	75	0	0	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net	0	0	0	0	75	0	75	75	0	0	75	G	
CS6.1.2	Expenditure	0	0	0	0	-25	0	-25	0	0	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net	0	0	0	0	-25	0	-25	-25	0	0	-25	G	
CS6.1.3	Expenditure	0	0	0	0	229	0	229	0	0	0			
	Income	0	0	0	0	-250	0	-250	0	0	0			
	Net	0	0	0	0	-21	0	-21	-21	0	0	-21	G	
CS6.1.4	Expenditure	-352	0	0	0	-8	0	-8	0	0	0			
	Income	0	0	0	0	-8	0	-8	0	0	0			
	Net	-352	0	0	0	-352	0	-352	-360	0	0	-360	G	
Total CS&SS	Expenditure	-331	0	0	-331	237	0	-148	89	0	0	0	G	
	Income	-16	0	0	-16	-273	0	-125	-360	0	0	-360	G	
	Net	-347	0	0	-347	-36	0	-36	-383	0	0	-383	G	
Corporate Core														
CC1.1	Expenditure	197	0	0	197	-53	0	-53	0	0	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net	197	0	0	197	-53	0	-53	144	0	0	144	G	
CC2.1	Expenditure	0	0	0	0	-31	0	-31	0	0	0			
	Income	0	0	0	0	0	0	0	0	0	0			
	Net	0	0	0	0	-31	0	-31	-31	0	0	-31	G	

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Annex 2e

Cumulative Viirements to Date

Budget Book Ref	Total Temporary Viirements Previously Approved (on SAP)	Temporary Viirements Approved in Last Report (not on SAP)	Cumulative Total of Temporary Viirements Approved and Requested	Total Viirements Previously Approved (on SAP)	Permanent Viirements Approved in Last Report (not on SAP)	Permanent Viirements Requested this Report	Cumulative Total of Permanent Viirements Approved and Requested	Total viirements	Viirements already approved by council	Viirements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic Light Indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CC4.2	Expenditure	0	0	0	76	0	76	0	0	0	0		
CC4.2	Income	0	0	0	0	0	0	0	0	0	0		
CC4.2	Net	0	0	0	76	0	76	76	0	0	76	G	
CC4.3	Expenditure	0	0	0	-3	0	-3	0	0	0	0		
CC4.3	Income	0	0	0	0	0	0	0	0	0	0		
CC4.3	Net	0	0	0	-3	0	-3	-3	0	0	-3	G	
CC4.4	Expenditure	9	0	9	-3	0	-3	0	0	0	0		
CC4.4	Income	0	0	0	0	0	0	0	0	0	0		
CC4.4	Net	9	0	9	-3	0	-3	6	0	0	6	G	
CC5.1	Expenditure	0	0	0	-8	0	-8	0	0	0	0		
CC5.1	Income	0	0	0	0	0	0	0	0	0	0		
CC5.1	Net	0	0	0	-8	0	-8	-8	0	0	-8	G	
CC5.2	Expenditure	0	0	0	22	0	22	0	0	0	0		
CC5.2	Income	0	0	0	0	0	0	22	0	0	22	G	
CC5.2	Net	0	0	0	22	0	22	22	0	0	22	G	
CC5.6	Expenditure	0	0	0	-1	0	-1	0	0	0	0		
CC5.6	Income	0	0	0	0	0	0	-1	0	0	-1	G	
CC5.6	Net	0	0	0	-1	0	-1	-1	0	0	-1	G	
CC6.1	Expenditure	14	0	14	-3	0	-3	0	0	0	0		
CC6.1	Income	0	0	0	0	-77	-77	-80	0	0	-80	G	
CC6.1	Net	14	0	14	-3	0	-77	-80	0	0	-66	G	
CC7.1	Expenditure	9	0	9	42	0	42	0	0	0	0		
CC7.1	Income	0	0	0	0	0	0	42	0	0	42	G	
CC7.1	Net	9	0	9	42	0	42	51	0	0	51	G	
CC7.4	Expenditure	-4	0	-4	-1	0	-1	0	0	0	0		
CC7.4	Income	0	0	0	0	0	0	-1	0	0	-1	G	
CC7.4	Net	-4	0	-4	-1	0	-1	-5	0	0	-5	G	
CC8.1	Expenditure	0	0	0	-5	0	-5	0	0	0	0		
CC8.1	Income	0	0	0	0	0	0	0	0	0	0		
CC8.1	Net	0	0	0	-5	0	-5	-5	0	0	-5	G	
CC8.2	Expenditure	0	0	0	-5	0	-5	0	0	0	0		
CC8.2	Income	0	0	0	0	0	0	0	0	0	0		
CC8.2	Net	0	0	0	-5	0	-5	-5	0	0	-5	G	
CC9	Expenditure	-448	0	-448	0	0	0	0	0	0	0		
CC9	Income	0	0	0	0	0	0	0	0	0	0		
CC9	Net	-448	0	-448	0	0	0	-448	0	0	-448	G	
Total CC	Expenditure	-1	0	-1	90	614	704	703	0	0	0	G	A
Total CC	Income	0	0	0	0	0	0	0	0	0	0	G	A
Total CC	Net	-1	0	-1	90	614	704	703	0	0	0	G	A
Total	Expenditure	881	0	3,298	-2,201	0	583	2,571	0	0	0	0	0
Directorate Viirements	Income	-1,175	0	-3,298	285	0	-583	-4,781	0	0	0	0	0
Viirements	Net	-284	0	-294	-1,916	0	-1,916	-2,210	0	0	0	0	-1,065
KEY TO TRAFFIC LIGHTS													
Cumulative (Cumulative viirements (permanent and temporary) below £400,000													
Permanent (Cumulative viirements (permanent and temporary) above £400,000 - close to requiring Council approval													
Viirements (Cumulative viirements (permanent and temporary) above £500,000 - requires Council approval													
Transfers from Strategic P 1,916													
Net 0													

July Financial Monitoring Report
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Supplementary Estimates

CA6

Annex 2f

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Details	£000	Repayable/ Non-repayable
				SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED		
				TOTAL SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED	0	
	Jul-10 Jul-10	CYPF4-4 CYPF4-8	SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT Business Improvement Play and Participation	Replace reduction in Contactpoint grant Full reduction in Play Pathfinder grant not passed on to service area	70 71 141	
				TOTAL SUPPLEMENTARY ESTIMATES ANNEX 1 (Col 6)	141	

	Sep-10 Sep-10	CYPF1-31 CYPF4-4	SUPPLEMENTARY ESTIMATES REQUESTED THIS REPORT Psychological Service Business Improvement	Pay Arrears :: Replacement funding for Contactpoint Grant not required TOTAL SUPPLEMENTARY ESTIMATES THIS REPORT	21 -70 21	
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Page

MEMORANDUM

SUPPLEMENTARY ESTIMATES PREVIOUSLY APPROVED BUT NOT ACTIONED DUE TO TIMING OF DECISION AND MONTH END

						0

July Financial Monitoring Report
CABINET - 21 September 2010
Specific Grants Monitoring 2010/11

Annex 3a

Ringfenced	Notification	Unused Grant Income carried forward from 2009/10	Grant Income per Budget Book Original Estimate	Previously Reported	New Grants/ Changes to Existing Grants this MMR	Current Grant Amount Revised Estimate	Current Variation to Grant Income per budget book	Grant Expenditure to Date	Balance Remaining	% Remaining	Forecast Expenditure to 31 March 2010	Balance that can be carried forward (subject to approval from grant body)
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£'001
	Children, Young People & Families											
R	Dedicated Schools Grant (DSG)	1,417	333,376		2,475	337,268	3,892	112,423	224,845	67%	337,268	0
R	Standards Fund	5,569	27,122			32,691	5,569	10,897	21,794	67%	32,691	0
R	School Standards		18,196			18,196	0	6,065	12,131	67%	18,196	0
R	Sure Start General	26	14,845			14,871	26	4,957	9,914	67%	14,871	0
OS	Learning & Skills Council	330	41,327			41,657	330	13,886	27,771	67%	41,657	0
R	Asylum Seekers		1,604			1,604	0	535	1,069	67%	1,604	0
R	Parenting Strategy Support Grant	3	238			241	3	80	161	67%	241	0
R	Contact Point	180	140		-70	250	110	83	167	67%	250	0
R	Youth Opportunity Fund	17	347			364	17	121	243	67%	364	0
R	Youth Justice Board		1,129			1,129	0	376	753	67%	1,129	0
R	DCSF - Family Intervention project		246	80		326	80	109	217	67%	326	0
R	Leaving Care, Unaccompanied Asylum Seekers		429			429	0	143	286	67%	429	0
R	Diploma Development Fund		15	-15		0	-15	0	0	#DIV/0!	0	0
R	Oxfordshire PCT Partnership Funding (Youth)		15			15	0	5	10	67%	15	0
R	Thames Valley Police (Youth)		145			145	0	48	97	67%	145	0
R	Huntercombe Young Offenders Institution (Youth)		150			150	0	50	100	67%	150	0
R	Probation (Youth)		99			99	0	33	66	67%	99	0
R	Aiming High for Disabled Children		2,062	25		2,062	25	687	1,375	67%	2,062	0
R	Two Year Old Offer Early Learning and Childcare		329			329	0	110	219	67%	329	0
R	Disabled Childrens Access to Childcare - Pathfinder		902			902	0	301	601	67%	902	0
R	Oxfordshire Education Business Partnership		322			322	0	107	215	67%	322	0
R	School Workforce		92		32	124	32	41	83	67%	124	0
R	School Support Staff Training and Qualifications	36	105		-105	36	-69	12	24	67%	36	0
R	Play Pathfinder		192		-96	96	-96	32	64	67%	96	0
OS	Young People's Learning Agency		28,796			28,796	0	9,599	19,197	67%	28,796	0
R	DCSF - Housing Challenge Funds		0	175		175	175	58	117	67%	175	0
R	Learning through Landscapes	118				118	118	39	79	67%	118	0
R	Internal Projects	7				7	7	2	5	67%	7	0
R	International Development Awareness	26				26	26	9	17	67%	26	0
R	Harnessing Technology Grant	107				107	107	36	71	67%	107	0
R	Oxfordshire Safeguarding Childrens Board	28				28	28	9	19	67%	28	0
R	DCSF - National College for Leadership of Schools	11				11	11	4	7	67%	11	0
R	DCSF - MTFC-P	289				289	289	96	193	67%	289	0
R	Targeted Mental Health in Schools	11				11	11	4	7	67%	11	0

July Financial Monitoring Report
CABINET - 21 September 2010

Annex 3b

CHANGES TO SPECIFIC GRANTS FOR CABINET TO NOTE

Cabinet Date	Ringfenced	Notification	Budget Book Ref	Service Area	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (-) £000	To / Increase (+) £000
Jun-10	R	F	CYPF1-42	Children, Young People & Families Youth Offending Team	Think Family grant increased following successful bids in FIP funding increased following successful bids in relation to Additional grant funding for Aiming High for Disabled Children - Short Break Services		80		-80
Jun-10	R	F	CYPF1-42	Youth Offending Team			175		-175
Jun-10	U	F	CYPF1-23	Services for Disabled	Development Fund not received	-15	25	15	-25
Jun-10	U	F	CYPF3-22	Oxfordshire Education Business Partnership	Reduction in Contactpoint grant	-70		70	
			CYPF4-4	Business Improvement	Reduction in Play Pathfinder grant	-96		96	
			CYPF4-8	Play and Participation	NB: reduction in expenditure may be taken from an alternative Final DSG allocation		2,475		-2,475
			CYPF5-2	Devolved Schools Costs					
			CYPF4-5	Human Resources & Children's Workforce	Final notification of School Workforce		32		-32
			CYPF4-5	Human Resources & Children's Workforce	School Support Staff Training & Qualifications (Flying Colours) grant ceasing .	-105		105	
Jun-10	R	F	SC1_6	Social & Community Services Registration	Grant has now ceased.		5		-5
			SC2_1D	Employment Service	Information Advice Guidance Grant will cease in August.	-6		6	
Jul-10			CS1.3	Community Safety & Shared Services Special Projects	New Burdens Grant - will be £140k		24		-24
					TOTAL CHANGES TO SPECIFIC GRANTS	-292	2,816	292	-2,816

Ringfenced

R

Ringfenced

U

Un-ringfenced

OS

Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced

Notification

P

Provisional Notification Received

F

Final Notification Received

C

Claim Required

July Financial Monitoring Report
 CABINET - 21 September 2010
 Area Based Grant Monitoring 2010/11

CA6

Annex 3c

Ringfenced	Notification	Directorate	Grant Income per Budget Book Original Estimate £'000	Previously Reported £'000	New Grants/ Changes to Existing Grants this MMR £'000	Revised Grant Allocation as per Govt. Announcements £'000	Agreed Change to Spend by Council on 27 July £'000	Revised Spend in this Area £'000	Difference £'000	Grant Expenditure to Date £'000	Balance Remaining £'000	% Remaining	Forecast Expenditure to 31 March 2011 £'000
		Children, Young People & Families											
U	F	Child & Adolescent Mental Health Grant	778			778	-160	778	0	259	519	67%	778
U	F	Carers Grant (Children)	481			481	-320	481	0	160	321	67%	481
U	F	Children's Fund	869		-208	661		844	183	281	563	85%	844
U	F	Connexions	4,658		-1,116	3,542	-700	3,958	416	1319	2,639	74%	3,958
U	F	Positive Activities for Young People	397		-95	302	-78	319	17	106	213	70%	319
U	F	Young People Substance Mis-Use	187		-28	159	-20	167	8	62	105	66%	167
		Former Standards Fund:											
U	F	School Development Grant - LA element	1,835		-440	1,395	-160	1,675	280	558	1,117	80%	1,675
U	F	Extended Schools Start Up costs	655		-157	498	-320	335	-163	112	223	45%	335
U	F	School Improvement Partners	289		-69	220	289	289	69	96	193	88%	289
U	F	Education Health Partnerships	120		-29	91	-50	70	-21	23	47	51%	70
U	F	Choice Advisers	37		-9	28	-6	31	3	10	21	74%	31
U	F	School Intervention	188		-45	143	188	188	45	63	125	88%	188
U	F	Flexible 14-19 Partnership Funding	160		-38	122	-40	120	-2	40	80	66%	120
U	F	Extended Rights to Free Travel	479		-115	364	-400	79	-285	20	59	16%	79
U	F	Sustainable Travel	52		-13	39	-50	2	-37	1	1	3%	2
U	F	Secondary National Strategy - Behaviour & Att	183		-44	139	183	183	44	61	122	88%	183
U	F	Secondary National Strategy - Central Co-ordination	267		-64	203	267	267	64	89	178	88%	267
U	F	Primary National Strategy - Central Co-ordination	320		-77	243	320	320	77	107	213	88%	320
U	F	Teenage Pregnancy	160		-38	122	135	135	13	45	90	74%	135
U	F	Care Matters White Paper	403		-96	307	-25	403	96	134	269	88%	403
U	F	Child Death Review Processes	58		-14	44	58	58	14	19	39	88%	58
U	F	Child Trust Fund	7		-2	5	7	7	2	2	5	93%	7
U	F	Designated Teacher Funding	44		-10	34	44	44	10	15	29	86%	44
U	F	Learning & Skills Council - Special Purpose Grant	404		-97	307	404	404	97	135	269	88%	404
U	F	January Guarantee - Connexions	0	64	-15	49	64	64	15	21	43	87%	64

July Financial Monitoring Report
CABINET - 21 September 2010
Area Based Grant Monitoring 2010/11

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Annex 3c

Ringfenced	Notification	Directorate	Grant Income per Budget Book Original Estimate £'000	Previously Reported £'000	New Grants/ Changes to Existing Grants this MMR £'000	Revised Grant Allocation as per Govt. Announcements £'000	Agreed Change to Spend by Council on 27 July £'000	Revised Spend in this Area £'000	Difference £'000	Grant Expenditure to Date £'000	Balance Remaining £'000	% Remaining	Forecast Expenditure to 31 March 2011 £'000
		Social & Community Services											
U	F	Carers Grant	1,922			1,922		1,922	0	472	1,450	75%	1,922
U	F	Mental Health Grant	1,296			1,296		1,296	0	432	864	67%	1,296
U	F	Mental Health Advocacy Service	273			273		273	0	91	182	67%	273
U	F	Preserved Rights	2,693			2,693		2,693	0	898	1,795	67%	2,693
U	F	Supporting People Administration	320		-320	0	-320	0	0	0	0	#DIV/0!	0
U	F	Learning Disabilities Development Fund	368			368		368	0	123	245	67%	368
U	F	Local Involvement Networks	223			223		223	0	74	149	67%	223
U	F	Supporting People	16,167			16,167		16,167	0	6,052	10,115	63%	16,167
U	F	Personal Care at Home	2,481	-2,481		0		0	0	0	0	#DIV/0!	0
		Environment & Economy											
U	F	Rural Bus Services Grant	1,676			1,676		1,676	0	559	1,117	67%	1,676
U	F	School Travel Advisers Grant	92		-22	70	-47	45	-25	15	30	43%	45
U	F	Detrunking of Non-Core Routes	1,746			1,746		1,746	0	582	1,164	67%	1,746
U	F	Road Safety Partnerships	1,145		-304	841	-600	545	-296	182	363	43%	545
U	F	Economic Assessment Duty	65			65		65	0	22	43	66%	65
		Community Safety & Shared Services											
U	F	Stronger Safer Communities Fund	652		-51	601		652	51	0	652	108%	652
U	F	Children's Social Care Workforce	138		-33	105	-138	0	-105	0	0	0%	0
U	F	Human Resources Development Strategy	1,356			1,356		1,356	0	452	904	67%	1,356
U	F	Corporate Core											
U	F	Community Call for Action/Overview Scrutiny Committee	12		-1	11	-12	0	-11		0	0%	0
		Total Area Based Grants	45,656	-2,417	-3,550	39,689	-2,991	40,248	559	13,694	26,554	67%	40,248

Ringfenced

R

U

OS

Notification

P

F

C

Ringfenced

Un-ringfenced

Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced

Provisional Notification Received

Final Notification Received

Claim Required

July Financial Monitoring Report
CABINET - 21 September 2010
Earmarked Reserves Forecast

	Balance at 1 April 2010 £000	2010/11		Forecast Balance at 31 March 2011 £000	May 2010 Forecast Balance at 31 March 2011 £000	Change in closing balance forecast £000	Commentary
		Contributions from Reserve £000	Forecast Movement Contributions to Reserve £000				
Children Young People & Families							
Schools							
Primary	8,050			8,050	8,050	0	
Secondary	4,099			4,099	4,099	0	
Special	1,163			1,163	1,163	0	
Sub-total schools' revenue reserves	13,312	0	0	13,312	13,312	0	
School Loans	-1,168			-1,168	-1,168	0	
Total schools' reserves	12,144	0	0	12,144	12,144	0	
Schools Contingency	-24			-24	-24	0	
Schools Partnerships	974			974	974	0	
Schools Insurance	265			265	265	0	
Youth Management Committee	410			410	410	0	
Supply Cover	3,784			3,784	3,784	0	
Maternity Leave	-3,442			-3,442	-3,442	0	
CYPF General Reserve	0			0	0	0	
Building Schools for the Future	42		400	442	157	285	
Oxfordshire Rural Childrens Centres	8			8	8	0	
Safeguarding Board	75			75	75	0	
Children & Families Reserve	0			0	0	0	
Youth Support Service - computer system	75			75	75	0	
Residential Centres	16			16	16	0	
Directorate Total	14,327	0	400	14,727	14,442	285	
Social & Community Services							
Registration Service	180			180	180	0	
Cultural Services General	93		62	155	152	3	
ICT/Digitisation projects	727		132	859	859	0	
Vehicle Renewals	107			107	107	0	
Donations	25			25	25	0	
Adult Learning (CECs accumulated Surplus)	0			0	0	0	
Materials Development Reserve	76		-76	0	76	-76	
Older People Pooled Budget and Learning	101		-101	0	0	0	
Disabilities Pooled Budget Reserve							
OSJ Client Income Reserve	64			64	64	0	
Personal Budgets	48			48	48	0	
S117 Reserve	273			273	273	0	
Directorate Total	1,694	-177	194	1,711	1,784	-73	Utilised to cover over-spend.

July Financial Monitoring Report
CABINET - 21 September 2010
Earmarked Reserves Forecast

	Balance at 1 April 2010		2010/11 Forecast Movement		Forecast Balance at 31 March 2011 £000	Change in closing balance forecast £000	May 2010 Forecast Balance at 31 March 2011 £000	Commentary
	£000		Contributions from Reserve	Contributions to Reserve				
			£000	£000				
Environment & Economy								
Countryside Ascot Park	17				17	0		
Carbon Reduction	60				60	0		
SALIX Repayments	123				123	0		
Highways Winter Maintenance	18				18	0		
Dix Pit WRC Development	13				13	0		
Oxfordshire Waste Partnership Joint Reserve	167				167	0		
Transport	250				250	0		
Tourism Signs	89				89	0		
On Street Car Parking	1,577				1,577	0		
Dix Pit Engineering Works	699		167		866	0		
Waste Management	2,516	-384			2,132	0		
Landfill Allowance Trading Scheme	0				0	0		
Vehicle Renewals	61				61	0		
Better Working Initiatives	26	-26			0	0		
Directorate Total	5,616	-410	167	167	5,373	0	5,373	
Community Safety & Shared Services								
Fire & Rescue								
Securing Water Supplies	27				27	0	27	
Protective Clothing	39				39	0	39	
Breathing Apparatus Equipment	95		12		107	0	107	
Communications Fund	19				19	0	19	
Vehicles	443	-909		911	445	0	445	
IT	131	-120			11	0	11	
Rescue Equipment	26				26	0	26	
Fire Control	367				367	0	367	
Fire Link	139				139	0	139	
Emergency Planning								
Vehicle Renewals	32	-12			20	0	20	
Trading Standards								
Vehicles Replacement Reserve	7				7	0	7	
Trading Standards Reserve	12				12	0	12	
Gypsy & Traveller Services - Site Refurbishment	198				198	0	198	

July Financial Monitoring Report
CABINET - 21 September 2010
Earmarked Reserves Forecast

	Balance at 1 April 2010		2010/11		Forecast Balance at 31 March 2011	May 2010 Forecast Balance at 31 March 2011	Change in closing balance forecast	Commentary
	£000	£000	Contributions from Reserve	Contributions to Reserve				
Shared Services								
Shared Services Funding Reserve	1,255	-1,224			31	31	0	
Money Management Reserve	40				40	40	0	
Development Reserve	142	-142			0	42	-42	
Food with Thought / QCS Cleaning	1,061	-500			561	561	0	£1.224m repayment to the capital programme
Directorate Total	4,033	-2,907	923	2,049	2,049	2,091	-42	This reserve is expected to be used in full for the development of IT systems £0.4m to be used to replace kitchen equipment (para 12)
Corporate Core								
Change Fund	1,259	-1,362			405	598	-193	
SAP for Schools	172	-172		508	0	0	0	
CIPFA Trainees	13				13	13	0	
Council Elections	95			120	215	215	0	
FMSIS Audit	39	-39			0	0	0	
Schools ICT	1,429	-1,429			0	0	0	
Sims Support Service	122	-60			62	62	0	
Directorate Total	3,129	-3,062	628	695	695	888	-193	
Corporate								
Insurance Reserve	6,027				6,027	6,027	0	
Carry Forward Reserve	1,153	-1,839	-1,788		-2,474	-1,520	-954	
Capital Reserve	13,909	-300	1,524		15,133	15,133	0	
Other Reserves	-6				-6	-6	0	
LABGI Reserve	791	-618			173	173	0	
Budget Reserve - Agreed 2007	0				0	0	0	
Budget Reserve - Agreed 2009	5,931	-5,931	6,107		6,107	6,107	0	
Efficiency Savings Reserve	1,519	-245	4,932		6,206	6,364	-158	
Prudential Borrowing Reserve	2,641		1,350		3,991	3,991	0	Additional Contribution of £1m not required for ESS/MSS and
Corporate Total	31,965	-8,933	12,125	35,157	35,157	36,269	-1,112	
Directorate Total	60,764	-15,489	14,437	59,712	59,712	60,847	-1,135	

July Financial Monitoring Report
CABINET - 21 September 2010
Forecast Year End Revenue Balances

Date	Forecast 2010/11		Budget 2010/11
	£m	£m	£m
Provisional outturn 2009/10 net of City Schools	11.145		10.578
Local Area Agreement (LAA) Performance Reward Grant	1.009		
City Schools Reorganisation brought forward from 2009/10	0.775		0.775
County Fund Balance		12.929	11.353
Planned Contribution to Balances		3.344	3.344
Less City Schools Reorganisation to be carried forward		-0.178	-0.169
Original forecast outturn position 2010/11		16.095	14.528
Additions			
		0.000	0.000
Calls on balances deducted			
Jul-10 Reduction in Contactpoint grant - will be removed in next report	-0.070		
Jul-10 Full reduction in Play Pathfinder grant not passed on to service area	-0.071		
Jul-10 Shortfall in Grant Reductions to be identified	-0.266		
Total In-year Grant Reduction Shortfall to be identified		-0.407	-2.000
Net forecast		15.688	12.528
Total budget requirement		389.870	389.870
Provisional balances as a % of budget requirement		4.02%	3.21%

Net Forecast	15.688
Calls on balances agreed but not actioned	
	0.000
Calls on balances requested in this report	
Sep-10 Psychological Service Pay Arrears	-0.021
Sep-10 Reverse Reduction in Contactpoint	0.070
Jul-10 Transfer of Landsbanki impairment	-1.361
	-1.312
Revised forecast position	14.376

Consolidated Revenue Balances

Provisional outturn 2009/10 net of City Schools	11.145
LAA Performance Reward Grant	1.009
Less forecast year end balances as at May 2010 net of City Schools	-15.688
Add 2010/11 City Schools repayment	0.597
Forecast movement on County Fund Balance	-2.937

Annex 6

CA6

July 2010 Monitoring (Cabinet 21 September 2010)

CAPITAL PROGRAMME: 2010 / 11 TO 2015 / 16 - SUMMARY

Directorate	Latest Capital Programme			Latest Forecast			Variance			Current Year Expenditure Monitoring			
	Current Year	Future Years	Total	Current Year	Future Years	Total	Current Year	Future Years	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate %	Actuals & Commitments %
CYP&F Capital Programme-1 (OCC)	62,866	184,173	247,039	60,832	185,191	246,023	-2,034	1,018	-1,016	10,349	29,580	17%	66%
Social & Community Services Capital Programme	12,011	30,460	42,471	12,011	30,413	42,424	0	-47	-47	1,558	1,712	13%	27%
Economy & Environment 1- Transport Capital Programme	25,210	80,530	105,740	25,623	80,232	105,855	413	-298	115	1,736	5,914	7%	30%
Economy & Environment 2- Other Property Development Programmes	6,222	11,870	18,092	6,312	11,870	18,182	90	0	90	1,260	1,736	20%	47%
Community Safety & Shared Services Capital Programme	1,625	1,525	3,150	1,625	1,525	3,150	0	0	0	18	70	1%	5%
Corporate Core Capital Programme	1,000	2,000	3,000	1,000	2,000	3,000	0	0	0	0	0	0%	0%
Total Directorate	108,934	310,558	419,492	107,403	311,231	418,634	-1,531	673	-858	14,921	39,012	14%	50%
CYP&F Schools Capital	2,897	1,535	4,432	2,897	1,535	4,432	0	0	0	0	0	0%	0%
Devolved Formula Fund	9,000	33,946	42,946	9,000	33,946	42,946	0	0	0	2,580	0	29%	29%
Total Schools & Partners	11,897	35,481	47,378	11,897	35,481	47,378	0	0	0	2,580	0	22%	22%
OVERALL TOTAL	120,831	346,039	466,870	119,300	346,712	466,012	-1,531	673	-858	17,501	39,012	15%	47%

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
MAIN PROGRAMME												
Primary Capital Programme												
Charlton-on-Otmoor - Repl of Temporary Classrooms (ED701)	413	590	1,205	590	1,205	0	0	207	379	35.08%	99.32%	On-site. Forecast completion Aug 10.
Thame, Barley Hill - Repl of Temporary Classrooms (ED703)	524	650	1,400	650	1,400	0	0	395	321	60.77%	110.15%	On-site. Forecast completion Aug 10. Increase in cost from change in outdoor provision, electricity supply & photo voltaic panels. Met within project contingency and additional income.
Launton - Hall & Classrooms (ED695)	111	714	875	714	875	0	0	222	382	31.09%	84.59%	On-site. Forecast completion Sept 10, excluding pre-school.
Harwell - 2 classroom ext (ED711)	147	453	750	453	750	0	0	258	130	56.95%	85.65%	On-site. New build complete, internal alterations forecast completion Aug 10.
Tackley - 2 classroom ext & Pre-School Accommodation (ED734)	191	809	1,040	809	1,040	0	0	51	709	6.30%	93.94%	On-site.
Banbury, The Grange - 6 classroom block (ED739)	102	1,400	2,100	50	2,100	-1,350	0	23	0	46.00%	46.00%	In Moratorium.
Oxford, Wood Farm - replacement of existing buildings (ED749)	477	4,250	11,750	4,250	11,750	0	0	594	3,942	13.98%	106.73%	Phase 1 on-site. Phase 2 & 3 contract not yet let.
Primary Capital Programme Total	1,965	8,866	19,120	7,516	19,120	-1,350	0	1,750	5,863	23.28%	101.29%	
Secondary Capital Programme												
Woodstock, Marlborough - Science & Repl Temporary Buildings (ED692)	1,663	1,652	3,703	1,652	3,703	0	0	884	189	53.51%	64.95%	Phase 1 complete. Phase 2 on-site.
Chipping Norton - Science (ED708)	204	2,600	4,000	2,600	4,000	0	0	270	2,811	10.38%	118.50%	On-site.
Burford Community College - Repl of temps, 8 classroom block & drama studio (ED714)	158	1,600	2,500	1,600	2,500	0	0	208	1,534	13.00%	108.88%	On-site.
Wantage, Fitzwaryn - Phase 2 (Modernisation & Post 16) (ED715)	142	1,850	3,200	1,850	3,200	0	0	4	3	0.22%	0.38%	Anticipated start Aug 10 for modernisation phase (3 class ext and internal remodel).

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME July 2010 Monitoring (Cabinet 21 September 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s		Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %			
Didcot, St Birinus - Food Technology (ED738)	5	300	270	300	270	300	0	0	1	0	0.37%	0.37%	On-site.
Secondary Capital Programme Total	2,172	13,703	7,972	13,703	7,972	13,703	0	0	1,367	4,537	17.15%	74.06%	
<u>Oxford Academy</u>													
Oxford Academy (ED678)	15,667	33,350	15,283	33,350	15,283	33,350	0	0	3,828	10,022	25.05%	90.62%	On-site.
Oxford Academy Total	15,667	33,350	15,283	33,350	15,283	33,350	0	0	3,828	10,022	25.05%	90.62%	
<u>Provision of School Places</u>													
Witney, Henry Box - Music (ED699)	801	1,406	580	1,406	0	0	0	0	441	119	76.03%	96.55%	Complete Aug 10. Cost pressure due to Ground Source Heat Pump, project cost being reviewed.
Carterton Community College - Hall (ED719)	32	625	490	625	0	0	0	0	62	392	12.65%	92.65%	On-site.
Oxford, St Nicholas - 2 classroom ext & ext to hall (ED720)	41	785	709	785	0	0	0	0	68	631	9.59%	98.59%	On-site.
Bicester, Cooper - New 6th Form Centre (ED747)	162	4,400	2,300	4,400	0	0	0	0	69	2,022	3.00%	90.91%	On-site.
Oxford, New Marston - Internal Alterations (Foundation Stage & KS1) (ED753)	0	0	750	831	750	831	0	831	0	135	0.00%	18.00%	Project Approval ED753. Portakabins on site, anticipated building works to commence in Oct 10.
Provision of School Places Total	1,036	7,216	4,079	8,047	750	831	640	3,299	13.25%	81.57%			

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Children's & Family Centres												
Flexibility of Childcare 08/09 - 10/11	1,065	5,119	7,402	3,045	5,199	-2,074	-2,203	509	341	16.72%	27.91%	Grant provision up to 31st March 2011. Budget provision towards schemes at Cumnor, Sonning Common, Berinsfield, North Kidlington & Millbrook. Additional £80k to Lydalls. Grant funding subject to central government review.
Didcot, Lydalls - Integrated Daycare (ED727)	19	301	335	381	415	80	80	25	2	6.56%	7.09%	Project Approval ED727/1 variation due to cost pressure. Grant funding subject to central government review.
Cumnor Pre-School - Replacement Building (ED730)	0	0	0	367	367	367	367	18	14	4.90%	8.72%	Project Approval ED730. Grant funding subject to central government review.
Sonning Common Pre-School - Replacement Building (ED728)	0	0	0	445	489	445	489	0	11	0.00%	2.47%	Project Approval ED728. Grant funding subject to central government review.
Berinsfield Pre-School - Replacement Building (ED729)	0	0	0	412	437	412	437	0	16	0.00%	3.88%	Project Approval ED729. Grant funding subject to central government review.
North Kidlington Pre-School - Replacement Building (ED732)	0	0	0	397	437	397	437	0	24	0.00%	6.05%	Project Approval ED732. Grant funding subject to central government review.
Millbrook Pre-School - Replacement Building (ED733)	0	0	0	373	393	373	393	0	9	0.00%	2.41%	Project Approval ED733. Grant funding subject to central government review.
Children Centres Programme 08/09 - 10/11 Phase 3	246	2,545	3,567	2,545	3,567	0	0	74	291	2.91%	14.34%	Grant provision up to 31st March 2011. Grant funding subject to central government review.
North East Abingdon - Children's Centre (ED698)	269	141	440	141	440	0	0	53	67	37.59%	85.11%	Complete April 2010.
Bloxham - Children's Centre (ED713)	73	379	452	379	452	0	0	213	150	56.20%	95.78%	On-site. School managed project.
Chalgrove - Children's Centre (P1 & P2) (ED716)	220	316	536	316	536	0	0	100	198	31.65%	94.30%	Phase 1 Complete, Phase 2 On-site.
Bampton - Children's Centre (ED721)	40	600	700	600	700	0	0	203	322	33.83%	87.50%	On-site.

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME July 2010 Monitoring (Cabinet 21 September 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Eynsham - Children's Centre (ED722)	48	535	613	535	613	0	0	110	452	20.56%	105.05%	On-site.
Children's & Family Centres Total	1,980	9,936	14,045	9,936	14,045	0	0	1,305	1,897	13.13%	32.23%	
Improvements to Young People's Centres												
Wallingford Young People's & Children Centres (ED700)	131	850	1,207	700	1,207	-150	0	10	2	1.43%	1.71%	Awaiting confirmation of Children Centre's funding as part of central government review.
Chill Out / Youth Capital Fund	1,008	402	1,410	253	1,261	-149	-149	178	77	70.36%	100.79%	Part grant funded, central government funding reduction of £149k in 10/11.
Witney Young People's Centre (Phase 2) (ED709)	3	800	1,120	700	1,120	-100	0	0	0	0.00%	0.00%	In Moratorium.
Kidlington Young People's Centre (ED717)	101	148	298	148	298	0	0	101	12	68.24%	76.35%	Complete June 2010.
Banbury New Futures Centre (ED735)	113	1,400	3,000	1,400	3,000	0	0	2	8	0.14%	0.71%	Anticipated start Aug 10.
Didcot Young People's Centre (ED748)	0	500	621	550	621	50	0	2	1	0.36%	0.55%	Project Approval ED748. Anticipated Start Oct 10.
Abingdon Young People's Centre (ED754)	5	250	400	350	400	100	0	0	0	0.00%	0.00%	Project Approval ED754. Anticipated start Oct 10.
Young People's Centres Total	1,361	4,350	8,056	4,101	7,907	-249	-149	293	100	7.14%	9.58%	
ICT												
Harnessing Technology Grant	2,495	957	3,452	700	3,195	-257	-257	0	0	0.00%	0.00%	£268k from the 2010/11 allocation spent in 09/10 repaid from School ICT reserve. Central government funding reduction of £1.245m in 10/11. Budget provision of £700k funded from School ICT reserve to complete the programme.
ICT Total	2,495	957	3,452	700	3,195	-257	-257	0	0	0.00%	0.00%	

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Annual Programmes												
Schools Access Initiative	1,522	1,032	5,980	659	5,536	-373	-444	246	501	37.33%	113.35%	£63k towards New Marston & £381k towards Matthew Arnold. Programme cost pressure being reviewed.
Cumnor, Matthew Arnold - Accessibility Improvements (ED752)	0	0	0	408	429	408	429	42	86	10.29%	31.37%	Project Approval ED752.
Health & Safety - CYP&F	611	250	1,716	250	1,716	0	0	60	44	24.00%	41.60%	Future years 2011/12 + in Moratorium.
Health & Safety - Corporate	636	300	2,136	300	2,136	0	0	-55	355	-18.33%	100.00%	On site. School managed project.
Temporary Classrooms - Relocation & Removal	1,086	660	3,546	660	3,546	0	0	55	290	8.33%	52.27%	
Cropredy - Refurbishment & Extension (ED710)	0	356	356	356	356	0	0	0	356	0.00%	100.00%	
Annual Programme Total	3,855	2,598	13,734	2,633	13,719	35	-15	348	1,632	13.22%	75.20%	
Other Schemes & Programmes												
Thornbury House Children's Home - Repl of Building (ED702)	253	1,000	1,628	1,000	1,628	0	0	143	1,049	14.30%	119.20%	Office move completed June 10. On-site.
Small Projects	965	432	2,171	432	2,171	0	0	8	0	1.85%	1.85%	
Minor Works	253	39	331	39	331	0	0	0	0	0.00%	0.00%	
Loans to Foster/Adoptive Parents (Prudentially Funded)	180	90	900	90	900	0	0	0	0	0.00%	0.00%	
Special Schools (16-19)	1,067	0	1,067	0	1,067	0	0	-12	0	0.00%	0.00%	
14-19 Rural Areas	0	430	1,050	70	550	-360	-500	0	0	0.00%	0.00%	£500k towards West Oxon Skills Centre & £500k towards Thame Skills Centre (awaiting project approval).

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14-19 Rural Areas - West Oxfordshire Skills Centre (ED756)	0	0	0	500	500	500	500	500	0	100.00%	100.00%	Project Approval ED756.
14-19 Diploma	300	241	541	75	375	-166	-166	70	0	93.33%	93.33%	Grant funded, central government funding reduction of £166k in 10/11 (part of £658k funding reduction).
14-19 Diploma Abingdon - Fitzharry's 6th Form Centre (ED740)	35	495	550	440	495	-55	-55	8	395	1.82%	91.59%	Grant funded, central government funding reduction of £.55k in 10/11 (part of £658k funding reduction).
Play Pathfinder (ED718)	1,246	864	2,110	864	2,110	0	0	5	0	0.58%	0.58%	Release of grant to related partners including district & parish councils. Grant funding subject to central government review.
Short Breaks (Aiming High)	251	746	997	746	997	0	0	415	0	55.63%	55.63%	Complete April 2010.
Woodland Outdoor Education Centre (ED645)	351	15	385	15	385	0	0	47	0	313.33%	313.33%	
Other Schemes & Programmes Total	4,901	4,352	11,730	4,271	11,509	-81	-221	1,184	1,444	27.72%	61.53%	
Retentions & OSCR Total	9,024	733	10,202	733	10,202	0	0	-525	525	-71.62%	0.00%	
TOTAL	44,456	59,126	134,608	57,974	134,797	-1,152	189	10,190	29,319	17.58%	68.15%	

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<u>Schools Capital</u>												
Devolved Formula Capital	9,875	9,000	52,821	9,000	52,821	0	0	2,580	0	28.67%	28.67%	
Harnessing Technology Grant- Schools Allocation	1,332	1,276	3,857	1,276	3,857	0	0	0	0	0.00%	0.00%	
Specialist College	6	344	350	344	350	0	0	0	0	0.00%	0.00%	
Kitchen & Dinning improvements	72	318	518	318	518	0	0	0	0	0.00%	0.00%	
14-19 Diploma	442	909	1,509	909	1,509	0	0	0	0	0.00%	0.00%	
14-19 Rural	0	50	50	50	50	0	0	0	0	0.00%	0.00%	
School Local Capital Programme Total	11,727	11,897	59,105	11,897	59,105	0	0	2,580	0	21.69%	21.69%	
Capital Adjustments & Funding												
Capital Revenue Switches	604	49	653	49	653	0	0	0	0	0.00%	0.00%	
Capital Adjustments & Funding Total	604	49	653	49	653	0	0	0	0	0.00%	0.00%	
TOTAL MAIN	56,787	71,072	194,366	69,920	194,555	-1,152	189	12,770	29,319	18.26%	60.20%	

Grant funded, subject to central government funding reduction in 10/11. Funding to schools maintained at previously pre-reduction level.

Carry forward request being made as time limited to Aug 2010.

Project/ Programme Name	Previous Years Actual Expenditure		Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
	£'000s	£'000s	Current Year 2010 / 11	Total Scheme Cost	Current Year 2010 / 11	Total Scheme Cost	Current Year 2010 / 11	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate	Actuals & Commitments	
FORWARD PLAN													
PRIMARY CAPITAL PROGRAMME													
Primary School Review (funding allocation)	0	915	0	33,417	147	32,649	-768	-768	0	0	0.00%	0.00%	£768k towards New Marston - Project Approval ED753.
Priority 2 Projects	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	Schemes being developed.
Bayards	78	150	150	8,200	150	8,200	0	0	15	0	10.00%	10.00%	In Moratorium.
Rose Hill	20	0	0	20	0	20	0	0	0	0	0.00%	0.00%	Scheme being developed.
St Andrew's, Chinnor	18	0	0	18	0	18	0	0	4	0	0.00%	0.00%	Scheme being developed.
ACT Programme	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	Scheme being developed.
Primary Replacement of Temps	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	Scheme being developed.
Streat Milton	5	75	75	600	75	600	0	0	0	0	0.00%	0.00%	In Moratorium.
Mill Lane	18	0	0	18	0	18	0	0	3	8	40.00%	220.00%	Scheme being developed.
Cumnor	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	Scheme being developed.
Garsington	9	0	0	9	0	9	0	0	5	0	6.40%	6.40%	Scheme being developed.
Peppard	4	100	25	600	25	600	-75	0	10	45	40.00%	220.00%	In Moratorium.
PRIMARY CAPTAL PROGRAMME TOTAL	152	1,240	397	42,882	397	42,114	-843	-768	37	53	9.32%	22.67%	
Secondary Capital Programme													
Faringdon Community College - Phase 3	0	100	100	1,500	100	1,500	0	0	0	0	0.00%	0.00%	In Moratorium.
Warriner (D&T & Extension)	9	21	21	250	21	250	0	0	33	0	157.14%	157.14%	Scheme being developed.
Northern House	0	500	500	1,450	500	1,450	0	0	32	0	6.40%	6.40%	In Moratorium.
Lord Williams - Autism Unit	0	200	200	1,170	200	1,170	0	0	0	0	0.00%	0.00%	£200k provision for Temporary Classroom. In Moratorium.

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		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Iffley Mead - Food Technology	49	150	300	236	300	86	0	0	152	0.00%	64.41%	Draft Project Approval ED737. Grant funded.
Secondary Modernisation - Future Years Projects	7	0	5,838	0	5,838	0	0	0	0			In Moratorium.
Secondary Capital Programme Total	65	971	10,508	1,057	10,508	86	0	65	152	6.15%	20.53%	
PROVISION OF SCHOOL PLACES PROGRAMME												
Didcot, Great Western Park - Primary 1 (14 classroom)	0	0	6,250	0	6,250	0	0	0	0			Scheme being developed.
Didcot, Great Western Park - Primary 2 (14 classroom)	0	0	6,250	0	6,250	0	0	0	0			Scheme being developed.
Didcot, Great Western Park - Secondary (Phase 1)	0	0	20,800	0	20,800	0	0	0	0			Scheme being developed.
Didcot, Ladygrove - 7 classroom	0	0	3,000	0	3,000	0	0	0	0			Scheme being developed.
Bodicote, Bankside - 10 classroom	0	0	4,000	0	4,000	0	0	0	0			Scheme being developed.
Bicester, Gavray Drive - 7 classroom	109	0	4,000	0	4,000	0	0	0	0			Scheme being developed.
Bicester - Secondary P1 (incl existing schools)	0	0	11,000	0	11,000	0	0	0	0			Scheme being developed.
Bicester - Secondary P2 (including existing schools)	0	0	11,000	0	11,000	0	0	0	0			Scheme being developed.
Bicester, South West - 14 classroom	0	0	6,250	0	6,250	0	0	0	0			Scheme being developed.
Upper Heyford - New Primary School	0	0	6,250	0	6,250	0	0	0	0			Scheme being developed.
Wantage / Grove - Secondary (option c)	0	0	14,000	0	14,000	0	0	0	0			Scheme being developed.
Witney, Madley Brook - 3 Classroom extension	0	300	875	300	875	0	0	0	4	0.00%	1.33%	To be grant funded.

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	£'000s	£'000s	Current Year 2010 / 11	Total Scheme Cost	Current Year 2010 / 11	Total Scheme Cost	Current Year 2010 / 11	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate	Actuals & Commitments	
	109	300	300	93,675	300	93,675	0	0	0	0	4	0.00%	1.33%
Provision of School places Total													
<u>Existing Demographic Pupil Provision</u>													
Existing Demographic Pupil Provision	0	300	300	3,726	300	3,726	0	0	0	0	0	0.00%	0.00%
- The Cherwell	0	0	0	0	0	0	0	0	0	0	0		Schemes being developed.
<u>Primary Areas</u>													
- Oxford	0	0	0	0	0	0	0	0	0	0	0		Scheme being developed.
GS Philip & James	0	30	30	95	30	95	0	0	0	0	0	0.00%	0.00%
Henley	0	0	0	0	0	0	0	0	0	0	0		In Moratorium.
St Faringdon	0	0	0	0	0	0	0	0	0	0	0		Scheme being developed.
Wantage	0	0	0	0	0	0	0	0	0	0	0		Scheme being developed.
- Wallingford	0	0	0	0	0	0	0	0	0	0	0		Scheme being developed.
<u>Secondary Areas</u>													
- Wheatley Park (Hall)	15	0	0	15	0	15	0	0	0	0	0		Scheme being developed.
- Cherwell (Hall)	0	0	0	0	0	0	0	0	0	0	0		Scheme being developed.
Existing Demographic Pupil Provision Total	15	330	330	3,836	330	3,836	0	0	0	0	0	0.00%	0.00%
<u>Risk / Contingency</u>													
General Programme	0	0	0	2,000	0	2,000	0	0	0	0	0		
Risk / Contingency Total	0	0	0	2,000	0	2,000	0	0	0	0	0		
<u>HALLS & KITCHENS</u>													
Halls & Kitchens: Hornton - Hall	5	150	25	750	25	750	-125	0	0	0	0	0.00%	0.00%
													In Moratorium.

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	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Halls & Kitchens Total	5	150	750	750	25	750	-125	0	0	0	0	0.00%	
Improvements of Young People's Centres Chipping Norton Young People's & Adult Learning Centre	8	650	1,000	1,000	650	1,000	0	0	39	52	6.00%	14.00%	
Improvement of Young People's Centres Total	8	650	1,000	1,000	650	1,000	0	0	39	52	6.00%	14.00%	
OTHER CYP&F SCHEMES													
Specific / Delegated Funding- TCF	42	50	2,583	2,583	50	2,146	0	-437	18	0	36.00%	36.00%	Draft Project Approval ED736. Subject to confirmation of co-location grant.
OTHER CYP&F SCHEMES TOTAL	42	50	2,583	2,583	50	2,146	0	-437	18	0	36.00%	36.00%	Grant funded, central government funding reduction of £437k in 10/11 (part of £658k funding reduction).
Forward Plan - Total	396	3,691	157,234	156,029	2,809	156,029	-882	-1,205	159	261	5.66%	14.95%	
CYP&F CAPITAL PROGRAMME EXPENDITURE TOTAL	57,183	74,763	351,600	350,584	72,729	350,584	-2,034	-1,016	12,929	29,580	17.78%	58.45%	
CYP&F OCC ADJUSTED CAPITAL PROGRAMME EXPENDITURE TOTAL	45,456	62,866	292,495	291,479	60,832	291,479	-2,034	-1,016	10,349	29,580	17.01%	65.64%	
In-Year Programme Surplus (-) / Deficit (+)		-4,584	273	273	-3,496	273	1,088	0					
Cumulative Programme Surplus (-) / Deficit (+)		-22,206	273	273	-25,702	273							

SOCIAL AND COMMUNITY SAFETY CAPITAL PROGRAMME

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments	
		Current Year 2010 / 11	Total Scheme Cost	Current Year 2010 / 11	Total Scheme Cost	Current Year 2010 / 11	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate	Actuals & Commitments		
		£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	%		%
COMMUNITY SERVICES PROGRAMME													
<u>Libraries</u>													
Banbury Library & Mill Art Centre	0	60	5,785	60	5,785	0	0	0	0	0	0%	0%	
Bicester Library	16	34	870	34	870	0	0	0	0	0	0%	0%	
Central Libraries Re-furbishment Programme	276	0	288	0	288	0	0	0	4	0			
Charlbury Library	0	0	0	0	0	0	0	0	0	0			
Deadlington Library	11	250	261	250	261	0	0	3	0	0	1%	1%	
Home Library	1,194	498	1,692	498	1,692	0	0	120	213	0	24%	67%	
Watlington Library	434	336	770	336	770	0	0	104	665	0	31%	229%	
General Libraries Re-furbishment Programme	203	0	203	0	203	0	0	0	1	0			£119k allocation removed from 2010/11
Introduction of RFID (Radio frequency identification) self service in Libraries	0	501	1,260	501	1,260	0	0	12	0	0	2%	2%	Funding from prudential borrowing may need to be increased from £329k to £392k to cover a decrease in S106 monies "held".
<u>County Heritage & Arts</u>													
Abingdon Town Council (Contributions-Conditional Approval)	0	100	300	100	300	0	0	0	0	0	0%	0%	
Museums Resource Programme	119	494	635	494	635	0	0	-19	385	0	-4%	74%	
Development Project - SOFO	15	0	30	0	30	0	0	0	0	0			
Pegasus Theatre (Contributions)	837	0	875	0	875	0	0	0	0	0	0%	0%	
Cogges Manor Farm Museum	0	50	250	50	250	0	0	0	0	0	0%	0%	
Oxfordshire Records Office	6	180	430	180	430	0	0	2	0	0	1%	1%	
COMMUNITY SERVICES PROGRAMME TOTAL	3,111	2,503	13,649	2,503	13,649	0	0	222	1,268	0	9%	60%	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
SOCIAL CARE FOR ADULTS												
Mental Health Mental Health Projects	354	177	531	177	531	0	0	0	0	0%	0%	
Residential HOP's Bicester (Forward Funding)	1,543	238	1,781	238	1,781	0	0	-35	0	-15%	-15%	
HOPs Phase 1 - New Builds	0	4,100	13,108	4,100	13,108	0	0	0	0	0%	0%	Potential increased costs re Bicester.
HOPs Phase 2 Strategy Implementation	0	0	5,330	0	5,283	0	-47	0	0	0%	0%	Potential reduced costs of lease premiums.
Deficit Funding Agreement	0	1,216	1,216	1,216	1,216	0	0	1,216	0	100%	100%	
Extra Care Housing - Banbury	675	675	1,350	675	1,350	0	0	0	0	0%	0%	
ECH- Adaptations to Existing Properties	28	365	1,800	365	1,800	0	0	0	0	0%	0%	
ECH- New Schemes	0	725	4,625	725	4,625	0	0	0	0	0%	0%	
Learning Disabilities - Supported Living Programme	227	225	1,200	225	1,200	0	0	0	0	0%	0%	
Day Centres Abingdon, Resources Centre	788	462	1,250	462	1,250	0	0	90	419	19%	110%	
Banbury Day Centre	4	450	600	450	600	0	0	0	0	0%	0%	Now released from the Capital Programme Review
Rural Day Centres (OP)	84	27	111	27	111	0	0	0	0	0%	0%	
Day Centre for Adults with Learning Disabilities Programme	37	13	50	13	50	0	0	-1	5	-8%	31%	
CSDP Loans	181	94	275	94	275	0	0	34	0	36%	36%	
SOCIAL CARE FOR ADULTS PROGRAMME TOTAL	3,921	8,767	33,227	8,767	33,180	0	-47	1,304	424	15%	20%	

SOCIAL AND COMMUNITY SAFETY CAPITAL PROGRAMME

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
STRATEGY AND TRANSFORMATION												
IT- Supporting People	81	0	129	0	129	0	0	0	0	0	0	
Time to Change	2,089	0	2,131	0	2,131	0	0	0	2	0	2	
Adult Social Care IT Infrastructure	85	378	463	378	463	0	0	0	1	0	1	0%
New Adult Services System	103	122	2,000	122	2,000	0	0	0	0	0	0	0%
Mobile Working Project	48	52	100	52	100	0	0	0	0	0	0	0%
STRATEGY & TRANSFORMATION PROGRAMME TOTAL	2,406	552	4,823	552	4,823	0	0	0	3	0%	3	1%
Retentions & Minor Works												
Retentions	219	25	244	25	244	0	0	28	15	112%	15	172%
Minor Works	230	89	319	89	319	0	0	1	2	1%	2	3%
Homes for Older People (HOP) Programme	11,969	75	12,065	75	12,065	0	0	3	0	4%	0	4%
Funding Adjustments	0	0	0	0	0	0	0	0	0		0	
ANNUAL PROGRAMMES TOTAL	12,418	189	12,628	189	12,628	0	0	32	17	17%	17	26%
S&CS CAPITAL PROGRAMME EXPENDITURE TOTAL	21,856	12,011	64,327	12,011	64,280	0	-47	1,558	1,712	13%	1,712	27%
In-Year Programme Surplus (-) / Deficit (+)		-1,382	1,580	-1,382	1,580	0	0	0	0		0	0
Cumulative Programme Surplus (-) / Deficit (+)	5,709	4,327	1,580	4,327	1,580							

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME July 2010 Monitoring (Cabinet 21 September 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
NETWORK DEVELOPMENT PROGRAMME												
Chipping Norton AQMA	111	344	455	344	455	0	0	-2	0	0%	0%	
Wallingford AQMA	26	30	56	30	56	0	0	0	0	0%	0%	
Thornhill Park & Ride Extensions (project development)	385	114	499	114	499	0	0	0	23	0%	20%	
Bynsham, Bitterell Footway	0	81	81	81	81	0	0	0	0	0%	0%	
Other Network Development Schemes	0	0	0	0	0	0	0	-41	20			
NETWORK DEVELOPMENT PROGRAMME TOTAL	522	569	1,091	569	1,091	0	0	-43	43	-7%	0%	
ACCESS TO OXFORD PROGRAMME												
Oxford Rail Station (project development)	0	500	500	500	500	0	0	0	0	0%	0%	
Access to Oxford Remaining Programme Development	0	1,325	5,730	1,325	5,730	0	0	0	0	0%	0%	The Department for Transport is reviewing its major schemes programme as part of the Comprehensive Spending Review.
ACCESS TO OXFORD PROGRAMME TOTAL	0	1,825	6,230	1,825	6,230	0	0	0	0	0%	0%	
ROAD SAFETY PROGRAMME												
Speed Limit Review	25	238	263	238	263	0	0	2	0	1%	1%	
Child Safety Audit measures (Abingdon)	0	100	100	100	100	0	0	0	0	0%	0%	
Low Cost Measures	60	20	80	20	80	0	0	0	0	0%	0%	

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME July 2010 Monitoring (Cabinet 21 September 2010)

Project/ Programme Name	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Other Road Safety Schemes	9	9	22	22	13	13	-3	6	-14%	11%	
ROAD SAFETY PROGRAMME TOTAL	85	367	452	380	13	13	-1	6	0%	1%	
OXFORD TRANSPORT STRATEGY PROGRAMME											
London Rd Corridor - Phase 3	458	1,277	2,035	1,277	0	0	333	874	26%	95%	
Horspath Driftway/The Slade Crossing	0	150	150	150	0	0	0	16	0%	10%	
Highfield Area Traffic Management	0	142	142	142	0	0	1	0	1%	1%	
Fairfax Rd/Purcell Rd Cycle Link	6	179	185	179	0	0	0	0	0%	0%	
Old Rd/Windmill Rd Cycle Lane	16	119	135	119	0	0	0	0	0%	0%	
Canal Towpath Improvement - Isis Lock to Walton Well Road	0	0	100	100	100	100	0	0	0%	0%	Contribution to a British Waterways scheme using S106 funding (longstop Dec 2010)
Other OTS schemes		44	44	44	0	0	-14	16	-31%	5%	
OXFORD TRANSPORT STRATEGY PROGRAMME TOTAL	480	1,911	2,691	2,011	100	100	320	906	16%	61%	
TRANSFORM OXFORD PROGRAMME											
Transform Oxford Future Programme	9	0	452	0	0	0	0	0	0%	0%	
Frideswide Square (project development)	98	142	240	142	0	0	3	54	2%	40%	
Queens Street	1,060	34	1,094	34	0	0	0	2	0%	6%	
St Ebbes Public Realm Improvements (project development)	0	30	30	30	0	0	0	0	0%	0%	

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME July 2010 Monitoring (Cabinet 21 September 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring			Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %		Actuals & Commitments %
TRANSFORM OXFORD PROGRAMME TOTAL	1,167	206	1,816	206	1,816	0	0	3	56	2%	29%	
TOWNS PROGRAMME												
ABINGDON												
Abingdon Town Centre	3,028	33	3,061	33	3,061	0	0	-9	8	-27%	-3%	
Abingdon- Marcham Rd Ph 2	240	65	305	65	305	0	0	-24	75	-37%	78%	
Other Abingdon ITS Schemes		0	0	0	0	0	0	-1	0			
Abingdon Town Programme Total	3,268	98	3,366	98	3,366	0	0	-34	83	-35%	50%	
BANBURY												
Banwell Fields Mineral Railway	0	150	150	150	150	0	0	0	0	0%	0%	
Grimsbury Market Quarter Access Improvements	0	130	130	130	130	0	0	0	0	0%	0%	
Other Banbury ITS Schemes		4	4	4	4	0	0	0	0	0%	0%	
Banbury Town Programme Total	0	284	284	284	284	0	0	0	0	0%	0%	
HENLEY												
Other Henley ITS Schemes		10	10	10	10	0	0	-1	3	-10%	20%	
Henley Town Programme Total	0	10	10	10	10	0	0	-1	3	-10%	20%	
WITNEY												
Cogges Link Road	2,387	1,070	18,880	1,370	18,880	300	0	-16	79	-1%	5%	Advanced overhead electricity cable works which now need to be undertaken this summer.
A40 Downs Road Junction	87	50	137	50	137	0	0	0	0	0%	0%	£4m developer funding allocated - awaiting spend profile.
Woodgreen/West End Pedestrian Cycle Route	25	90	115	90	115	0	0	0	0	0%	0%	

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME July 2010 Monitoring (Cabinet 21 September 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
<u>Other Witney ITS Schemes</u>		25	25	25	25	0	0	0	1	0%	3%	
<u>Witney Town Programme Total</u>	2,499	1,235	19,157	1,535	19,157	300	0	-16	80	-1%	4%	
<u>BICESTER</u>												
Bicester Market Square	0	700	1,000	700	1,000	0	0	0	0	0%	0%	
Bicester Roman Road	6	122	128	122	128	0	0	6	9	5%	12%	
Rapid schemes - ECO Town (project development)	0	25	25	25	25	0	0	0	0	0%	0%	The amount and timing of North -West Bicester Eco-Town grant funding to be confirmed.
<u>Other Bicester ITS Schemes</u>												
Bicester Town Programme Total	6	857	1,163	857	1,163	0	0	6	19	1%	3%	
<u>CARTERTON</u>												
Other Carterton ITS Schemes		33	33	33	33	0	0	0	0	0%	0%	
Carterton Towns Programme	0	33	33	33	33	0	0	0	0	0%	0%	
<u>WANTAGE/GROVE</u>												
Limborough Road Pedestrian Crossing	1	44	45	44	45	0	0	0	0	0%	0%	
Wantage/Grove Programme Total	1	44	45	44	45	0	0	0	0	0%	0%	
<u>OTHER TOWNS</u>												
Chipping Norton, Oxford Road Crossing Improvements	0	85	85	85	85	0	0	0	0	0%	0%	
Other Towns Other Schemes		69	69	69	69	0	0	-2	0	-3%	-3%	
Others Towns Programme Total	0	154	154	154	154	0	0	-2	0	-1%	-1%	

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME July 2010 Monitoring (Cabinet 21 September 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring			Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	
TOWNS PROGRAMME TOTAL	5,774	2,715	24,212	3,015	24,212	300	0	-47	185	-2%	5%
PUBLIC TRANSPORT PROGRAMME											
Premium Routes Upgrade	643	539	1,182	539	1,182	0	0	6	14	1%	4%
Public Transport Information Project	956	128	1,084	128	1,084	0	0	-76	79	-59%	2%
Liffley Rd/Donnington Bridge Junction	215	2	217	2	217	0	0	0	0	0%	0%
Oxford, Garsington Road Roundabout Signal Improvements	0	0	120	0	120	0	0	0	0		
Rail Station Development	124	134	258	134	258	0	0	123	3	92%	94%
Didcot Station Forecourt	1,378	832	5,730	832	5,730	0	0	15	36	2%	6%
Smarter Choices (BWTS)	0	262	262	262	262	0	0	-1	46	-1%	17%
PUBLIC TRANSPORT PROGRAMME TOTAL	3,316	1,897	8,853	1,897	8,853	0	0	67	178	4%	13%
LTP1 Schemes	57	141	198	141	198	0	0	3	0	2%	2%
Salaries	545	635	1,180	635	1,180	0	0	0	0	0%	0%
Preparation Pool	0	0	325	0	325	0	0	0	0		
Integrated Transport Future Programme- LTP3	0	0	13,564	0	13,564	0	2				
OTHER INTEGRATED TRANSPORT TOTAL	602	776	15,265	776	15,267	0	2	3	0	0%	0%
INTEGRATED TRANSPORT STRATEGY TOTAL	11,946	10,266	60,610	10,679	60,725	413	115	302	1,373	3%	16%

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME July 2010 Monitoring (Cabinet 21 September 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring			Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %		Actuals & Commitments %
STRUCTURAL MAINTENANCE PROGRAMME												
Carriageway Schemes (non-principal roads)	0	3,523	9,523	3,523	9,523	0	0	15	110	0%	4%	
Footway Schemes	0	1,365	6,665	1,365	6,665	0	0	-52	860	-4%	59%	
Surface Treatments	0	2,995	13,510	2,995	13,510	0	0	788	312	26%	37%	
Structural Patching	0	0	1,636	0	1,636	0	0	0	0			
Street Lighting Column Replacement	0	520	2,080	520	2,080	0	0	85	384	16%	90%	
Drainage	0	750	2,800	750	2,800	0	0	79	124	11%	27%	
Bridges	0	2,911	11,351	2,671	11,111	-240	-240	228	1,216	9%	54%	Budget transferred to principal road scheme.
Bridges - Major Schemes Thames Towpath	1,555	350	1,905	350	1,905	0	0	100	219	29%	91%	
A415 Newbridge River Thames Crossing (project development)	672	200	1,632	200	1,632	0	0	-15	1	-8%	-7%	Further £6.19m required for delivery of scheme.
Wolvercote, Wolvercote Railway (Goose Green) Bridge Replacement	203	120	3,023	120	3,023	0	0	5	15	4%	17%	
Detrunked & Principal Roads - Major Schemes												
A40 (Headington - M40)	79	856	935	1,096	1,175	240	240	-19	1,098	-2%	98%	Works have now commenced. Increase in budget as work on footbridges in the area has been brought forward to take place at the same time.
Oxford High Street Phase 3	2,183	397	2,580	397	2,580	0	0	260	83	65%	86%	
A422 Ruscote Avenue, Banbury	113	577	690	577	690	0	0	-23	76	-4%	9%	
A4158 Oxford Iffley Road (design)	8	144	152	144	152	0	0	2	17	2%	13%	
Principle Roads		33	2,769	33	2,769	0	0	-15	25	-47%	29%	

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME July 2010 Monitoring (Cabinet 21 September 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Other HQ items	0	203	638	203	638	0	0	-3	2	-2%	-1%	
STRUCTURAL MAINTENANCE PROGRAMME TOTAL	4,813	14,944	61,889	14,944	61,889	0	0	1,434	4,542	10%	40%	
TRANSPORT CAPITAL PROGRAMME EXPENDITURE TOTAL	16,759	25,210	122,499	25,623	122,614	413	115	1,736	5,914	7%	30%	

14-Year Programme Surplus (+) / Deficit (-)	2,058	0	2,056	0	-2	0
Cumulative Programme Surplus (-) / Deficit (+)	-2,266	-208	0	-210	0	

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ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT)

Project/ Programme Name	Previous Years Actual Expenditure £'000s		Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
	Current Year 2010 / 11	Total Scheme Cost	Current Year 2010 / 11	Total Scheme Cost	Current Year 2010 / 11	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate	Actuals & Commitments			
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	%	£'000s	%	
<u>BETTER OFFICES PROGRAMME</u>													
Southern Area Offices	339	339	0	339	0	339	0	0	0	0	0	0	
Storage	235	235	0	235	0	235	0	0	0	0	0	0	
East Oxford Office	1,094	1,094	0	1,094	0	1,094	0	0	0	0	0	0	
County Hall	3,052	3,054	2	3,054	0	3,054	0	0	20	2	1000%	1100%	
Banbury Office	6,280	6,376	96	6,376	96	6,376	0	0	-25	59	-26%	35%	
Oxford Options	815	941	126	941	126	941	0	0	93	25	74%	94%	
Oxford Options Laundry	184	184	0	184	0	184	0	0	-21	0	0%	0%	
Youth Offending Service	1	150	149	150	149	150	0	0	0	0	0%	0%	
Trading Standards	218	412	170	412	170	412	0	0	84	15	49%	58%	
Macclesfield House ICT node	0	404	374	404	374	404	0	0	250	6	67%	68%	
BOP Capital Revenue Switch	1,934	2,405	231	2,405	231	2,405	0	0	0	0	0%	0%	
BOP Contingency	0	197	0	197	0	197	0	0	0	0	0%	0%	
BETTER OFFICES PROGRAMME TOTAL	14,152	15,791	1,148	15,791	1,148	15,791	0	0	401	107	35%	44%	
<u>CORPORATE PROPERTY & PARTNERSHIP PROGRAMMES</u>													
Redbridge Hollow - Fly Tipped Waste	335	365	30	365	30	365	0	0	25	23	83%	160%	
Relocation of Countryside Services	6	378	372	378	372	378	0	0	325	29	87%	95%	
Bampton Community Facility	1	986	442	986	442	986	0	0	35	147	8%	41%	
Chipping Norton Access Road	283	430	133	430	133	430	0	0	0	0	0%	0%	

ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Charlbury Library (Spendlove Centre)	0	0	585	0	585	0	0	0	0	0	0	
CORPORATE PROPERTY & PARTNERSHIP PROGRAMME TOTAL	625	977	2,744	977	2,744	0	0	385	199	39%	60%	
CARBON MANAGEMENT PROGRAMME												
Energy Conservation (Prudentially funded)	452	290	1,484	290	1,484	0	0	0	2	0%	1%	
Street Lighting (Prudentially funded)	266	0	266	0	266	0	0	3	0			
SALIX Energy Programme	485	354	1,792	354	1,792	0	0	124	79	35%	57%	
Hook Norton Primary School - Solar Panels	0	0	0	90	90	90	90	0	0	0%	0%	Interest free loan from Hook Norton Low Carbon Limited.
Carbon Management Fund	229	73	409	73	409	0	0	0	0	0%	0%	
Carbon Reduction Programme (Property - non-schools)	0	315	465	315	465	0	0	18	0	6%	6%	
Carbon Reduction Programme (Street Lighting)	0	180	550	180	550	0	0	7	0	4%	4%	
Low Carbon Communities	0	0	0	0	0	0	0	50	25			£250k LAA performance reward grant was awarded, but is now under review as the second instalment of the grant has been cut.
CARBON MANAGEMENT PROGRAMME TOTAL	1,432	1,212	4,966	1,302	5,056	90	90	202	106	16%	24%	
WASTE MANAGEMENT PROGRAMME												
Oakley Wood WRC Redevelopment	786	32	818	32	818	0	0	-10		-31%	-31%	
Redbridge WRC	5	50	1,000	50	1,000	0	0	19	51	38%	140%	
Kidlington WRC	0	100	3,000	100	3,000	0	0	38	115	38%	153%	

ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Dean Pit WRC	0	50	1,000	50	1,000	0	0	0	70	0%	140%	
Waste Infrastructure Development Programme (Phase 2)	0	0	1,527	0	1,527	0	0	0				
Oxford Waste Partnership PRG Allocation	385	0	538	0	538	0	0	0				Further £363k LAA performance reward grant was awarded, but is now under review as the second instalment of the grant has been cut.
WASTE MANAGEMENT PROGRAMME TOTAL	1,176	232	7,883	232	7,883	0	0	47	236	20%	122%	
ANNUAL PROPERTY PROGRAMMES												
Backlog Maintenance Programme	22,892	1,797	24,689	1,797	24,689	0	0	51	947	3%	56%	
Minor Works Programme	0	528	1,772	528	1,772	0	0	174	141	33%	60%	
Health & Safety (Non-Schools)	0	24	120	24	120	0	0	0	0	0%	0%	
Contingency- Staff Delivery	0	50	150	50	150	0	0	0	0	0%	0%	
Disposal Costs	0	88	88	88	88	0	0	0	0	0%	0%	
Other Revenue Switches	0	166	166	166	166	0	0	0	0	0%	0%	
ANNUAL PROPERTY PROGRAMMES TOTAL	22,892	2,653	26,985	2,653	26,985	0	0	225	1,088	8%	49%	
ENVIRONMENT & ECONOMY (EXCL. TRANSPORT) CAPITAL PROGRAMME EXPENDITURE TOTAL	40,277	6,222	58,369	6,312	58,459	90	90	1,260	1,736	20%	47%	
In-Year Programme Surplus (+) / Deficit (+)		-2,787	580	-2,787	580	0	0	0	0			
Cumulative Programme Surplus (-) / Deficit (+)	4,347	1,560	580	1,560	580							

COMMUNITY SAFETY & SHARED SERVICES CAPITAL PROGRAMME July 2010 Monitoring (Cabinet 21 September 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
<u>Fire & Rescue Service</u>												
Critical Works	50	61	111	61	111	0	0			0%	0%	
Bicester Fire Station Upgrade	29	406	435	406	435	0	0			0%	0%	
Thame Fire Station	0	775	2,300	775	2,300	0	0			0%	0%	
Retentions (completed schemes)		0	0	0	0	0	0	-2				
Fire & Rescue Service TOTAL	79	1,242	2,846	1,242	2,846	0	0	-2	0	0%	0%	
<u>Gypsy & Travellers Sites</u>												
Redbridge Hollow Refurbishment of Amenity Units	2	67	69	67	69	0	0	1		1%	1%	£372k Grant funding announced in February 2010, but may now be withdrawn. This grant requires 25% match funding.
Redbridge Hollow Additional Pitch	0	126	126	126	126	0	0			0%	0%	
Gypsy & Travellers Sites TOTAL	2	193	195	193	195	0	0	1	0	1%	1%	
<u>Safer & Stronger Communities</u>												
Safer & Stronger Communities Grant	402	101	503	101	503	0	0			0%	0%	
Safer & Stronger Communities TOTAL	402	101	503	101	503	0	0	0	0	0%	0%	
<u>Shared Services - Food With Thought</u>												
Kitchen & Dining Improvements	411	89	500	89	500	0	0	19	70	21%	100%	
Shared Services - Food With Thought TOTAL	411	89	500	89	500	0	0	19	70	21%	100%	
COMMUNITY SAFETY & SHARED SERVICES CAPITAL PROGRAMME EXPENDITURE TOTAL	894	1,625	4,044	1,625	4,044	0	0	18	70	1%	5%	
In-Year Programme Surplus (-) / Deficit (+)		0	400	0	400	0	0	0	0			
Cumulative Programme Surplus (-) / Deficit (+)		0	400	0	400	0	0	0	0			

July 2010 Monitoring (Cabinet 21 September 2010)

CORPORATE CORE CAPITAL PROGRAMME

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance		Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
CORPORATE ICT PROGRAMME												
ICT Hardware & Software	3,000	1,000	6,000	1,000	6,000	0	0			0.00%	0.00%	
CORPORATE CORE CAPITAL PROGRAMME EXPENDITURE TOTAL	3,000	1,000	6,000	1,000	6,000	0	0	0	0	0.00%	0.00%	

In-Year Programme Surplus (+) / Deficit (-)	0	0	0	0	0	0	0	0	0
Cumulative Programme Surplus (+) / Deficit (-)	0	0	0	0	0	0	0	0	0

Capital Monitoring Report
Grant bids and allocations not yet included in the Capital Programme
July 2010

Ref.	Scheme/Programme Area	Status	Description	Amount £000	Year
(1)	Children, Young People & Families Bicester Children Centres P3 Programme Performance Reward Grant	1	LSC application	3,000	2010/11 & 2011/12 2008/09 - 10/11
(2)		3	Capital Grant	616	
(3)		3	Individual Service Target Areas	38	
	Sub-Total CYP&F			3,654	
(4)	Social & Community Services Transforming Adult Social Care	3	Unringfenced formula allocation	291	2010/10
	Sub-Total Community Safety			291	
(5)	Environmental & Economy Access to Oxford - Improvements to Oxford Rail Station Access to Oxford - Remaining Elements Bicester Eco Town	1	Indicative allocation by Regional Transport Board. Business case to be submitted.	5,000	2010/11
(6)		1	Indicative allocation by Regional Transport Board. Business cases for individual projects to be submitted.	57,000	£21m 2013/14 £20m 2014/15 £16m 2015/16
(7)		2	Public transport improvements will include a pedestrian-only route from Bicester North station to the town centre with enhanced railway crossing facilities for walkers and cyclists and extended bus routes with the provision of real time travel information.	320	TBC
	Sub-Total Environmental & Economy			62,320	
(9)	Community Safety Redbridge Hollow Travellers Site - refurbishment of amenity units	1	Announced in February 2010, but may now be withdrawn.	378	2010/11
	Sub-Total Community Safety			378	

Capital Monitoring Report
Grant bids and allocations not yet included in the Capital Programme
July 2010

Ref.	Scheme/Programme Area	Status	Description	Amount £000	Year
(10)	LAA Performance Reward Grant	2	The Oxfordshire Partnership earned £8.564m of reward grant, split 50/50 between revenue and capital. The Public Service Board agreed to allocate half this funding to those who delivered the targets and half to a range of projects through a bidding system. Around half the funding was to be paid to external bodies and half to OCC services or partnerships held in OCCs accounts, so there was approximately £2m capital grant to be included in the OCC capital programme. However in June 10 we were informed that half of the grant has been cut as part of the Government's in-year reductions. The allocation of funding is now being reviewed.	TBC	2010/11
Total				66,643	

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Key:

- 1 Grant bids waiting approval from funding authorities
- 2 Secured new resources waiting programme of work approval
- 3 Funding to be allocated against viable projects

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Oxfordshire County Council's Treasury Management Lending List
August 2010

Counterparty Name	Lending Limits			
	Standard Limit £	Overnight Limit £	Group Limit £	Period Limit
PENSION FUND Call Accounts / Money Market Funds				
Santander UK plc - PF A/c				6 mths
Clydesdale Bank OCC Pension Fund A/c - 15 day notice A/c			50% Pension Fund Portfolio	3 mths
Clydesdale Bank OCC Pension Fund A/c - 30 day notice A/c			50% Pension Fund Portfolio	3 mths
Lloyds TSB Bank plc - Callable Deposit A/c (OXFORDCCPEN)				6 mths
Royal Bank of Scotland Liquidity Select A/c				3 mths
Ignis Sterling Liquidity Fund - (Pension Fund)				3 years
Call Accounts / Money Market Funds				
Santander UK plc - Capital A/c	22,000,000	0	22,000,000	6 mths
Santander UK plc - Main A/c	22,000,000	0	22,000,000	6 mths
Bank of Scotland Plc - Base Plus A/c	10,000,000	0	10,000,000	6 mths
Bank of Scotland Plc - Business Current A/c	10,000,000	0	10,000,000	6 mths
Clydesdale Bank 15 day notice A/c	10,000,000	0	27,000,000	3 mths
Clydesdale Bank 30 day notice A/c	10,000,000	0	27,000,000	3 mths
Lloyds TSB Bank plc - Callable Deposit A/c	10,000,000	0	10,000,000	6 mths
Royal Bank of Scotland - Call A/c	15,000,000	5,000,000	20,000,000	3 mths
Goldman Sachs Sterling Liquid Reserves Fund	30,000,000	0	0	3 years
Hendersons Liquid Assets Fund	30,000,000	0	0	3 years
Ignis Sterling Liquidity Fund - (County Council)	30,000,000	0	0	3 years

**Oxfordshire County Council's Treasury Management Lending List
August 2010**

Counterparty Name	Lending Limits			
	Standard Limit £	Overnight Limit £	Group Limit £	Period Limit
Money Market Deposits				
Santander UK plc Time Deposit Facility	22,000,000	0	22,000,000	6 mths
Bank Nederlandse Gemeenten N.V.	30,000,000	5,000,000	0	3 years
Bank of New York Mellon	22,000,000	5,000,000	0	2 years
Bank of Nova Scotia	22,000,000	5,000,000	0	2 years
Bank of Scotland Plc	10,000,000	0	10,000,000	6 mths
Bank of Scotland Plc (Through Broker)	10,000,000	0	10,000,000	6 mths
Barclays Bank Plc (Through Broker)	22,000,000	5,000,000	27,000,000	2 years
Barclays Bank Plc (Direct)	22,000,000	5,000,000	27,000,000	2 years
Clydesdale Bank	10,000,000	0	27,000,000	3 mths
Commonwealth Bank of Australia	30,000,000	5,000,000		3 years
Credit Industriel et Commercial (CIC)	15,000,000	0	0	364 days
Crown Agents Bank Ltd	10,000,000	0	0	3 mths
Debt Management Account Deposit Facility	100% Portfolio	0	0	6 mths
DnB NOR Bank	10,000,000	0	0	3 mths
DZ Bank AG Deutsche Zentral-Genossenschaftsbank	10,000,000	0	0	3 mths
English, Welsh and Scottish Local Authorities	30,000,000	5,000,000		3 years
HSBC Bank plc	22,000,000	5,000,000	0	3 years
JP Morgan Chase Bank	22,000,000	5,000,000	0	2 years
Lloyds TSB Bank plc	10,000,000	0	10,000,000	6 mths
National Australia Bank (Through Broker)	22,000,000	5,000,000	27,000,000	3 years
National Australia Bank (Direct)	22,000,000	5,000,000	27,000,000	3 years
National Bank of Canada	10,000,000	0	0	3 mths
Rabobank Group (Through Broker)	30,000,000	5,000,000	35,000,000	3 years
Rabobank Group (Direct)	30,000,000	5,000,000	35,000,000	3 years
Royal Bank of Canada	30,000,000	5,000,000	0	3 years
Royal Bank of Scotland	15,000,000	5,000,000	20,000,000	3 mths
Toronto-Dominion Bank	22,000,000	5,000,000	0	2 years

Division(s): N/A

CABINET – 21 SEPTEMBER 2010

BUSINESS STRATEGY AND SERVICE & RESOURCE PLANNING 2011/12 TO 2015/16

**Report by the Chief Executive, Assistant Chief Executive & Chief Finance
Officer and Assistant Chief Executive (Strategy)**

Introduction

1. Following the National Budget on 22 June 2010, there were clear indications that significant reductions in funding in future years would require major changes to the way the Council does business. In the light of this, it was considered necessary to report to Cabinet at the earliest opportunity. The first Service & Resource Planning report for the forthcoming year was therefore presented to Cabinet in July 2010 and included details of the Council's Business Strategy. The Cabinet agreed that additional savings of £100m should be used as a planning assumption for spending and grant reductions, to be achieved over the period 2011/12 – 2014/15. This is in addition to the £103m annual savings by 2014/15 in the 2010/11 – 2014/15 Medium Term Financial Plan (MTFP). They also agreed to a full review of the Capital Programme in the light of national budget assumptions and the pressures currently being identified.
2. This second report provides an update on information available pertaining to the Business Strategy; the budget for 2011/12 and the medium term; and proposes a process for Service & Resource Planning for 2011/12 including a timetable of events.
3. The service and resource planning process and the MTFP cover a five-year period. It is rolled forward one year each year. This year, there is an additional year added to include 2015/16. This planning period is consistent with all other relevant plans, including the Corporate Plan and the Capital Programme.
4. The referencing system used to assist Cabinet and other members in ensuring that they have all relevant papers relating to the process, has been retained. The referencing system is attached for information at Annex 1.

The following annexes are attached:

Annex 1: Referencing system for Service & Resource Planning papers

Annex 2: Government Consultations and Function changes

Annex 3: Service & Resource Planning timetable for 2011/12

The Council's Business Strategy

5. The Business Strategy is the programme that will enable the Council to deliver its required savings and will facilitate the cultural shift to a more dynamic and empowered organisation. The Strategy pulls together a series of strands of work, and ensures that with such high levels of change being managed that there is a single focussed overview. The key elements of the Strategy are:
 - (a) Changing the way we work
 - (b) Reshaping Management
 - (c) Future of Shared Services and creation of Customer Service Centre
 - (d) A comprehensive Asset Management strategy
 - (e) A new Strategy for dealing with our customers, including managing our reputation
 - (f) Streamlined Service & Resource Planning processes and delivery of savings within Directorates
 - (g) Engagement and Consultation (Including Oxfordshire's Big Debate and staff suggestions for change)
 - (h) Community self-help

6. There has been progress in many of the areas of the Strategy. The key areas of change relate to the implementation of revised Directorate Structures, progress towards the reduction in management, and the engagement of the public and staff in the Oxfordshire Big Debate.

7. The strategy proposed significant reductions in management, and the 1st and 2nd tier changes have already been implemented, with full year savings of at least £0.96m expected. Further work is now being undertaken to review the spans of control and layers of managers at the next levels, and this will be linked into the changes arising from the Service & Resource Planning process. This will ensure that there is a flatter management structure; a more flexible approach to services and projects; devolved responsibility to the lowest levels of the council and cutting of bureaucracy through simplified arrangements.

8. The Council's consultation process with both the public and staff is also well underway. By the time of the meeting two of the five public debates will have taken place (Oxford on 7 September; South Oxfordshire (Didcot) on 16 September), with one scheduled for 21 September (West Oxfordshire in Witney) and two the following week (Cherwell in Banbury on 28 September and Vale in Abingdon on 29 September). Internally, staff are being consulted on proposed changes, with many suggestions coming through that are being taken forward wherever possible.

9. In addition, Oxfordshire Voice has been used to further test public views on service provision, and what areas the public most value and which they would be prepared to see reductions in services. The results of this survey will be reported later in the year when they become available.

Setting the Medium Term Framework

10. The Council is legally required to set a budget for 2011/12 in February 2011. However, whilst it is good practice to set a MTFP, there is no legal requirement to do so. In a speech to the Local Government Association on 29 July, Communities Secretary Eric Pickles said that ministers were contemplating handing councils two consecutive two-year settlements to cover the next four-year spending review period. This would mean that the draft Local Government Finance Settlement announcement in December would only give detailed grant figures for 2011/12 and 2012/13.
11. This would allow time for the planned reform of the local government finance system to be considered in 2011/12 and then implemented in 2013/14. This would also tie in with proposals to radically change the Adult Social Care system which is currently being reviewed, and is likely to lead to changes in the way the service is funded.
12. Thus detailed grant figures for 2013/14 and 2014/15 would not be available until late in 2012. This makes planning for these years rather more difficult. In light of these uncertainties, it is proposed that the MTFP beyond the two year settlement to 2012/13 will need to be more indicative than previous plans and set at a high level.
13. There will also be major function changes occurring over the plan period, which will change the funding available to the Council. This will make explaining the changes in total funding, and the demonstrating the achievement of savings more complex. More detail of the changes, and the year when the change will apply, where it is known, are set out in Annex 2.

Government Consultations and other announcements

14. Since the coalition government was formed a number announcements and consultations have been issued which have financial consequences for the Council. Some of these are not yet quantifiable, and they have time scales, ranging from immediate effect to changes in 2013/14 and beyond. The list of consultations is set out in Annex 2.
15. The Secretary of State, Michael Gove announced on 19 July 2010 changes to the processes relating to 16-19 funding which would become effective from 1 August 2010. Local authorities will retain a strategic commissioning and influencing role by maintaining the strategic overview of provision and needs in their area but will lose the responsibility of passporting money from the Young People's Learning Agency (YPLA) to the post 16 providers. Responsibility for passporting the funding began in April 2010 following the abolition of the Learning & Skills Council. Approximately £40m of funding would be passported to the post 16 providers in Oxfordshire in a year.
16. In the Financial Monitoring report presented to Cabinet in July, subsequently agreed by Council on 27 July 2010, changes were made to the 2010/11 budgets following in-year reductions of Grants. Whilst these reductions have

been made in 2010/11 if they are ongoing service changes then they will be able to contribute to the directorate targets for 2011/12.

17. Other announcements which impact on items already in the MTFP are referred to in the section Review of Assumption in the Existing MTFP below.

Review of Assumptions in the Existing MTFP

18. The table below sets out the inflation assumptions built into the current MTFP. These will need to be reviewed in agreeing the MTFP for 2011/12 to 2015/16. Changes are already known relating to pay inflation. As part of the budget in June 2010, the Chancellor announced a two year freeze¹ on all public sector pay for 2011/12 and 2012/13. If no pay inflation is required for these two years, savings of £1.0m 2011/12 rising to £2.0m in 2012/13 will be possible.

Year	Pay	Non Pay	Contracts	In MTFP
2011/12	1.0%	1.5%	2.5%	£6.5m
2012/13	1.0%	2.0%	3.0%	£7.3m
2013/14	2.5%	2.0%	3.0%	£12.7m
2014/15	2.5%	2.0%	3.0%	£11.5m

19. The expectations of a 50% reduction in borrowing allocations from Government to support capital expenditure over the period 2011/12 to 2014/15 will give rise to changes in borrowing costs in the Strategic Measures budget. This will need to be reviewed along with any changes to the strategy for long term borrowing.
20. A review of the interest earned on cash balances will also be required to take account of the forecast bank rate; the most recent being in the Bank of England's Inflation Report issued in August 2010. This suggests that the expected path of the Bank Rate implied by market yields (on which the inflation forecasts are based) indicates that the current rate of 0.5% will remain for longer than predicted earlier in the year. In addition, changes to our spending over the medium term will have an impact on cash flow and interest earned.
21. The existing MTFP includes £6m for increased pension costs from 2011/12 following the 2010 triennial valuation. A report from the Pension Fund actuary, Barnett Waddingham, on the Pension Fund valuation (based on 31 March 2010) is expected in the late autumn. This is however dependant on any proposed changes to the Fund regulations which are due to be announced by the government alongside the Spending Review. Other changes announced by the government which will impact on the employer contribution rate include the change in indexation of pensions from the Retail Price Index (RPI) to the Consumer Price Index (CPI) and the increase in state pension age to 66.

¹ with the exception of those who earn less than £21,000 who will receive a flat increase of £250 p.a.

22. The ending of the Building Schools for the Future programme was announced by the Secretary of State for Education on 5 July 2010. The MTFP has, over the period 2011/12 to 2014/15 planned investment of £3.2m which will no longer be required for this purpose. Linked to this, work is expected to continue within Children, Education & Families Directorate on the Strategy for Change and the Government's review of capital investment in education will report to ministers in mid-September 2010. A forward plan for capital investment over the next spending review period is expected to be produced by the end of the calendar year.
23. The Personal Care Bill which was approved by Parliament on 8 April 2010 but implementation of the provisions of the Act was subject to approval by both Houses of Parliament. However, the new government announced that it would not be commencing the provisions of the act, though it would consider what more can be done on re-ablement and carers' breaks in the light of available resources². In addition to the grant funding that was expected of almost £5m in a full year, there is also £2.8m budget allocation in 2011/12 and beyond, agreed by Council in February 2010, which will not be required. The part year funding in 2010/11 of £1.4m has been transferred into the Efficiencies Reserve.

Indicative Savings Target

24. The report to July Cabinet set out the rationale for the new savings targets. This target of £100m for the period 2011/12 to 2014/15 is in addition to the savings already included in the MTFP for 2010/11 to 2014/15 of £103m. By 2014/15 annual savings of £202.4m will be required. Of that figure £35.5m is set to be achieved in the current financial year. Therefore in total the savings required for the period 2011/12 to 2014/15 are £166.9m.
25. The savings target has been allocated over the years of the life of the Government to 2014/15. A further year, 2015/16 will be added to the MTFP, although no further savings target will be added to that year at present.
26. Aligning with the new Directorate structure in the Business Strategy, the County Council Management Team (CCMT) has agreed that indicative targets would be set for the three new Directorates plus one for the support services (Chief Executive's Office, Customer Services & Property Services). It is currently planned to allocate the additional £100m target evenly across the years 2011/12 to 2014/15.
27. CCMT considered and agreed that the savings which are already in the MTFP should be stripped out, given the changes in service delivery which are likely, in order to deliver the total savings in a new way. The total of the savings in the MTFP still need to be achieved however, so they have been added to the new target of £100m. Where the savings are still relevant and achievable, they will still be able to contribute towards the overall savings target. The total target has been allocated at Directorate level only.

² Also see Annex 2 paragraph j

28. The savings target by Directorate is set out in the table below.

Total Savings	2010/11 £m	2011/12 £m	2012/13 £m	2013/14 £m	2014/15 £m	TOTAL £m	Total excl 2010/11 £m
Children, Education & Families (CEF)	6.5	10.4	10.2	8.2	7.4	42.7	36.2
Grants in CEF passported to Schools ³	0	4.2	4.3	4.3	4.3	17.1	17.1
Total CEF	6.5	14.6	14.5	12.5	11.7	59.8	53.3
Social & Community Services ⁴	11.5	19.2	18.7	17.3	8.9	75.6	64.1
Environment & Economy (excl Property)	6.7	7.2	6.6	9.5	3.8	33.8	27.1
Support Services ⁵	4.6	6.0	5.2	3.2	2.7	21.7	17.1
	29.3	47.0	45.0	42.5	27.1	190.9	161.6
Inflation savings	6.2	2.9	2.4	0.0	0.0	11.5	5.3
TOTAL	35.5	49.9	47.4	42.5	27.1	202.4	166.9

29. In addition to the savings built into the existing MTFP, £65m of pressures are also built in. These mostly relate to adults' demography and waste landfill tax/landfill allowance trading costs. The need for the additional funding will require to be justified as part of the overall Service & Resource Planning process.

30. In the light of the grant reductions indicated above, a fresh approach to the Service & Resource Planning Process is required, it will not be feasible to achieve these savings by just focusing on improving value for money and cost effectiveness alone. A fundamental look at services is needed with the view to concentrating on essential services and reframing the nature of provision.

Service & Resource Planning Process

31. The first stage of the process this year has been a series of officer Peer Challenge sessions in August for the three new Directorates. These have reviewed the need for the pressures built into the MTFP; checked progress against the savings that are already required for 2010/11 and discussed the potential major changes in service delivery and the impact these would have on service standards.

³ Relates to grants held by Children, Education & Families Directorate but passported directly to schools

⁴ Includes Community Safety and Fire & Rescue Service

⁵ Comprises Chief Executives Office, Customer Services and Property Services

32. Directorates are concurrently engaged in a review of their management structure which will not only help address the savings required but will also provide the council with greater flexibility and a more cross-directorate approach.
33. The Oxfordshire “Big Debate” programme was formally launched by Cabinet in July 2010 and will close on 4 October 2010. The programme is aimed at ensuring that everyone in the county has a chance to have their say about which services they value, where they think there is red tape we could remove and what their priorities are for Oxfordshire. A series of staff engagement activities are planned to find constructive ideas for savings and new ways of working. In addition, five public events are scheduled for September providing opportunities for residents, stakeholders and employees to give their ideas about how our required programme of savings will be implemented.
34. This year, the budget consultation exercise with the public has been through the citizens' panel, Oxfordshire Voice. During August a questionnaire on spending priorities was circulated to the 2,500 people who volunteered to be a part of the panel and who complete surveys on a quarterly basis. Responses to the questionnaire will be collated by Ipsos Mori during September.
35. The Peer Challenge sessions in August will help inform Star Chambers which are planned for September and October. Future service options will be required for Star Chambers with estimates of savings anticipated along with the cost of implementation over the period 2011/12 to 2014/15. Capital proposals will form an integral part of these options and therefore integral to the planning process. Directorates will be required to set out :
- A Directorate vision articulating what the business will look like in five years time;
 - Options for future service provision including any potential_community involvement;
 - How the changes to services will be achieved (e.g. externalisation, partnership, cessation)
 - What reduction these changes will mean in terms of resources (e.g. staff, running costs, property/capital assets)
 - What the potential barriers to delivery are (e.g. legislative, public, partners, other services)
36. In the light of the significant changes in funding and the need to focus on priorities, business plans are not required to be produced this year. Directorate leadership teams will consider what information they require for management purposes beyond the corporate requirements. This applies to Service Units (level as previously defined by business plans) managed by a Deputy Director/Head of Service.
37. The Spending Review (SR) is due to be announced by Government on 20 October 2010. This should give a clearer indication of the level of savings needed over the period 2011/12 to 2014/15. The implications of the SR will be reported to Cabinet in November.

38. The detailed figures for Oxfordshire will still not be known until the draft Local Government Finance Settlement is announced at the end of November or the beginning of December. As there will be uncertainty in the actual savings required until this announcement, and the need to deliver services fundamentally differently will take time to develop, the previous process whereby Scrutiny Committees consider their portfolio savings proposals in detail will not be possible.
39. This year all Scrutiny Committees will meet to consider detailed budget proposals on a single day; 20 December 2010. Each committee will meet in turn, although all Members will be able to observe. Briefing sessions will be held prior to this date in December to provide Members with an overview of the latest financial position and the progress to date in relation to the Service & Resource Planning process. To supplement this, the September round of Scrutiny Committees will be presented with a high level overview of the services provided by the Directorate and the challenges which will need to be addressed to meet the target.
40. The consultation period for the Local Government Finance Settlement is six weeks. Confirmation of the grant figures for Oxfordshire could therefore be as late as mid January if the draft settlement is announced in early December. To allow sufficient time for the information to be analysed and budget proposals agreed, the Leader of the Council has moved the date of Cabinet from 18 January 2011 to 25 January 2011. On 14 September 2010 Council will be asked to agree to move the February 2011 Council, the budget setting meeting, from 8 February 2011 to 15 February 2011. This still allows sufficient time to hold, if required, a reserve Council meeting on 28 February, the legal deadline for setting the budget.
41. A timetable for Service & Resource Planning is attached at Annex 3.

Capital Programme Planning

The New Asset Strategy and the Capital Strategy

42. In previous years the Council has had a corporate asset management plan which, to some extent, was a compilation of Directorate identified needs for assets. There is now an intention to move to an asset strategy which will be an important component of the Council's business strategy.
43. The asset strategy should ensure that the Council's property assets are effectively planned, used and managed so that they make the maximum contribution to the achievement of the Council's corporate objectives. It should lead to a reduction in the overall size of the portfolio consistent with changes to the scale and nature of provision of services by the Council. Wherever possible the strategy will be linked to asset or service strategies for partners and should help to achieve increased co-location and sharing.
44. A draft asset strategy will reported to the Cabinet in December 2010 and subsequently to the Strategy and Partnerships Scrutiny Committee in January

2011. At the same time, the Capital Strategy will be reviewed and updated in light of the changing financial and business strategy environments.

45. These, along with any comments from the Scrutiny Committee, will be reported back to Cabinet in January 2011 and form part of the budget proposals for onward recommendation to Council in February 2011.

Capital Programme Review

46. Changes to the Capital Programme will be needed arising from pressures being identified in the current year as well as the expectations from the March 2010 (Labour) National Budget which included assumptions of a 50% reduction in Capital Borrowing allocations. The Coalition Budget announced that no further reductions would be made in Capital borrowing allocations, although there were changes to Capital grants.
47. Therefore, on 20 July 2010, the Cabinet agreed to review and prioritise the capital programme in response to forthcoming cuts in government funding. This is to ensure that priorities for the capital programme are re-evaluated to reflect the Business Strategy. The Cabinet also placed a moratorium on any capital scheme not currently contractually committed pending further work on the future programme over the summer and autumn and the Spending Review.
48. This is a wide-ranging review in order to enable the Council to take a fresh look at the current projects within the programme, debate the relative importance of each scheme and make decisions about the priorities in this new environment. It includes capital investment in schools, transportation, physical assets needed to deliver public services, carbon and waste management, cultural facilities and the development of public spaces. A number of schemes are not part of the review as they were either physically completed or contractually committed before the review started or are fully funded from specific / ring-fenced funding (e.g. grant and S106 resources).
49. It is also important to note that the government is currently reviewing the Prudential Guidelines in order to limit/ reduce government borrowing levels. If there are any changes to these guidelines which affect the level of prudential borrowing that can be taken up by local authorities, prudentially funded schemes will be subject to a further review.

An Integrated Planning Approach

50. Best practice requires that capital investment and programming should be an integral part of the Council's Service & Resource Planning process. This is because the creation of a new asset or investment in the existing assets and infrastructure network can only be justified when detailed business strategies and delivery models for the service are determined.

51. In order to achieve this, capital impacts of service strategies will be also be reviewed in Star Chambers before decisions are made on either revenue or capital.
52. As part of the Capital Planning process the following action are planned:
 - (a) Initiate the capital investment planning process early in 2010/11 considering that there may be some policy implications arising from the challenging capital funding environment;
 - (b) Use the 50% cut scenario as the starting point for evaluating likely policy implications in each programme area;
 - (c) Review the Children, Education & Families and Transport Capital Programmes as well as the other corporately funded programmes as part of this year's capital planning process ;
 - (d) Not to have a capital bidding process for 2011/12 and ask Directorates to consider their existing and emerging capital priorities in light of the business strategy and emerging service strategies;
 - (e) Consider savings that can be generated through better use of the property portfolio as part of the overall Service & Resource Planning process;
 - (f) Give priority to statutory requirements and capital programmes/ projects linked to delivering directorate efficiency strategies/ programmes when reviewing individual programmes;
 - (g) Promote the flexible use of resources as far as possible to maintain the investment level in essential areas and align the capital strategy accordingly.
53. It is expected that this new approach will ensure that capital prioritisation decisions are considered as part of the changes to the shape and size of current service provision or in light of the new service delivery models.
54. Councillors will also have further opportunities to contribute to capital prioritisation decisions through the Scrutiny Meetings which will be held on 20 December as part of the Service & Resource Planning process.
55. Some decisions on the 2010/11 capital programme will need to be made before February 2011, due to time constraints applied to some of the funding streams or other urgent matters that may affect some projects. All these decisions will be made in accordance with the capital moratorium procedure and will be reported to councillors on a monthly basis as part of the Financial Monitoring Report.

Equality and Inclusion Implications

56. The Equality Act 2010 imposes a duty on local authorities that when making decisions of a strategic nature about how to exercise their functions they must have "due regard to the desirability of exercising them in a way that is designed to reduce the inequalities of outcome which result from socio economic disadvantage".

57. In planning the detailed savings proposals as part of the Service & Resource Planning process, equality issues will need to be considered from the outset. Services will need to undertake Equality Impact Assessments in consideration of their proposals along with the impact on the community.

Financial and Legal Implications

58. This report sets out the Service and Resource Planning process for 2011/12, although it is mostly concerned with finance and the implications are set out in the main body of the report. The Council is required under the Local Government Finance Act 1992 to set a budget requirement for the authority and an amount of Council Tax. This report provides information which when taken together with the future reports up to January 2011 will lead to the budget requirement and Council Tax being agreed in February 2011.

RECOMMENDATION

59. **The Cabinet is RECOMMENDED to:**
- (a) approve the Service and Resource Planning process for 2011/12, noting the integration of Capital and the Asset Strategy;**
 - (b) endorse the distribution and phasing of the total savings targets between Directorates and support services in paragraph 28;**
 - (c) note the decision of Council on 14 September 2010 on the date for the budget setting meeting of Council.**

JOANNA SIMONS
Chief Executive

SUE SCANE
Assistant Chief Executive & Chief Finance Officer

STEPHEN CAPALDI
Assistant Chief Executive - Strategy

Background papers: Service & Resource Planning 2011/12 to 2015/16 and the Council's Business Strategy – Cabinet 20 July 2010

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September 2010

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ANNEX 1

Referencing System for Service & Resource Planning papers

Section		Title of Section	Date
A		Cabinet Papers	
	A0.	Service & Resource Planning 2011/12 to 2015/16 (no reference) – initial report including savings target	20 July 10 21 Sept 10
	A1.	Service & Resource Planning 2011/12 to 2015/16 – update including timetable and directorate savings target	16 Nov 10
	A2.	Service & Resource Planning 2011/12 to 2015/16 – providing an update from the SR	21 Dec 10
	A3.	Service & Resource Planning 2011/12 to 2015/16 – update including Review of Charges	
	A4.	Service & Resource Planning 2011/12 to 2015/16 – including proposed Revenue Budget & Medium Term Financial Plan and Capital Programme to 2015/16 for recommendation to Council	25 Jan 11
B		Star Chamber Papers (Not available to Non-Cabinet members)	
	B1.	Strategic Overview Star Chamber	21 Sept 10
	B2i. B2ii. B2iii.	Environment & Economy Star Chamber Chief Executive's Office Star Chamber Shared Services Star Chamber	8 Oct 10
	B3.	Children, Education & Families Star Chamber	11 Oct 10
	B4.	Social & Community Services Star Chamber	13 Oct 10
	B5.	Community Safety Star Chamber	18 Oct 10
	B6.	Strategic Overview Star Chamber	18 Oct 10
	B7.	Capital Star Chamber	19 Oct 10
C		Scrutiny Papers	
	C1.	Safer and Stronger Communities Scrutiny Committee	20 Dec 10
	C2.	Adult Services Scrutiny Committee	20 Dec 10
	C3.	Children's Services Scrutiny Committee	20 Dec 10
	C4.	Growth and Infrastructure Scrutiny Committee	20 Dec 10
	C5. C6.	Strategy & Partnerships Scrutiny Committee Strategy & Partnerships Scrutiny Committee	20 Dec 10 13 Jan 11

Section		Title of Section	Date
D	D1.	County Council Papers Revenue Budget & Medium Term Financial Plan and Capital Programme 2011/12 to 2015/16	15 Feb 11 *
E		Service & Resource Planning Factsheets E1. Service & Resource Planning Factsheet 1 (21 Sept Cabinet Report) E2. Service & Resource Planning Factsheet 2 (16 Nov Cabinet Report) E3. Service & Resource Planning Factsheet 3 (21 Dec Cabinet Report) E4. Service & Resource Planning Factsheet 4 (25 Jan Cabinet Report) E5. Service & Resource Planning Factsheet 5 (15 Feb Cabinet Report)	22 Sept 10 17 Nov 10 22 Dec 10 26 Jan 11 16 Feb 11

*Subject to Council agreeing on 14 September

Government Consultations and Function changes

- a) **Council tax referendums** – (consultation closes 10 September). This consultation is on local referendums to veto excessive council tax increases. The Government intends to introduce legislation for council tax referendums at the earliest opportunity; this is likely to be in the Localism Bill which will be presented to Parliament in autumn 2010. The consultation outlines proposals for the criteria by which a referendum would be triggered and the arrangements for holding a referendum. This would replace council tax capping and the arrangements may affect our future council tax setting decisions.
- b) **Lead Local Flood Authorities** – (consultation closes 17 September). Lead Local Flood Authorities will be established by the Flood and Water Management Act 2010. The Government recognises that this represents a new pressure and, as part of the Spending Review, is considering how to distribute funding to local government to support it in delivering its new roles and responsibilities once the Act commences. The consultation presents options for funding this new role. Effects are comparatively small (£0.3m to £0.4m), though important for this new service.
- c) **Closure of the Independent Living Fund** - (consultation closes 25 September). The Independent Living Fund was set up as a national resource dedicated to the financial support of disabled people to enable them to choose to live in the community rather than in residential care. It has been closed to new applicants. We have been consulted about the actual and possible effects on Social Services. Responsibility for making payments to existing ILF claimants may be transferred to local authorities. The scale of the effects has not been assessed at this stage.
- d) **Equity and Excellence: Liberating the NHS Health White Paper** – (consultation closes 5 October). The White Paper outlines the Government's plans to reform the NHS, establish a Public Health Service, and covers the Government's strategy to run healthcare "from the bottom up"; looking at the current Parliamentary term and beyond. This will give local authorities a much greater role in the health and social care system, particularly the responsibility for public health which transfers in 2012/13. Local authorities will also get greater responsibilities in four areas:
- Leading joint strategic needs assessments (JSNA) to ensure coherent and co-ordinated commissioning strategies
 - Supporting local voice, and the exercise of patient choice through a Local HealthWatch body
 - Promoting joined up commissioning of local NHS services, social care and health improvement
 - Leading on local health improvement and prevention activity

- e) **Formula grant distribution methodology 2011/12 onwards**– (consultation closes 6 October). The Government reconfirmed in the consultation paper that the 2010 Formula Review mainly looked “to update and [finely] tune the existing system”. It therefore does not represent a fundamental review of the distribution system. A range of proposals to change the Formula grant system have been proposed. One key issue is the transfer of funding for Concessionary fares from districts to counties (at least £8m in Oxfordshire). These changes could have a considerable effect on our Formula grant – with the worst options reducing our underlying grant (before damping) by up to £9m and the best options increasing it by £3m. Ministers decisions will be announced in the draft Local Government Finance Settlement, expected late November/early December 2010. Final figures will not be available until January 2011, with implementation from 1 April 2011.
- f) **Distribution of three social care grants** - (consultation closes 6 October). The October Spending Review will consider whether these grants should continue in their current form or whether they should be brought into Formula Grant. If the grants are to continue the Department proposes to change the way in which the grants are allocated. These grants fund Learning disability commissioning (around £19m), Preserved rights (£2m or £3m) and AIDS support (around £0.2m). Effects are significant for these services.
- g) **Local Transport funding** – (consultation closes 6 October). The consultation focuses on proposed changes to the calculation, data and distribution of the Integrated Transport and Highways Maintenance Blocks. In addition, there are proposals to merge the Primary Route Network and Capital Detrunking Grants into the Highways Maintenance Block formula from 2011/12. As a grant floor authority, there could be a significant impact on the Council of this transfer, unless the grant floor is adjusted accordingly.
- h) **School funding 2011/12 and the ‘Pupil Premium’** – (consultation closes 18 October). This supersedes the previous Government’s consultation on the Dedicated Schools Grant (DSG) formula review, announced in March 2010. Funding arrangements through DSG may be slightly changed in 2011/12. The government wishes to move to a ‘simpler and more transparent funding system’ in the longer term, so more consultation is expected about that. The ‘Pupil premium’ will be introduced in September 2011. More detailed estimates of the amounts involved must wait for the Spending Review. The effects of having a ‘Pupil premium’ will be significant for schools.
- i) **New homes bonus** – (consultation deadline yet to be set, it will be after the Spending Review on 20 October 2010). We have been told that there will be further consultation about this proposal to give local authorities the extra council tax raised by new housing for six years. This will give local councils an incentive to encourage house building locally.

- j) **Freeze council tax** – (consultation deadline yet to be set, it will be after the Spending Review on 20 October 2010). Consultation on the details of this scheme is expected after the Spending Review. It is likely to have very significant effects for the Council.
- k) **Social Care Reform White Paper** – (consultation deadline yet to be set). A commission is being established to consider the funding of long term care, and it should report within a year. It is expected that consultation will be after that. This will be a significant issue for the Council.
- l) There may also be changes affecting Student support, Independent medical assessments for blue badges and possibly other areas as a result of the Spending Review.

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Service & Resource Planning Timetable 2011/12

Month	Date	For/From	Action/Event
September	During September	The Big Debate	Five public events across Oxfordshire providing opportunity for ideas about how required savings will be implemented
	Mon 6th September	Scrutiny Committee	Safer & Stronger Communities
	Tues 7th September	Scrutiny Committee	Adult Services
	Tues 21st September	Star Chamber	Corporate/Cross-cutting
	Tues 21st September	Cabinet	Service & Resource Planning Report providing an update on the latest information and proposes a process for 2011/12
	Thurs 23rd September	Scrutiny Committee	Growth & Infrastructure
	Tues 28th September	Scrutiny Committee	Children's Services
	Thurs 30th September	Scrutiny Committee	Strategy & Partnerships
October	Fri 8th October	Star Chambers	Environment & Economy ,Chief Executive's Office & Shared Services
	Mon 11th October	Star Chambers	Children, Education & Families
	Wed 13th October	Star Chamber	Social & Community Services (excluding Community Safety)
	Mon 18th October (pm)	Star Chamber	Community Safety and Strategic Overview
	Tues 19th October	Capital Investment Board	Capital Star Chamber
	Wed 20th October	HM Treasury	Spending Review (SR)
Nov.	Tues 16th November	Cabinet	Service & Resource Planning Report providing an update from the SR
	Late November/ Early December	Communities & Local Government	Local Government Finance Provisional Settlement - Draft grant figures for Oxfordshire
December	Early/Mid December	ALL Scrutiny Committees	Briefing sessions on latest financial position ahead of Scrutiny Meetings on 20th December
	Mon 20th December	ALL Scrutiny Committees	Consider detailed budget proposals - provide advice to Cabinet
	Tues 21st December	Cabinet	Service & Resource Planning Report providing the review of charges and the draft Asset Strategy

Month	Date	For/From	Action/Event
January	Wed 5th January	Schools Forum	Agree use of Dedicated Schools Grant for 2011/12
	Thurs 13th January	Strategy & Partnerships Scrutiny Committee	Offers overall view on Cabinet proposed Revenue Budget 2011/12, Capital Programme, MTFP, Review of Charges and & Asset Strategy
	Mid/Late January	Communities & Local Government	Final Local Government Finance Settlement
	Tues 25th January	Cabinet	Cabinet proposes Revenue Budget and Capital Programme 2011/12 and MTFP for 2011/12 - 2015/16 for recommendation to Council and finalises the Asset Strategy (in light of scrutiny comments). Also proposes draft Corporate Plan
	After 25th Jan	Unions	Briefing on budget proposals
	Fri 28th January	Cabinet, CCMT, Chief Finance Officer	Deadline for publication of Opposition & other groups full budgets
February	Wed 2nd February	Cabinet, CCMT, Chief Finance Officer	Submission & publication of Cabinet's proposed budget, MTFP & Capital Programme
	Fri 4th February	Members	Deadline for publication of amendments to Cabinet budget by Opposition and other groups
	Wed 9th February	Members	Chief Finance Officer issues commentary on the proposed Cabinet Budget and MTFP and the Opposition & other groups proposals
	Tues 15th February (subject to agreement) *	Council	Agrees Revenue Budget 2011/12; Capital Programme 2011/12 - 2015/16; MTFP 2011/12 - 2015/16; Corporate Plan 2011/12 - 2015/16

* Proposed date one week later than scheduled due to expectation of a late Local Government Finance Settlement - subject to agreement by Council on 14 September

CABINET – 21 SEPTEMBER 2010

HEALTH WHITE PAPER

Report by Director for Social & Community Services

Introduction

1. In July, the Government published its proposals for the National Health Service in a Health White Paper “Equity and excellence: Liberating the NHS”. This paper was supported by a number of other publications, the most important of which are “Liberating the NHS: Commissioning for patients”, “Liberating the NHS: Local democratic legitimacy in health” and “Liberating the NHS: Transparency in outcomes – a framework for the NHS”.
2. The deadline for comments is 5th October 2010. It is proposed that the response is agreed by the Leader of the County Council and the Cabinet Member for Adult Services in the light of the comments made at the three meetings that will be held in public to discuss this and other reports. The Joint Health Overview and Scrutiny Committee may decide to submit its own response separate to that of the County Council.
3. This report is not a summary of the four documents (which would not be feasible given the range of the material they contain). Nor does it focus on all the issues set out in the report. For example, issues like whether GP consortia should be responsible for commissioning £80 billion of NHS services is one which is the subject of considerable national debate. Instead, this report assumes that the broad principles set out in the White Paper will be implemented (since this reflects the wishes of the recently elected Coalition Government). The focus of this report is on the implications for the County Council and setting out potential issues with the way that the proposals will be implemented.
4. Those issues have been grouped into five themes:
 - The focus on patients
 - The focus on outcomes
 - The proposed commissioning arrangements
 - The role of the Local Authority
 - Joint working between health and social care
5. There are two further reports; one from the Director of Public Health on the implications for public health and one on the specific implications for the Joint Health Overview and Scrutiny Committee and democratic accountability generally. In addition, members have been sent a summary of the documents published by the Government.

Focus on patients

6. The White paper emphasises the importance of putting patients and the public first. “Shared decision making will be the norm: *no decision about me without me*” (page 3)
7. This approach should be welcomed. It echoes the approach that has developed within adult social care through Putting People First. The White Paper also supports the principle of personal health budgets (paragraph 2.22) which are being piloted here in Oxfordshire by NHS Oxfordshire.
8. If the patient and the public are to be put first, then it is important that the way that the NHS is accountable to them is clear to all concerned. The White Paper sets out the following aspiration: “The Government’s reforms will empower professionals and providers, giving them more autonomy and, in return, making them more accountable for the results they achieve, accountable to patients through choice and accountable to the public at local level” (page 4). Will this emphasis on clinical leadership always be for the benefit of the patient and the public?
9. Furthermore, Commissioning for Patients identifies that GP consortia will be accountable to the proposed NHS Commissioning Board (paragraph 1.14). How will conflicts (between the expectations of patients/the public and the NHS Commissioning Board) be managed? The role of the proposed local HealthWatch will be crucial. The current Local Involvement Network (LINK) will become the local HealthWatch. The proposed wider role of the local HealthWatch should be welcomed. However, does the Care Quality Commission (CQC) have the capacity and skills to oversee HealthWatch England?
10. The Government’s proposals about the local HealthWatch does raise one financial issue. The funding of the LINK comes through the Area Based Grant which is no longer ring fenced. Is the Government intending to ring-fence the grant for the local HealthWatch? Clarification on this point would be helpful.

Focus on outcomes

11. There is a very strong emphasis throughout all the documents that the NHS should be assessed on the basis of outcomes for patients and the public. “The NHS will be held to account against clinically credible and evidence-based outcome measures, not process targets” (page 4 of the White paper). Page 8 of the White Paper identifies some relatively poor outcomes of the NHS compared with other countries. This approach is seen as building on the work of Lord Darzi in his report “High Quality Care for All: NHS Next Stage Review Final Report”.
12. This emphasis on outcomes should be particularly welcomed. However, these must not be defined narrowly. To take continence for example, the measure of success should not be the success of operations designed to address incontinence but the number of people who suffer from incontinence.

It is not appropriate to carry on with a situation where the standard health service response to incontinence in an older person is often to give them a pad.

13. If this emphasis on outcomes is to work then the outcomes must be carefully defined. The Government intends to issue the “first NHS Outcomes Framework” in the light of the Spending Review. Outcomes will be supported by quality standards developed by the National Institute of Health and Clinical Excellence (NICE). The first three (on stroke, dementia, and prevention of venous thromboembolism) were published in June. Within the next 5 years, NICE expects to produce 150 standards which will include quality standards for social care.
14. It will also be important that payment systems reward outcomes and not activity. The White Paper recognises this: “Providers will be paid according to their performance. Payment should reflect outcomes, not just activity, and provide an incentive for better quality.” (page 4) The White Paper also emphasises the importance of the payment arrangements being transparent. Both of these points should be supported.
15. However, it is not clear that the mechanisms set out in the various documents to determine payments will deliver this. There will be central prescription of the payment systems (by the NHS Commissioning Board) and separately centrally prescribed prices by the economic regulator (Monitor). How is central prescription of payments systems and prices consistent with effective local commissioning? Furthermore, what incentive does it give to providers such as the acute trusts to work to reduce the number of patients treated outside of hospitals. Adult social care has nearly 20 years experience of commissioning services where there is no central prescription. The commitment to extend (centrally prescribed) payments by results to new areas of health service commissioning is unwelcome and likely to lead to poor outcomes and poorer value for money.
16. One proposal which may help to address this is that “We propose, subject to discussion with the BMA and the profession, that a proportion of GP practice income should be linked to the outcomes that practices achieve collaboratively through commissioning consortia and the effectiveness with which they manage NHS resources.” (paragraph 2.17, Commissioning for Patients).
17. The other issue relating to outcomes is that there appears to be some presumption that improving health outcomes is primarily the responsibility of the NHS (GPs, commissioners and providers). Evidence suggests that other agencies have critically important roles to play e.g. the role of District Councils for leisure, housing, planning and environmental health; the role of the County Council for transport and trading standards. This needs to be recognized.

The proposed commissioning arrangements

18. Commissioning is sometimes confused with contracting. However, it is much wider than that. Commissioning for Patients defines it as: “understanding the health needs of a local population or a group of patients and of individual patients; working with patients and the full range of health and care professionals involved to decide what services will best meet those needs and to design these services; creating a clinical service specification that forms the basis for contracts with providers; establishing and holding a range of contracts that offer choice for patients wherever practicable; and monitoring to ensure that services are delivered to the right standards of quality” (paragraph 1.7) This description is consistent with the approach developed by adult social care over the last 20 years.
19. Commissioning for Patients goes on to set out how commissioning should work in the future: “Most commissioning decisions will now be made by consortia of GP practices, free from top-down managerial control and supported and held to account for the outcomes they achieve by the NHS Commissioning Board. This will push decision-making much closer to patients and local communities and ensure that commissioners are accountable to them.” (paragraph 1.14)
20. From a practical point of view: “It is likely to be a smaller group of primary care practitioners who will lead the consortium and play an active role in the clinical design of local services, working with a range of other health and care professionals. All GP practices, however, will be able to ensure that commissioning decisions reflect the views of their patients’ needs and their own referral intentions.” (paragraph 1.15) GP Consortia will be able to buy in support and decide whether they want to collaborate across consortia through say a lead commissioner. Support may be bought in from “external organisations, including local authorities, private and voluntary sector bodies”. (paragraph 2.13)
21. Much of the debate about the principle of GP led commissioning has focused not on the principle of whether this should happen but whether it will work in practice. It is clear from the comments above that the Government recognise that the way in which it will be implemented is critical to its success. Ultimately the focus of GPs and their practices will be on the health and wellbeing of their patients. They will want to have commissioning arrangements which enable them to continue to focus on that.
22. Local authorities have the potential to help with this. Local authorities already lead on commissioning some health services (such as health services for adults with learning disabilities here in Oxfordshire). They also work closely with PCTs on commissioning other health services. Examples in Oxfordshire include the work that has been done on stroke, falls and continence. Both approaches are endorsed in Commissioning for patients (see paragraphs 6.8 and 6.11). Local authorities also have the expertise and experience that has been developed over the last 20 years in commissioning adult social care services. It will be important that we explore with GPs here in Oxfordshire in

conjunction with the PCT what role the County Council can play to support the work of the GP consortia.

The role of the local authority

23. Local authorities will have “greater responsibility in four areas:
 - leading joint strategic needs assessments (JSNA) to ensure coherent and co-ordinated commissioning strategies;
 - supporting local voice, and the exercise of patient choice;
 - promoting joined up commissioning of local NHS services, social care and health improvement; and
 - leading on local health improvement and prevention activity.” (paragraph 10, Local Democratic Legitimacy in Health).
24. To some extent, the first three of these roles exist at the moment (the fourth would be a new role for local authorities although the Director of Public Health has been a joint post for several years). The key issue will be the power and influence that the local authority will have to carry out these roles effectively. The details about this are not yet available although there are some positive statements of principle in the reports which should be welcomed.
25. One critical element will be the role of the health and wellbeing board which will be created by statute. The Government makes clear that this will “take on the function of joining up the commissioning of local NHS services, social care and health improvement.” (paragraph 4.17, White Paper). This should be welcomed.
26. Oxfordshire has had a Health and Well-Being Partnership Board for 3 years. This does not have executive powers (in contrast to the Government’s proposals) so runs the risk of becoming a “talking shop”. The existing Board has tried to counter that by focusing on its key priorities (ageing successfully, obesity and mental well-being). Discussions will need to take place with all stakeholders but particularly GPs (who are already represented on the Board) to turn the existing Board into an effective decision making forum. We shall also need to review its role vis-à-vis the Children’s Trust – an issue raised in Local Democratic Legitimacy in Health.
27. To achieve the objective of becoming an effective decision making forum, it will be crucial that the Board is focused on that role. For this reason, I would agree with the view that it does not make sense to include the scrutiny functions currently carried out by the Joint Health Overview and Scrutiny Committee. This is not a trivial activity as those involved in the work of the Committee will testify and it can play a crucial role in challenging proposed changes within the NHS (such as the proposals for the Horton).
28. The Government has also given some indication of its thinking on the overall approach to adult social care. “We want a sustainable adult social care system that gives people support and freedom to live the life they choose, with dignity. We recognise the critical interdependence between the NHS and the adult social care system in securing better outcomes for people, including

carers. We will seek to break down barriers between health and social care funding to encourage preventative action” (paragraph 1.17, White Paper). Its vision for adult social care is promised later this year. The Government has now set up the Commission on the funding of long term care which will report next summer. A White Paper on adult social care is promised for the autumn of 2011 followed by legislation.

Joint working between health and social care

29. There are repeated references in the documents to the importance of joint working between health and social care. For example, ““With the local authority taking a convening role, it will provide the opportunity for local areas to further integrate health with adult social care, children’s services (including education) and wider services, including disability services, housing, and tackling crime and disorder.” (paragraph 11, Local Democratic Legitimacy in Health). And also from the same document: “The aim is to ensure coherent and coordinated local commissioning plans across the NHS, social care and public health, for example in relation to mental health, older people’s or children’s care, with intelligence and insight about people’s wants and needs systematically shaping and commissioning decisions.” (paragraph 32)
30. This emphasis on joint working must be welcomed not least because it is what the patient/service user/citizen wants. How this might work is not yet clear but the Government has given a commitment to consult widely on options to ensure health and social care works seamlessly together.
31. The Government has also recognised that existing arrangements to encourage joint working between health and social care have not worked well enough. It is important for Oxfordshire members to appreciate that the close working here is not typical of what happens elsewhere in England. It is also important to note that there is scope to improve joint working here notably in terms of work with people with long term conditions especially older people.
32. The Government is right to emphasise that stronger joint working will help unlock efficiencies. There is clear evidence of this here in Oxfordshire from our joint arrangements for learning disabilities where we have good outcomes at a low cost. However, to deliver this, the necessary infrastructure needs to be in place supported by appropriate attitudes from all partners.
33. For joint working between the commissioning of health and social care to work, then policy and financial decisions must come together into a single place. The White Paper declares that “NHS commissioning will be the sole preserve of the NHS Commissioning Board and GP consortia” (paragraph 4.19). Is this consistent with the commitment to joint working?
34. What would be effective would be for the Government to prescribe in the forthcoming legislation that joint commissioning and pooled budgets must apply in appropriate circumstances (learning disabilities, mental health, supporting people with long term conditions). This would mean that public resources are used in the most appropriate way based on the needs of the

local population. Thus our responds to question 6 posed in Local democratic legitimacy in health should be that we do want joint working to be underpinned by statutory powers.

35. However, if there is to be a statutory power requiring joint working through the pooling of resources then GPs are rightly going to expect there to be some governance in place which constrains the ability of the local authority to arbitrarily reduce spending on adult social care (and expect the consequences to be picked up from health resources). This could be managed through the health and wellbeing board.

RECOMMENDATION

36. **Cabinet Members are asked to give their comments on the ideas set out in this report.**

JOHN JACKSON
Director for Social & Community Services

Contact Officer; John Jackson Tel: (01865) 323574

September 2010

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Public Health in Oxfordshire: Implications of the Coalition Government's Plans.

Purpose of this paper

This paper has three purposes:

1. **To inform** a wide audience about the implications of the coalition government's plans for the Public Health of Oxfordshire.
2. **To analyse** the implications for Public Health in Oxfordshire
3. **To propose the way forward.**

Introduction

The Secretary of State for Health has set out his vision for Public Health in England in recent speeches and White Papers as part of the broader coalition government's plans.

This vision aims to improve the public's health and strengthen Public Health services as a priority.

To achieve this it is proposed to create a new National Public Health service (PHS), separate from the NHS, including an enhanced role in health improvement for Local Authorities at local level.

The PHS will be 'functional' from April 2012 and will 'go live' as statutory bodies from April 2013.

A Public Health White Paper will be published in December 2010 to set out the detail of the new National Public Health Service (PHS). Nonetheless there is sufficient information already in the public domain to describe the broad thrust of the proposals and to prepare for the future.

There are real opportunities for improving health in Oxfordshire through these plans, but skilful navigation will be required to keep the gains made in recent years and build on these further.

Gains in the Public's Health are made by individuals, carers, voluntary organisations, GPs, nurses, social workers, hospital doctors, transport planners, housing officers, environmental health departments, managers, scrutiny committee and leaders of organisations.

The role of Oxfordshire's Public Health department is to lead, prioritise and focus the effort of all these individuals and organisations. Disruption to the work of the Public Health Department should therefore be minimised during the coming months of transition.

This paper sets out the thrust of the new national plans and provides an analysis of the strengths, weaknesses, opportunities and threats for the Public Health of Oxfordshire in the situation.

The paper concludes with proposals for next steps to be taken to maximise the opportunities and minimise the threats.

Summarising the vision of the Secretary of State for Health

The Secretary of State takes a broad view of health. He is as concerned about the underlying causes of ill-health rooted in society as in health services themselves. This is to be welcomed.

His vision is of a well-informed and fully engaged public served by three main public sector organisations, called here the 'Three Pillars'. The Three Pillars are:

1. The NHS.
2. Local Authorities - in this case most mention is made of top-tier Local Authorities.
3. The new national Public Health Service (PHS).

The main features of each of these *in terms of Public Health and health improvement* are set out below.

Overall Coordination

The Secretary of State will chair a Cabinet Subcommittee with representatives of all government departments including the Department for Communities and Local Government. This will be responsible for coordinating a joined up approach to health. This includes traditional health services, Public Health, social care, education etc and will include wider aspects of health such as transport, housing and environmental issues.

The NHS:

- will retain its traditional values of universality and care which is free at the point of delivery
- will have a clear commissioning-provider split with more autonomy for NHS trusts
- will have its commissioning function coordinated nationally by a new commissioning board
- will be delivered at local level by GP commissioning consortia
- NB there is no requirement to have co-terminus boundaries with LAs

Local Authorities:

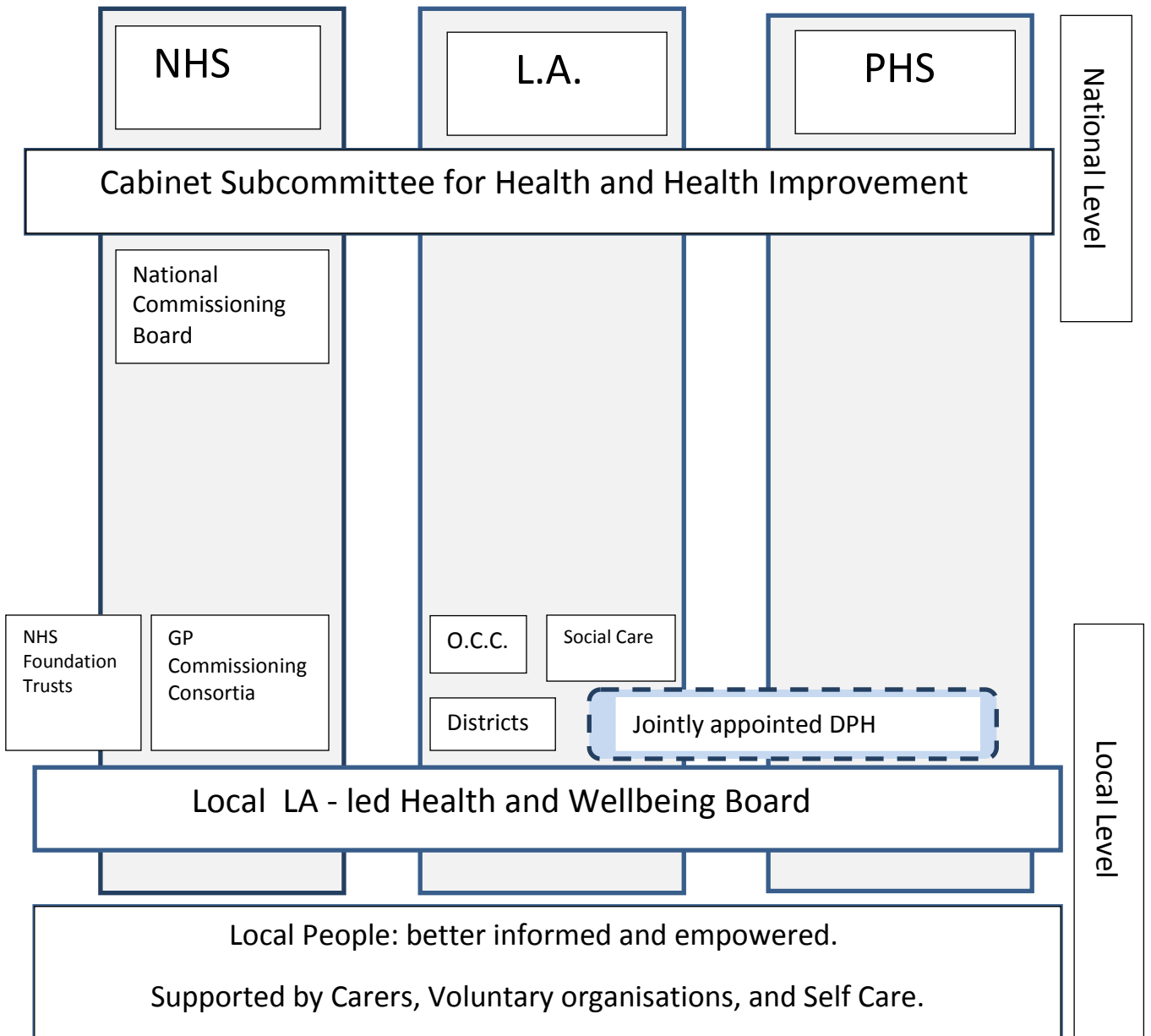
- will have increased responsibilities to coordinate overall health policy for an area, joining together in particular the work of local government, the NHS and the new National Public Health service. The favoured option for doing this is through a Health and Well-being Board at local level, led by Local Authorities. This is proposed to incorporate the current Health Scrutiny Function
- will have increased responsibilities for ' health improvement '
- will employ the local Director of Public Health, who will be jointly appointed by the National Public Health service
- will oversee a new ring-fenced budget which will be managed by the Director of Public Health
- will be accountable for achieving improved outcomes for the public's health
- NB white paper setting out the future of long term care, with implications for adult social care, is expected during 2011

The National Public Health Service:

- will have clear managerial ' line-of-sight ' from the Secretary of State and the Chief Medical Officer down to Local Authorities, the local Director of Public Health and thus to the public
- Will be accountable for a range of activities including: health promotion, disease prevention, health inequalities, immunisation, screening, assessing local needs, control of communicable diseases, emergency planning in the NHS and specialist support to the local commissioning of organisations
- Will bring together a number of existing bodies, including Public Health services which are currently within the NHS, regional Public Health Observatories and the Health Protection Agency

These relationships are summarised in the diagram below.

Diagram Summarising Coalition Government Proposals for the Main Health Organisations.



The diagram shows the three main 'pillars' of the 'health system' in coalition thinking, namely the NHS, LAs and the PHS. The national level is shown at the top of the diagram and the local level at the bottom. The known components of each pillar are set out in boxes on the respective pillar.

The two horizontal boxes which cut across all pillars show the two main mechanisms proposed to join-up public sector action. These are the Cabinet Sub-Committee at national level and the mooted Health and Wellbeing Boards at local level.

Implications of these changes for Public Health in Oxfordshire

These are set out below as a SWOT analysis (Strengths, Weaknesses, Opportunities and threats) below.

SWOT Analysis of Coalition Proposals for Public Health in Oxfordshire.	
<p style="text-align: center;">Strengths</p> <ul style="list-style-type: none"> ➤ Public Health is seen as a national priority. ➤ The secretary of state will provide leadership. ➤ There will be a national Public Health service (PHS). ➤ The anticipated white paper will set a clear direction. (December 2010) ➤ A ring-fenced budget for some PH activities. ➤ Clear alignment with local government and a stronger role for local democracy. ➤ Clear responsibility for health improvement in local government. ➤ Retention of the Health Scrutiny function. ➤ Proposals are based on a very broad view of health. ➤ Proposals imply an understanding of the social causes of ill-health. ➤ Preventing ill-health is a priority. ➤ Reducing inequalities is a priority. ➤ There is a clear role for a local Director of Public Health. 	<p style="text-align: center;">Weaknesses.</p> <ul style="list-style-type: none"> ➤ Inevitable loss of momentum due to major restructuring. ➤ Staff uncertainty for a prolonged period. ➤ Potential loss of skilled staff. ➤ Oxfordshire has a larger than average Public Health Department - a nationally allocated budget is unlikely to cover current staff costs. ➤ The ring-fenced budget cannot cover costs of all PH programmes. These costs will remain in the NHS. This may cause confusion. ➤ The existing Public Health Department contains core NHS functions (e.g. medicines management and priority setting) which require complex disaggregation. ➤ Key facts are unclear while awaiting the PHS white paper e.g. <ol style="list-style-type: none"> 1. Division of responsibility between national, regional and local level. 2. Size and shape of a regional level. 3. The preferred future employer for local Public Health staff (only the DPH employer is certain, though there is no slot-in proposed for existing DsPH). 4. The division between commissioning and providing roles.
<p style="text-align: center;">Opportunities.</p> <ul style="list-style-type: none"> ➤ There is an overarching opportunity to create a slimmer, leaner, more efficient and better focussed public sector across Oxfordshire. ➤ Potential gains for the health of the people of Oxfordshire due to a clear PH role. ➤ Opportunity to retain the gains made in Public Health in recent years through a well-managed transitional process. ➤ Opportunity to continue the successful alliance between PH and LAs while keeping strong links with the NHS. ➤ The creative engagement of GPs in stronger Public Health programmes. ➤ The coordinating role of LAs could create a single set of priorities for the public sector across Oxfordshire. ➤ Potential economies of scale by commissioning parts of some PH programmes at multi-county level. ➤ A clear direction could be set by clear outcome measures to be improved. This should unite organisations in Oxfordshire if the lessons of Local Area Agreements are learned. 	<p style="text-align: center;">Threats.</p> <ul style="list-style-type: none"> ➤ Planning blight. ➤ The general climate of public sector 'squeeze'. ➤ Potential 'cuts' in Public Health caused by inadequate national budgets. ➤ Insensitive handling of 'NHS management cost reductions' leading to inappropriate cuts to Public Health. ➤ Public Health must not be 'left behind' in the hiatus caused by a 'late' White paper in December 2010. ➤ It must not be assumed that PH is 'OK' because of the ring-fenced budget. Costs of PH programmes will still sit in core NHS budgets. These must be budgeted for. ➤ Possible lack of detailed understanding of PH work by some GP decision-makers. ➤ Considerable preparatory work will be needed by OCC, working with the NHS, as the 'receiving' organisation, but the OCC change agenda is already burgeoning. ➤ Tensions between public sector organisations due to a general squeeze on budgets – just when maximum cooperation is critical. ➤ Possible unwillingness of the new NHS to act on PH priorities. ➤ Possible unwillingness of LAs to embrace the new health improvement role fully. ➤ Outcome measures become another set of targets lacking local relevance. ➤ Lack of financial control of Foundation Trusts dwarfs the real priorities for health.

How Can We Maximise the Opportunities and Minimise the Threats?

The overriding requirement is to secure the improvements made to the public's health over the last few years and to bring together speedily the relevant major stakeholders to agree a practical way forward for Oxfordshire's Public Health Department.

To do this it is recommended that we take the following practical steps:

PHASE 1

September 2010 to December 2010 (i.e. when the Public Health White Paper is published)

1. Clarify the current functions and work programmes of the Public Health Department including the direct and indirect budgets. This work is already well underway.
2. Ensure that public health is given due prominence in the transitional plans being formed by the PCT and the Strategic Health Authority (SHA).
3. Ensure that these plans contain clear proposals for the retention by the NHS of:
 - commissioning budgets required for public health programmes which will stay within the NHS
 - core NHS functions currently contained within the Department of Public Health which will be required by the NHS in the future (e.g. medicines management, priority setting and others)
4. Create, as part of these processes, a high-level task-and-finish group which will drive the Public Health transition. This should be balanced equally between the PCT as the 'donor organisation' and OCC as the 'receiving organisation'. This will include representation from the PCT, LAs, the Public Health Department and GPs and should actively involve the Health Overview and Scrutiny Committee (HOSC).

PHASE 2

December 2010 to the formal inception of the PHS

Once the Public Health White Paper is released, the way forward will be clear. The actions required are:

1. A detailed transitional plan for Public Health functions and programs will be drawn up from December 2010 onwards. This must include critical human resource issues e.g. a timetable for restructuring and/or transfer of current staff.
2. The implementation of the transitional plan should be overseen by the high-level task-and-finish group specified above.

Conclusions

1. The Coalition Government's proposals for health incorporate significant opportunities for strengthening the Public Health of Oxfordshire.
2. The opportunities are balanced by very real threats as set out in this paper. These must be minimised by careful preparation involving the main stakeholders: the PCT, LAs, the Public Health Department and GPs.
3. These opportunities will not be realised without detailed preparatory work, considerable effort and the willing co-operation and engagement of public sector bodies across Oxfordshire.
4. A new high level group is proposed to lead this work.
5. This detailed work will dominate Public Health activity over the coming months.

Recommendation

Public sector organisations in Oxfordshire should work closely together over the coming months to secure the continuation of a successful Public Health function for the future.

It is recommended that a high-level group, led by the major public sector stakeholders is set up to achieve this.

Jonathan McWilliam

Director of Public Health for Oxfordshire

29th of August 2010

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CABINET – 21 SEPTEMBER 2010

EQUITY AND EXCELLENCE: LIBERATING THE NHS

LOCAL DEMOCRATIC LEGITIMACY IN HEALTH

**DEMOCRATIC ACCOUNTABILITY (INCLUDING THE IMPLICATIONS
FOR THE HOSC AND THE HEALTH AND WELLBEING
PARTNERSHIP BOARD - CURRENT AND FUTURE)**

Introduction

1. Included within in the Department of Health's (DH) white paper and subsequent papers are a number of proposals for changes to the way that democratic accountability would be organised in the future. This paper will concentrate on what the government refers to as "Local Democratic Legitimacy in Health". It will briefly remind members of the present position; describe what change is proposed and provide some discussion/ comment on the proposals.
2. The DH has set a consultation deadline of 11th October 2011 and members may wish to agree a response to the consultation. Aspects to consider when preparing a response are included towards the end of the paper.

The present position

Health overview and scrutiny

3. Health Overview and Scrutiny Committees (HOSCs) were set up in 2003 with the aim of strengthening the way that public and patients views and concerns were to be represented in relation to health matters. This was in response to concerns that there was a "democratic deficit" within the NHS with decisions being taken by unelected boards and officials with little or no consultation with the public.
4. HOSCs were expected to take an overview of health services and planning within the area and to scrutinise priority areas to identify whether they met local needs effectively. HOSCs were given powers to:
5. Review and scrutinise any matter relating to the planning, provision and operation of local health services
6. Make reports and recommendations to local NHS bodies and local authorities on any matter reviewed or scrutinised
7. Require the attendance of officers of local NHS bodies to answer questions and provide explanations about the planning, provision and operation of health services

8. Require NHS bodies to provide information about the planning, provision and operation of health services
9. Refer matters to the Secretary of State for Health:
 - a. where the committee is concerned that consultation on substantial variation or development of services has been inadequate
 - b. where the committee considers that the proposal is not in the interests of the local health service
10. In such cases the Secretary of State would call in the Independent Reconfiguration Panel (IRP) to investigate and report back before responding to the referral.
11. NHS bodies were required to:
 - Provide information requested by the overview and scrutiny committee
 - Attend before committees to answer questions
 - Respond to HOSC reports and recommendations within 28 days
 - Consult the HOSC on any proposals they may have under consideration for substantial developments or variations to services. (Locally the HOSC has the primary role in deciding whether or not a development or variation should be seen as “substantial”).
12. They are also required to “consult and involve” patients and the public in any proposals for change.

PPIFs and LINKs

13. Also in 2003 the Government abolished Community Health Councils (CHCs) and replaced them with Patients Forums (PPIFs). PPIFs were intended to help improve the quality of NHS services by bringing to trusts and PCTs the views and experiences of patients, their carers and families.
14. There was a PPIF in every NHS trust, NHS Foundation trust and PCT in England. Their primary roles were to:
 - Monitor and review NHS delivery
 - Seek the views of the public about those services
 - Make recommendations to the NHS accordingly
15. In Oxfordshire a close working relationship was developed between the HOSC and the PPIFs. The PPIFs had their own spot on the HOSC agenda and PPIF members participated on a number of committees and working groups.
16. PPIFs were abolished on 31st March 2008 and replaced by Local Involvement Networks (LINKs).
17. LINKs are funded (via a non-ring fenced budget provided by the Government) and performance managed by the local authority. Their remit was extended

beyond that of the PPIFs to include social care services. They are expected to give citizens a stronger voice in how their health and social care services are delivered. Their role is to find out what people want, monitor local services and to use their powers to hold them to account. LINKs have the power to refer issues to the HOSC.

18. It is recognised generally that LINKs have taken a long time to get going. Within Oxfordshire however there does continue to be something of the connection between the HOSC and the LINK that existed with the PPIFs in that the LINK has its own regular spot on the HOSC agenda.

White paper proposals

19. The proposals in the white paper are part of the coalition government's emphasis on "localism". The proposals are also intended to strengthen the role of patients and the public in shaping health services. Legislative changes required to implement all the above proposals will be included in a Health Bill this autumn, subject to responses to the consultation. It is proposed that local authorities would establish shadow arrangements in 2011 in preparation for statutory changes in 2012.

The issues covered by the consultation

20. The white paper and subsequent documents include proposals that would involve:
- local authorities taking on local public health improvement functions
 - a lead role for local authorities in promoting integration
 - the reconstitution of existing Local Involvement Networks (LINKs) into "Local HealthWatch" organisations, acting as "independent consumer champions" accountable to local authorities
 - The HOSC losing its statutory powers which would be transferred to the Health and Wellbeing Board
21. The consultation paper proposes greater responsibility for local authorities in the four areas outlined below. While not all may appear to be directly related to local democratic legitimacy in health, they all need to be considered to put the white paper proposals into context.

Leading joint strategic needs assessments

22. Local authorities would be given responsibility for leading joint strategic needs assessments (JSNA) across health and local government and promoting joint commissioning between GP consortia and local authorities. They would not have any direct healthcare commissioning role, but would be expected to "influence" local commissioning decisions about NHS services.

Supporting "local voice"

23. It is proposed that LINKs, in becoming local "HealthWatch" organisations, would be "more like a citizen's advice bureau" with additional responsibilities. These would include supporting individuals, e.g. in choosing a GP, and a local

NHS complaints advocacy services which would replace the Independent Complaints Advocacy Service (ICAS) that would be abolished. The latter would be commissioned by local authorities "through local or national HealthWatch" (a new body to form part of the Care Quality Commission (CQC). Details around this are a little hazy.

24. Local authorities would "continue to fund HealthWatch and contract for their services" and have powers to intervene and re-tender contracts in cases of under-performance. The consultation paper makes no distinction between the current host organisations for LINKs, currently commissioned by local authorities, and the LINKs themselves. That could suggest that similar arrangements would be maintained as to those that exist now. There is nothing to say how LINKs could be improved constitutionally or otherwise to help them to undertake this enhanced role. There would, the white paper says, be additional funding to pay for the wider responsibilities of HealthWatch.

Promoting joined up commissioning of local NHS services, social care and health improvement

25. The consultation paper is clear that integrated working between health and social care should increase. It indicates that the Government favours the establishment of a statutory role, within each upper tier local authority, to support joint working on health and wellbeing.
26. It is suggested that Health and Wellbeing Boards should be set up within the local authority and become statutory partnerships to co-ordinate joint working. They would also lead the JSNA, support joint commissioning and other joint activity and "undertake a scrutiny role in relation to major service redesign".
27. The boards would "have a lead role" in determining the strategy and allocation of any local application of place-based budgets for health. Their members, the white paper suggests, would include the Leader or Directly Elected Mayor of the local authority, representatives of social care, NHS commissioners, patient champions, including a representative of HealthWatch and Directors of Public Health. The consultation document suggests that there is some "novelty" in bringing together elected members and officials in this way.

Transfer of statutory health overview and scrutiny functions

28. It is proposed that the current statutory functions of health overview and scrutiny committees, including the power of referral to the Secretary of State, would transfer to the Health and Wellbeing Board. The role of the IRP would remain as now.
29. It is also suggested that a separate formal health scrutiny function should continue within the local authority to scrutinise the work of the Health and Wellbeing Board but with none of the current statutory health scrutiny powers.

Leading on local health improvement, prevention and public health

30. The consultation paper proposes the transfer of responsibility and funding from the NHS to local authorities from 2012 for local health improvement activity, including the prevention of ill-health by addressing "lifestyle factors such as smoking, alcohol, diet and physical exercise". A national Public Health Service (PHS) would be created to "integrate and streamline" health improvement and protection and emergency planning, with an increased emphasis on research, analysis and evaluation.
31. It is proposed that local Directors of Public Health be jointly appointed by local authorities and the PHS and employed by local authorities with a ring-fenced health improvement budget allocated by the PHS. Local authorities would be able to commission providers of NHS care to provide health improvement services. It would seem likely, although it is not specifically stated anywhere, that the Health and Wellbeing Board would have a role in this commissioning process.

Discussion and comment

32. The white paper proposes giving local authorities a greater role in tackling health issues with Health and Wellbeing Board assuming a central role. They would be the main vehicles for bringing together and co-ordinating all of the local bodies that have an impact on health and ensuring that the partnerships work.
33. This must lead to concerns about the proposal to transfer statutory health scrutiny powers to the proposed Health and Wellbeing Board. How independent could such a Board be when it could be central to many of the decisions that are to be scrutinised?
34. Furthermore, how realistic would it be to expect that a separate health scrutiny function could be carried out without those powers? It is generally recognised that the HOSC in Oxfordshire has been successful in working with NHS bodies and other interested bodies and individuals to develop good patient and public consultation in health. However, while much of that success has been brought about by building and maintaining good relationships, there is no doubt that the statutory powers have had a major effect.
35. For example, it could be argued that maternity and paediatric services at the Horton General Hospital would not have been retained without the HOSC having the power to refer the matter to the Secretary of State. Also, would there now be a community hospital in Oxford and would the South Central Ambulance Service be taking the issue of rural services quite so seriously without the HOSC having its powers?
36. While answers to those questions cannot of course be given with any certainty, it seems quite clear that proposals in the White Paper and subsequent documents are, at the very least, likely to lead to confusion. Who for example would scrutinise the performance of partnerships? The Health

and Wellbeing Board which would have the role of co-ordinating those very partnerships and so could not be described as independent or the HOSC which would have no statutory power to do anything about any plans or decisions relating to health matters?

37. Surely it would make sense to leave the statutory powers with the HOSCs to enable them to scrutinise effectively? Scrutiny should be seen to be independent of those planning services. Members may wish to respond to the consultation on this issue.
38. No doubt members will find interesting the proposal to transform LINKs into HealthWatch. LINKs have not been a great success anywhere, largely because of the very weak structures with which they were saddled. It is generally recognised that they have struggled to make any sort of impact on services. Just changing the name and giving them a seat on the Health and Wellbeing Board is not going to improve matters. If LINKs are going to have any success they must be properly funded; have a proper structure and sufficient support staff.

Conclusion

39. There are aspects of the proposals that give rise to concerns around “democratic legitimacy”. Members may wish to consider whether they have a view on:
 - I. Whether HOSCs should retain all of their existing powers and continue to have the statutory health scrutiny role rather than that being transferred to the Health and Wellbeing Board
 - II. How HealthWatch could be made to be more effective than LINKs and provide a real voice for health and social care service users. For example that HealthWatch should be funded adequately and provided with an effective constitution and support to enable it to function effectively

Division(s): All

CABINET – 21 SEPTEMBER 2010

LOCAL TRANSPORT PLAN 3: DRAFT PLAN FOR CONSULTATION

Report by Head of Highways & Transport

Introduction

1. The purpose of this report is to seek approval to undertake public consultation on the draft third Local Transport Plan 2011 – 2030 (LTP3).
2. Oxfordshire County Council has a statutory requirement to produce a new LTP by April 2011. LTP3 will be a document that will help shape Oxfordshire for the long term, with a 20 year horizon rather than five years as in previous LTPs. This will bring it in line with the Sustainable Community Strategy, 'Oxfordshire 2030', and extend beyond the 2026 planning horizon that the district councils have been working to in developing their Local Development Frameworks and their infrastructure delivery plans, which it will complement. It is therefore a blueprint for all transport development across the county and not just the publicly funded elements as in the previous Plans.
3. The background against which this Plan is being developed is changing fast. It is important for the Plan to reflect the difficult current economic climate whilst not losing sight of the longer term aspirations for Oxfordshire. With uncertainty over the future of the planning process and the availability of funding, it will be important that the County Council has an agreed LTP and the clear policy framework it will provide. Together with the priorities identified in the Local Investment Plan, this will place Oxfordshire in a strong position to facilitate the delivery of development and respond effectively to the planning process through its key role in the agreement of a 'Countywide Strategic Infrastructure Framework'. This will help the County Council and its partners plan and deliver the infrastructure (including priority transport schemes) essential to enable development and secure funding towards this.
4. In September 2009, Cabinet approved the goals and objectives for LTP3. The first of the objectives covers highway maintenance and, in the context of potentially large cuts in capital funding (possibly as much as 40-50%) an approach which seeks to protect the county's highway asset and minimise the need for additional future maintenance liabilities is necessary. This will reduce, and for the early years of the Plan probably virtually eliminate, the ability to deliver new transport improvement schemes through traditional funding routes.

Draft Local Transport Plan

5. Transport issues are important for each of the county's ambitions set out in the Sustainable Community Strategy, *Oxfordshire 2030*: congestion can act against economic prosperity; air quality and road safety impact on local communities; traffic is a major local source of greenhouse gases; lack of access to education, jobs and other services can re-enforce local deprivation.
6. This LTP3 needs to play a major role in meeting these overall ambitions. The main aims of this Plan (which are directly linked to the approved objectives) are that by 2030:
 - The county has well designed and maintained transport networks that meet its growing needs;
 - Congestion is reduced from current levels, and major hotspots have been tackled;
 - Road casualties are substantially lower than present numbers;
 - No-one is excluded from taking part in activities through lack of transport;
 - New developments have been integrated into the county without causing significant traffic or environmental problems;
 - The contribution made by transport in the county to increased carbon dioxide levels in the atmosphere is reduced;
 - The county's transport networks contribute to an improved environmental quality;
 - Use of public transport is increased both within and between the major towns & Oxford;
 - Walking and cycling levels across the county are increased.
7. There are some significant opportunities (as well as challenges) in developing and managing the growth and infrastructure in Oxfordshire over the next two decades, which this Plan is positioned to meet – these include the development of Science Vale UK, Eco Bicester and the regeneration of Oxford's West End. For this Plan to be successful it will be essential that all of those with a stake in the future of the county work closely together to make Oxfordshire more attractive for existing residents and new businesses, as well as for new development. Local communities and businesses must work with us to find realistic solutions to help respond to the transport related impacts.
8. An Executive Summary of the draft LTP is included at Annex 1 and the draft LTP3 at Annex 2. The draft LTP is a short headline document which can be easily read and understood by the public. Two supporting documents have also been produced. These are a Policy Document which contains more detailed background to the policies included in the draft LTP and an Implementation Plan that gives more detail on the scenarios, local area strategies and the priorities for infrastructure delivery within each area. In order to comply with the legal requirements these two documents, along with Annex 2, should be taken to comprise the county's Local Transport Plan. The Policy Document and Implementation Plan are available in the Members' Resource Centre, Members Lounge, each of the group rooms and at both County Hall and Speedwell House receptions.

9. An Equality Impact Assessment (EQIA) is being developed for LTP3 and the consideration of equality and diversity issues are being built into every stage of the development process.
10. A detailed programme of schemes will be developed and reviewed on an annual basis. Owing to the significant likely reduction in capital funding available for new transport schemes, the shape and extent of the delivery programme will be largely determined in the short term by the availability of developer funding and working with other partners on funding sources.
11. Cabinet approved a set of policies as the basis for further development of the LTP in March 2010, with some amendments approved in July 2010. Cabinet also agreed preferred scenarios for each of the Plan's four settlement types (Oxford, larger towns, smaller towns and rural Oxfordshire, with a separate scenario agreed for Eco Bicester), in July. Through the further development of the Plan the policies have been consolidated, with a significant reduction in number to make them more succinct and in line with the overall approach to the Plan. Relevant policies from the now obsolete South East Plan have also been added. The revised set of policies is included in the draft LTP.
12. At each stage in the development of LTP3 there has been an accompanying stage in the Strategic Environmental Assessment (SEA) for the Plan and this has been available to the Cabinet when it has made its previous decisions. A draft Environmental Report has been prepared to accompany the draft Plan which includes a compatibility assessment of both the Plan's policies and the area strategies against the SEA objectives; this is available in the Members' Resource Centre, Members Lounge, each of the group rooms and at both County Hall and Speedwell House receptions. The draft Environmental Report also includes an assessment of the mitigation processes that would be required if the area strategies were pursued. A Habitats Regulation Assessment (HRA) will also be undertaken.

Next Steps

13. Subject to Cabinet approval, public consultation on the draft Plan will be undertaken from 4 October 2010 to 9 January 2011. The main focus of this will be web-based using the County Council's corporate consultation platform, supported by materials and access points in libraries, making best use of Council resources. It is not intended that the consultation is accompanied by public exhibitions or meetings, although officers can be available to attend existing events if requested. Cabinet approval of the final Plan following this consultation will be sought in March 2011, ahead of seeking Council adoption of the Plan in April 2011.

Financial and Staff Implications

14. A team has been established to oversee the development of LTP3, drawn from within the Highways & Transport Service. In addition staff from across the Council have been contributing to the development of the Plan.

15. Halcrow, using our existing framework contract, have been commissioned to undertake the work required for the SEA and the HRA. Their costs are being met from within existing budgets.
16. There are no financial implications directly associated with this report.

Risks

17. There is a risk of raising expectations of how much can be achieved through the LTP in terms of short/medium term capital investment schemes, particularly in the current economic climate. It is highly likely that transport infrastructure investment will be significantly hit by reduced funding levels, reducing the Council's ability to deliver against LTP priorities, at least in the short term. The long-term nature of this Plan will mitigate against this risk.
18. There is a risk associated with current uncertainties with the Local Development Framework process, the loss of the Regional Spatial Strategy and the emerging priorities of the coalition Government. By providing a strong policy framework and aligning closely with the Oxfordshire Local Investment Plan, the approach to LTP3 will help to minimise this risk.
19. Constraints in available funding could put the county's economic prosperity at risk if the ability to provide sufficient investment in existing transport networks and public transport is limited. This could impact on journey time reliability and the choice available for communities to access goods, services and employment.

RECOMMENDATION

20. **The Cabinet is RECOMMENDED to approve the draft Local Transport Plan for consultation, noting the information contained in the draft SEA Environmental Report.**

STEVE HOWELL
Head of Transport

Background papers: Oxfordshire's Local Transport Plan 2011 - 2030: Policy Document, October 2010
 Oxfordshire's Local Transport Plan 2011 - 2030: Implementation Plan, October 2010
 Strategic Environmental Assessment, Draft Environmental Report; September 2010, Halcrow Group Limited

Contact Officer: Joanne Fellows, Tel: 01865 815546
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September 2010

Executive Summary

Oxfordshire's Local Transport Plan 2011 – 2030

EXECUTIVE SUMMARY

Oxfordshire Local Transport Plan 2011 - 2030

This Local Transport Plan has been prepared in a challenging time. It is likely that public funds for transport improvement will be severely limited in the first few years of the Plan and that progress toward meeting the transport challenges will be similarly slow.

However, by putting forward this long term vision of where we want to be we believe that we will be able to make best use of whatever funding is made available as well as being in a good position to make progress swiftly when funding does become available in the future.

Oxfordshire 2030, the county's Sustainable Community Strategy, sets out a long term vision for Oxfordshire: *"By 2030 we want Oxfordshire to be recognised for its economic success, outstanding environment and quality of life; to be a place where everyone can reach their potential, contribute to and benefit from economic prosperity and where people are actively involved in their local communities."* The strategy's ambitions are to:

- * Create a **world class economy** for Oxfordshire, building particularly on the high-technology sector;
- * Have **healthy and thriving communities** which sustain what is good about the county's city, towns and villages but also respond to the needs and challenges of the 21st century;
- * Look after the county's **environment** and respond to the threat of **climate change** and the potential for more extreme weather conditions, particularly the threat of flooding;
- * **Break the cycle of deprivation** by addressing the regeneration needs of disadvantaged communities, reducing the gap between the best and worst off, and supporting people to maximise their talents and raise their aspirations.

Transport is important for each of the county's ambitions: congestion can act against economic prosperity; air quality and road safety impact on local communities; traffic is a major local source of greenhouse gases; lack of access to education, jobs and other services can re-enforce local deprivation.

These ambitions are set against a challenging background. While Oxfordshire is relatively prosperous and unemployment generally low global economic conditions and increasing competition will make it harder to secure a world class economy in the future. While the county is generally healthier than elsewhere in the country and levels of crime generally lower the profile of the county is changing and becoming more diverse. While the county enjoys an exceptional environment it will need to accommodate an expanding and aging population while responding to the global challenges of climate change. While enjoying low levels of social exclusion compared to the country as a whole, stubborn inequalities remain within particular groups of people and in specific locations.

Situated in the heart of England, Oxfordshire enjoys a thriving economy and a high quality environment. Oxfordshire is the most rural county in the south east with over two thirds of its area devoted to agriculture. Almost three quarters of the county remains designated as an Area of Outstanding Natural Beauty, Area of High Landscape Value or Green Belt.

Most of Oxfordshire is a city region with work, shopping and other activities centred in the county and university town of Oxford. The county is dominated by the Oxford travel to work area with about a third of all the jobs in the county are located in the city. Around half of all the people working in Oxford commute in from outside of the city. Oxfordshire has a higher than average proportion of the population of working age and the income per head is above the average for the UK and the south east.

In 2006, the population of the county was estimated at 605,500; only three settlements had a population of more than 30,000 (Oxford, Banbury and Abingdon) with a further seven having a population between 10,000 and

30,000 (Bicester, Carterton, Didcot, Henley, Kidlington, Thame and Witney). Together, these account for just over half of the county's total population. Over 2,750 homes per year are proposed to be built, on average, up to 2026: during this period the county's population is forecast to grow by over 12%; the number of people over 75 is projected to grow by 60%.

This Local Transport Plan needs to play a major role to play in meeting these overall ambitions. To do this we have developed a set of 9 objectives for transport to 2030:

- * To improve the **condition of local roads, footways and cycleways**, including resilience to climate change;
- * To reduce **congestion**;
- * To reduce **casualties and the dangers associated with travel**;
- * To improve **accessibility to work, education and services**;
- * To secure **infrastructure and services to support development**;
- * To reduce **carbon emissions** from transport;
- * To improve **air quality**, reduce **other environmental impacts** and enhance **the street environment**;
- * To develop and increase the use of high quality, welcoming **public transport**;
- * To develop and increase **cycling and walking** for local journeys, recreation and health.

The Oxfordshire Local Investment Plan (LIP) sets out a shared vision and priorities for delivering housing growth, economic development, regeneration, and infrastructure. The LIP focuses mainly on our five-year county-wide development programme to meet our strategic objectives. All the schemes outlined in the LIP are priorities for Oxfordshire, given the pressing need for more homes and for the transport, employment, education and other infrastructure they will require. **It is recognised that in the short term there is likely to be very limited public funding available to make progress on these schemes and strategies.** It will be critical to examine the potential for other funding sources and new opportunities, such as the emerging Local

Enterprise Partnership, to maximise the chances of delivery.

Of the infrastructure schemes the following strategic transport schemes were identified as being necessary to support development in the short term (*in alphabetical order*):

- * Banbury - north-south priority vehicular corridor
- * Bicester - Park & Ride facility
- * Bicester - M40 Junction 9 improvements
- * Bicester - South West Perimeter Road
- * Bicester - Sustainable transport improvements
- * Didcot - Northern Perimeter Road Phase 3
- * Didcot - Cow Lane Underpass
- * Didcot - Didcot Parkway station interchange
- * Didcot - Didcot Parkway (Foxhall car park pedestrian improvements)
- * Didcot/Harwell/Wantage/Grove - Accessing Science Vale UK transport package
- * Oxford - Thornhill Park and Ride
- * Oxford - Access to Oxford Improvements
- * Wantage/Grove - Grove & Wantage Railway Station
- * Witney - Cogges Link Road and town centre enhancement
- * Witney - Downs Road A40 Junction
- * Cotswold Line redoubling
- * Chiltern Railways Evergreen 3 Project
- * East-West Rail (western section)
- * Transport schemes 2011-2030 identified through LTP3 process

The LTP consultation process will help confirm whether these schemes remain as a priority and are taken forward for more detailed justification and prioritisation. The LTP's Implementation Plan outlines local strategies for the major towns and rural areas of Oxfordshire from which individual schemes to supplement these strategic infrastructure needs will be developed. Schemes identified in these local strategies, or put forward as a result of the consultation on the LTP, will be prioritised on a value for money basis and implemented as and when funding becomes available.

October 2010

oxfordshire local transport plan 2011 - 2030

draft for consultation
october 2010



Transport in Oxfordshire

Our goals for transport are:

- * **To support the local economy and the growth and competitiveness of the county**
- * **To make it easier to get around the county and improve access to jobs and services for all by offering real choice**
- * **To reduce the impact of transport on the environment and help tackle climate change**
- * **To promote healthy, safe and sustainable travel**

This Local Transport Plan has been prepared in a very challenging time. It is likely that there will be very limited funding available for transport improvements in the first few years of the Plan; it is even possible that there will be no public funding available. The timescale covered by this Plan has allowed us to set out our aspirations for transport while keeping in mind the current economic situation. It is likely, though, that progress towards these aspirations will be slight

in the short term.

With the overall level of funding being scarce our priority must be to protect the existing road network from deterioration before seeking to make improvements. This will reduce the long term resources needed for the network because deferring maintenance inevitably leads to greater costs in the future. However, we will take opportunities for delivering new transport schemes or Improvements should they arise, such as through funding associated with new development.

Our goals for transport aim to make Oxfordshire attractive for existing residents and businesses as well as for new development. This can only be achieved through close working between all those interested in the future of the county. We will need to work with local communities and businesses to find realistic solutions to help respond to the transport impacts of their activities.

Our general policies for transport in Oxfordshire are as

follows:

Policy G1 Oxfordshire County Council will seek to implement this Local Transport Plan as and when funding becomes available, including seeking opportunities for funding from local communities and other external sources.

Policy G2 Oxfordshire County Council will give a higher priority to expenditure on maintaining existing transport assets than to improvements to the network.

Policy G3 Oxfordshire County Council will work to ensure that the transport network can meet the requirements of the county's world class economy, whilst protecting the environment and the amenity of Oxfordshire residents.

Policy G4 Oxfordshire County Council will seek, as a priority, external funding to deliver:

- * improvements to the transport network to develop access to Oxford from other towns and regions; and

- * transport improvements within the Science Vale UK area (Didcot - Harwell - Wantage/Grove)

Policy G5 Oxfordshire County Council will support sustainable, healthy and inclusive modes of travel.

Policy G6 Oxfordshire County Council will take into account the location, best use of space and the potential need to prioritise particular movements or users when designing schemes.

Policy G7 Oxfordshire County Council will consult from an early stage in the development of schemes and initiatives so that the needs of all groups, including disabled people, are considered and where appropriate, acted upon.

Highway Maintenance

Objective 1

Improve the condition of local roads, footways and cycleways, including resilience to climate change

Our core priority for highway maintenance is to deliver a safe, serviceable and sustainable network, taking into account the need to contribute to the wider objectives of asset management, integrated transport, corporate policy and continuous improvement. Maintaining our assets will be our priority, at least for the first few years of the Plan.

Policy HM1 **Oxfordshire County Council will use a whole life approach for determining and delivering its highway maintenance programme.**

Policy HM2 **Oxfordshire County Council will seek to develop a programme of community-led, low-cost highway maintenance schemes.**

Policy HM3

Oxfordshire County Council will use best practice in developing sustainable drainage systems for roads and other transport assets.

Our Strategy for highway maintenance will include:

- * Maintaining roads to minimise long-term costs
- * Setting service standards related to the importance of routes in the county's road hierarchy
- * The development of networks that are resilient to the impact of climate change

The range of maintenance activities that will be covered by these policies will include:

- * Carriageway structural maintenance and reconstruction
- * Footway schemes
- * Surface Dressing Treatments
- * General structural maintenance and smaller schemes
- * Bridge maintenance
- * Routine operations (including gully emptying, verge clearance etc)

- * Village maintenance
- * Road markings and signs
- * Seasonal maintenance
- * Electrical maintenance
- * Drainage Improvements

Hotter, drier summers are likely to lead to heat damage of road surfaces (melting roads) and cracking due to shrinking subsoil. They can also increase flood risk because dry, hard packed soil is less able to absorb water when higher intensity rainfall occurs. Milder wetter winters will further add to the flooding risk. Unfortunately, milder winters are unlikely to result in lower winter maintenance costs (salt gritting) since milder winters will only lead to marginally fewer freezing nights.

Measures to mitigate the effects of severe weather events can include the specification of more resilient assets and materials, or higher capacity drainage solutions where they are likely to be more susceptible to the effects of extreme weather events or climate change.



Tackling Congestion

<p>Objective 2 Reduce congestion</p>
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Our central concern is to increase the efficiency of the county's transport system by reducing congestion to improve the economy and relieve environmental problems.

Policy TC1 **Oxfordshire County Council will manage, and where appropriate improve, the county's transport system effectively to reduce congestion and minimise disruption and delays to the travelling public.**

Policy TC2 **Oxfordshire County Council will work with major traffic generators to promote sustainable travel for journeys to employment, health, shopping and education in order to reduce congestion.**

Policy TC3 **Oxfordshire County Council will ensure that travel information is timely, accurate and easily accessible in a range of appropriate formats.**

Policy TC4 **Oxfordshire County Council will manage the parking under its control to reduce congestion.**

Policy TC5 **Oxfordshire County Council will identify suitable and unsuitable routes for freight movement, balancing the needs of businesses with protection of the local environment and maintaining the highway network.**

Congestion occurs when the demands placed on a part of the transport network exceeds the capacity of the network to deal with it effectively. We will be seeking to make the most efficient use of current road space through ensuring that roads and junctions are operating as efficiently and effectively as

possible and will be tackling congestion by seeking to implement a range of measures, including:

- * Co-ordinated network management
- * Better information to travellers
- * Incident management and co-ordination of roadworks and events
- * Targeted network improvements
- * Coherent parking policies
- * Clear routes for freight traffic
- * Traffic reduction



In developing schemes to reduce congestion then the range of possible solutions will be looked at in the priority order listed below:

- 1st. Encourage walking, cycling and public transport use
- 2nd. Manage the network more effectively
- 3rd. Capacity improvements at junctions
- 4th. Road widening
- 5th. New link roads or bypasses

We are building on our relationships with both the Highways Agency and the freight industry to assist us in agreeing suitable freight and diversion routes to help remove lorry trips from unsuitable rural roads and villages.

As well as the measures to increase the effective capacity of the network, congestion can also be dealt with by moves to reduce the demand that is placed upon it. Traffic reduction measures could be:

- * improving facilities for or encouraging the use of alternative modes that place fewer demands on the road network
- * looking to see if work can be done without needing to travel
- * encouraging car sharing

Road Safety

Objective 3

Reduce casualties and the dangers associated with travel

Road safety continues to be a core priority both nationally and locally reflecting the very high human and others costs of road accidents, valued at over £200 million per year in Oxfordshire.

Policy RS1 **Oxfordshire County Council will develop a programme of education and engineering measures to reduce the number of road accident casualties, focusing on high risk groups and responsible use of the highway.**

Policy RS2 **Oxfordshire County Council will seek to reduce the casualty rate of motorcyclists by working closely with interested groups to encourage more responsible motorcycling.**

We have made significant improvements in road safety on Oxfordshire's roads in recent years. Over a thousand fewer casualties were reported in 2009 than had been the case 10 years previously while child casualties have more than halved in this time. Maintaining this improvement will be a major challenge for this Local Transport Plan.



Drivers comprise the largest category of road-user casualties. The long term trend has stabilised to some extent, in part due to a recent decrease in the number of casualties from the

highest risk age group (17 to 24 year olds). In recent years there has been very little change in the number of older car drivers involved in accidents, even though there are more (and older) senior-citizen drivers.

Over the long-term both adult and child pedestrian casualties have decreased. Cyclist injuries are also decreasing, mainly due to the reduction of close to 60 percent in child cyclist injuries since 1999.

Concerns over poor road safety have a major adverse impact on the quality of life and feature highly in the list of community safety concerns in the rural areas in the county.

Our strategy for reducing road accident casualties will include:

- * Understanding road safety problems
- * Making travel safer for children
- * Tackling high risk behaviour and actions
- * Developing a safer road environment
- * Promoting safer speeds

Education and training initiatives, particularly working with

target groups, are likely to play an increasing role in our activities to improve road safety in the future.

Motorcyclists are disproportionately vulnerable to being injured with riders of large motorcycles in particular having a high average injury severity. Reducing motorcycle casualties has proved challenging.

Tackling motorcycle casualties can be difficult - motorcyclists are more vulnerable to surface defects such as potholes and other surface irregularities. We have developed a county motorcycle strategy to address issues of information and communication, safety awareness and education, road conditions and facilities, and policy and planning.

Improving Accessibility

Objective 4

Improve accessibility to work, education and services

Our central concern for accessibility is to allow people to access the services they need; this will bring benefits both in terms of reducing social exclusion and developing the county's economy.

Policy AX1 Oxfordshire County Council will publish and keep up-to-date a separate **Bus Services Funding Strategy**, and develop and manage the **Concessionary Fares scheme** in Oxfordshire.

Policy AX2 Oxfordshire County Council will work with partners and particular sections of the community to identify how access by public transport to employment and services, particularly

healthcare and education, can be improved.

Policy AX3 Oxfordshire County Council will support the use of community transport and dial-a-ride services and encourage the use of taxis and private hire vehicles to meet local transport and accessibility needs, including those of disabled people.

Policy AX4 Oxfordshire County Council will continue to allow the use of bus lanes by taxis and private hire vehicles.

Policy AX5 Oxfordshire County Council will manage the parking under its control to take into account the specific accessibility needs of the local area, including those of disabled people.

Policy AX6 Oxfordshire County Council will

encourage the growing and inclusive use of the county's waterways, and support appropriate opportunities for developing transport on the waterways network.

A consistent policy of promoting public transport over the past 40 years has created a culture of bus use in Oxfordshire which is second to none among English shire counties. Continuing promotion of bus use will be essential to meet the council's objectives over the next two decades.



The amount of support for non-commercial services is limited by the funding that is available to us. In the short term we will

be looking to see how the funding available can be used most effectively to provide for people's minimum access requirements within very tight financial limits. This will require some difficult and fundamental questions to be asked about how public transport services are to be delivered in the future.

As the population of Oxfordshire ages, so the proportion of people with some kind of disability is also projected to increase. The move towards enabling more disabled and older people to live independently rather than in residential care homes will also strengthen the case for ensuring an inclusive transport system. We will follow two important principles on all schemes: that consultation with disabled people and their representatives should take place at the earliest; and that we should secure high level disability awareness training for all appropriate staff.

The direct use of waterways for mainstream transport activities is, and is likely to remain, limited. However, the towpaths which run alongside the waterways can play an important role in the overall rights of way network for the area and can act as attractive alternative for motorised travel.

Supporting Development

Objective 5

Secure infrastructure and services to support development

Our core priority is to ensure that a strategic, countywide approach is taken to planning new developments and the infrastructure required to support them. This is so that new developments contribute to the social and economic wellbeing of the county without creating environmental.

Policy SD1 Oxfordshire County Council will seek to ensure that the location and layout of new developments minimise the need for travel and can be served by high quality public transport, cycling and walking facilities.

Policy SD2 Oxfordshire County Council will resist development in unsustainable locations.

Policy SD3 Oxfordshire County Council will oppose any

new development where there is insufficient capacity on the transport network available to accommodate its impact and where arrangements for releasing additional capacity have not been agreed with the developer.

Policy SD4 Oxfordshire County Council will promote sustainable travel modes for all journeys associated with new developments, but particularly those to work and education.

Policy SD5 Oxfordshire County Council will:

- i. secure contributions from new developments towards improvements for all modes of transport, including public rights of way;**
- ii. ensure that all infrastructure associated with the developments is provided to appropriate design standards; and**

iii. normally seek commuted sums towards the long term operation and maintenance of facilities and services.

Policy SD6 Oxfordshire County Council will support the development of air travel services and facilities which contribute to the economic development of the county unless they have unacceptable transport or environmental impacts or discourage making the best use of existing capacity.

The development of new housing and employment across the county is likely to have a major impact on travel patterns, both locally and countywide. Effective development control carried out at district and county council level will be essential to ensure that these developments do not cause problems for the local economy and transport networks. This will entail decisions on development location, layout, connections from new development areas into the existing transport systems and integrating the transport networks for both existing and new parts of the settlements.

Through the planning and development control processes we will seek to ensure that:

- * developments are located to minimise overall travel;
- * developments provide highway works to mitigate their impact;
- * appropriate contributions are secured from all developments for the management or improvement of transport networks and service provision, including rights of way;
- * designs encourage and support the increased use of sustainable means of transport; and
- * the impacts of developments do not impose unmet ongoing maintenance revenue costs.



Carbon Reduction

Objective 6

Reduce carbon emissions from transport

Our central concern for carbon reduction is principally focused on encouraging trips to either not be made, or to be made by less carbon intensive transport modes.

Policy CBR1 Oxfordshire County Council will work with local communities and employers to promote sustainable travel for journeys to work, education, health and other facilities.

Policy CBR2 Oxfordshire County Council will support the use of low carbon forms of transport and associated infrastructure.

Policy CBR3 Oxfordshire County Council will seek to reduce the carbon footprint of its

operation of the transport network.

Our strategy for carbon reduction includes:

- * The continued promotion and development of travel planning
- * Promotion of modal switch by encouraging low and non-carbon generating travel
- * Support or encourage low and zero carbon vehicles



Travel planning is a process where, by a combination of education, promotion, physical measures and incentives, people are encouraged to change their travel habits to ones which cause fewer environmental problems. It has been a component of our transport planning approach for many years. In addition to meeting the statutory requirement for travel plans to be prepared for new housing and commercial developments, the focus in the past has been in developing School Travel Plans in response to the national Travel to School Initiative. In this Plan it will be important to use these techniques more widely - this will include working to develop plans at workplaces, in local areas or with individuals.

Walking and cycling are virtually carbon-free forms of transport and encouraging these trips will contribute to reducing the carbon emissions from transport in Oxfordshire. Public transport is also usually less carbon intensive than private vehicle travel, particularly when dealing with large flows along particular corridors.

Electric vehicles have an advantage in that they are effectively zero emission at point of use, meaning that they can bring

local air quality as well as carbon reduction benefits. As opportunities arise we will work with our partners to identify suitable locations for public charging points.

There are a number of other ways to reduce carbon emissions from travel:

- * Telecommuting - where people work at home instead of commuting, can reduce overall mileage.
- * Car clubs - these have been shown to reduce members' annual mileage by over 2,000 miles per year in some studies.
- * Car sharing - schemes to encourage car sharing will reduce trips - there is some evidence that each active member of a car sharing scheme reduces their overall personal mileage by more than 2,500 miles a year.

Reducing Environmental Impact

Objective 7

Improve air quality, reduce other environmental impacts and enhance the street environment

Our core objective for the environment is to ensure that transport contributes to improvements in the attractiveness and environmental quality of the county and that this is taken into account in decisions on economic development of the county.

Policy RE1 **Oxfordshire County Council will seek to reduce the environmental impact of its operation of the transport network and promote the use of less environmentally damaging modes of transport.**

Policy RE2 **Oxfordshire County Council will ensure that the operation of the transport network balances the**

protection of the local environment with efficient and effective access for people and freight.

Policy RE3 **Oxfordshire County Council will work with partners to improve the public realm and de-clutter the street environment.**

Policy RE4 **Oxfordshire County Council will take into account the needs of vulnerable users, including people with disabilities, in the design of public realm improvement schemes.**

Our strategy for meeting these objectives includes:

- * Developing air quality action plans and low emission strategies, in conjunction with district councils, where air quality problems have been identified;
- * Implementing strategies to deal with noise, vibration and other impacts;
- * Working with industry and local communities to deal

with problems caused by inappropriate lorry traffic;

- * Developing and implementing strategies to improve the public realm, especially in town centres;
- * Developing and implementing strategies to deal with the impacts of transport on the environment, particularly on landscape and biodiversity.

Air quality problems are generally the result of a mix of factors including the level and mix of traffic, the layout of adjacent streets and the management of traffic.

A tailored solution is required when air quality problems are identified.



Traffic noise is a complex mix of the number and mix of vehicles on the road, their speed, the nature of the road surface and other factors. Where traffic noise is deemed

excessive then action can be considered either to reduce the generation or to block its transmission. Traffic vibration is almost exclusively caused by heavy vehicles. Research indicates that vibrations from road traffic are unlikely to cause structural problems to any fairly robust building but may possibly exacerbate existing problems.

Light pollution from street lighting has become a major issue in recent years, particularly in rural areas. In response to this, and as a means of reducing the carbon footprint from the operation of our highways, we will investigate opportunities to remove or reduce existing lighting schemes, including limiting the hours when lighting is switched on.

A key challenge in all communities is how to deal with vehicle movement and how it impacts on other users of the public realm. There can be conflicts between providing the elements of a high quality street environment and public realm and providing car parking. While there is a great deal of potential for creating good quality street environments by removing parking, proposals such as this are often controversial with shopkeepers and local residents.

Public Transport

Objective 8

To develop and increase the use of high quality, welcoming public transport

Our main ambition is to extend Oxfordshire's successful public transport model for journeys into the centre of Oxford to other parts of the county, including new developments, to provide more of the county with a real choice of attractive, frequent and welcoming public transport.

Policy PT1 Oxfordshire County Council will define a three-tier hierarchy of services, consisting of:

- *Premium Routes* - operating at “turn up and go” frequencies;
- *Hourly Plus* - operating at frequencies of at least once an hour during weekdays; and
- *Local* - to help meet local accessibility needs.

Policy PT2 Oxfordshire County Council will help create the conditions for welcoming, effective and successful commercial bus services by working with operators and other partners to:

- i. improve the reliability of bus services and reduce journey times, especially on Premium Route services;
- ii. produce up to date, comprehensive public transport information that is widely available in a range of appropriate formats;
- iii. improve ticketing arrangements to make travel easier and reduce boarding times;
- iv. encourage the use of buses that meet standards for low emissions, particularly those passing through designated Air Quality Management Areas or Low Emission Zones;
- v. encourage social inclusion by ensuring that services use low floor buses, have drivers that are trained in customer care

and disability awareness, and that wheelchair users have priority access to designated spaces on vehicles.

Policy PT3 Oxfordshire County Council will support the development of appropriate inclusive public transport interchanges and infrastructure.

Policy PT4 Oxfordshire County Council will support proposals for strategic enhancement of the existing Oxfordshire rail network, and will work with the rail industry to facilitate these.

Policy PT5 Oxfordshire County Council will work with the rail industry and other partners to deliver new or improved stations, new rail services and greater integration of rail and buses.

Policy PT6 Oxfordshire County Council will only support the High Speed 2 rail proposals if the local economic benefits outweigh the environmental impact on the county.

Policy PT7 Oxfordshire County Council will support the development of Quality Bus Partnerships and Rail Partnerships, where appropriate.

Our strategy for increasing public transport use includes:

- * Providing infrastructure to allow attractive and reliable bus services, including park and ride, to run across the county;
- * Working with bus companies to improve the experience of bus travel; and
- * Encouraging the development of rail use.

We will help to achieve the commercial viability of bus services by:

- * Tackling congestion and delay points along the major bus routes;
- * Ensuring bus services come as close as possible to major destinations; and
- * Providing good information on the services available and facilities at bus stops.

We are working with the two main operators to develop a Bus Qualifying Agreement for the specification and operation of bus services, focussing on the four main radial routes into Oxford city centre. The aim of the Agreement is to bring bus user and environmental benefits by securing a service pattern which would include

- * a substantial reduction in the number of buses
- * the introduction of shared ticketing with smartcard ticketing technology
- * the replacement of buses used on these services by new low emission vehicles

The qualifying agreement is expected to become finalised and operational in the autumn of 2010.

The provision of high-quality infrastructure is fundamentally important to the successful operation of bus and coach services in Oxfordshire. Reliable and welcoming public transport services can only be operated through an arrangement where vehicles operate congestion-free and arrive at high-quality stops where users can wait in comfort knowing their service will arrive on time.

Our long term ambition at all Park & Ride sites is to have attractive terminal buildings with waiting and other facilities, high levels of security, easy access to the road network, and good design of walking routes from parking to bus stop areas.

A strategy of investment in a network of high-frequency, commercially self-sustaining bus routes, was adopted in 2003. This work is mostly complete but significant new developments are planned in some parts of Oxfordshire, so a limited number of routes will require appropriate bus stop infrastructure, and eventual inclusion in the Premium Route bus network.





We will need to be flexible in the future so that we can grasp opportunities for improving rail services as they arise in franchise agreements and rail-industry planning. These will include, but not necessarily be limited to:

- * Improving regional and inter-regional rail links;
- * Supporting improved rail links to international gateways;
- * New stations and services to serve growth areas, such as Science Vale UK;

- * Better access for disabled people;
- * Improve and expand station car parking
- * Station interchanges

Many of the actions which we are intending to carry out to meet other objectives could also help to promote greater use of the railways. These include:

- * Bus and train information
- * Improved cycle access and parking
- * Improved pedestrian access
- * Developing rail station travel plans
- * Through ticketing
- * Marketing and promotion

Cycling and Walking

Objective 9

Develop and increase cycling and walking for local journeys, recreation and health

Walking and cycling provide travel options that have the lowest carbon footprint, few adverse environmental impacts and contribute to improving health. While not suitable for all journeys, our core objective is to create the conditions where a greater proportion of trips, especially in urban areas, are made on foot or by bicycle.

Policy CW1 Oxfordshire County Council will seek to improve facilities for walking and cycling to encourage greater levels of walking and cycling.

Policy CW2 Oxfordshire County Council will work with interested groups and local communities to promote responsible cycling.

Policy CW3 Oxfordshire County Council will take into account the needs of all users, including people with disabilities, in the design of cycling or pedestrian facilities.

Policy CW4 Oxfordshire County Council will protect and maintain public rights of way and natural areas so that all users are able to understand and enjoy their rights in a responsible way.

Policy CW5 Oxfordshire County Council will seek opportunities for network improvements and initiatives to better meet the needs of walkers, cyclists and horse riders, including people with disabilities, for local journeys, recreation and health.

To encourage more walking it is necessary to consider all aspects of the pedestrian environment, including the

pavement surface, amount and location of street furniture, pedestrian signing, and crossings of main and side roads. We will also consider the following when developing schemes to encourage more walking:

- * Improvements to walking facilities;
- * Traffic calming measures;
- * Pedestrianisation schemes; and
- * Developing new pedestrian routes.

Our approach to develop cycle networks will include investigations of the following:

- * Developing new cycle links and improving existing routes;
- * Improving traffic management for cyclists, including providing for cyclists at traffic signals;
- * Providing more and better quality cycle parking;
- * Promoting cycling for shorter trips;
- * Converting appropriate footpaths to bridleways;
- * Linking new developments to existing destinations with signed high quality cycle routes; and

- * Ensuring travel plans encourage more cycling.

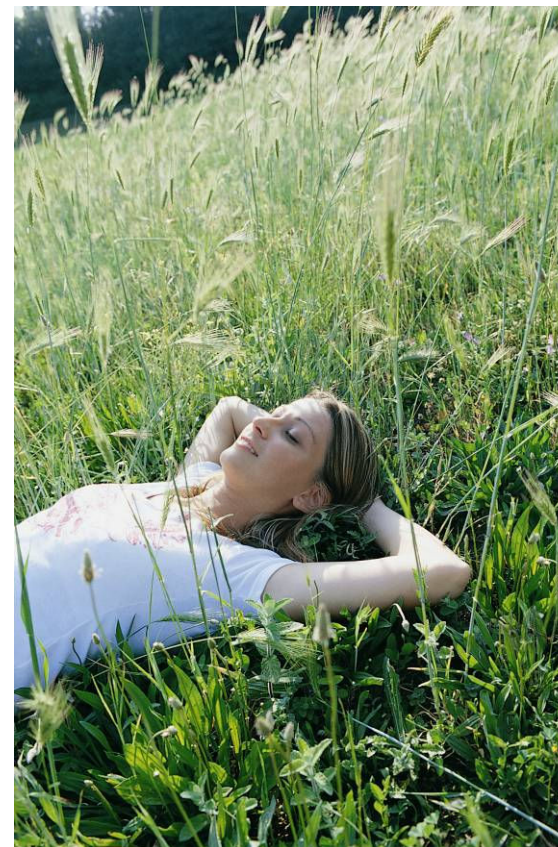
A well-maintained and connected public rights of way and accessible green

space network offers huge potential for residents and visitors to enjoy all of the county.

There is a need to ensure that access to these routes and areas is maintained and that safe and attractive links are

provided where rights of way

have become severed or difficult to use because of traffic on major roads.



Area Strategies

To put the policies into practice we have developed a series of Area Strategies for the county's largest settlements. In addition we have developed strategies which cover the major corridors of movement in the county and the remaining, mostly rural, areas. These make up the LTP Implementation Plan.

For each settlement a full version of the strategy has been produced and these replace or incorporate any previous transport strategy for the area. It is intended that these will be living documents to be updated as more detailed information becomes available. In particular, there are a number of issues where the strategy includes the investigation of possible schemes. As this work is carried out then preferred schemes will be added into the strategy.

The strategies are long term outlines for the development of transport in the county. Progress on each of the strategies will depend on the availability of funding, which is expected to be limited in the short term.

Oxford

Oxford has a resident population of 150,000, including around 40,000 students and also welcomes almost 9 million tourists each year. Oxford's attractiveness brings great benefits, but also puts pressure on the city's transport system.

Compared with other towns and cities outside London, Oxford is well served by high quality local public transport with *"turn up and go"* levels of service on the main radial routes into the city centre. Oxford has five park and ride sites with parking space for 5100 cars, high frequency bus services to the city centre and some services from three of the sites directly to hospitals in the Headington area.

The city has high levels of cycling but there are opportunities to improve and expand the city's cycle route network and increase cycling levels further.

Oxford has frequent train connections to London Paddington and cross country services to the south coast and north, as well as more limited services to Worcester. Hereford and

Bicester Town. The city also benefits from high frequency coach services to London and the main airports.

Challenges

There is a recognised need to provide more housing within the city to address the imbalance between housing and employment. Flooding constraints mean that future development opportunities in Oxford are predominantly in the “Eastern Arc” - the outer wards in east and south east Oxford adjoining the ring road. While access to the city centre by public transport is good, it is more limited within the Eastern Arc meaning that many people do not have easy access by public transport to the employment and other destinations there.

In addition to the Eastern Arc, there are significant development opportunities in the West End of the city centre. This includes the Westgate shopping centre, which is very likely to be redeveloped and substantially extended leading to an increase in demand for trips to the city centre. Housing and employment developments are planned also both in the

West End and in the Eastern Arc.

Traffic flows into the city centre have been maintained at roughly the same levels as in 2000, when they dropped significantly after the implementation of the Oxford Transport Strategy. However, there is still considerable congestion on some of the main approaches to the city centre, particularly the routes leading into Frideswide Square. Two of the park and ride sites are regularly full and two others are approaching their capacity. Planned and possible developments in the city are likely to have a significant impact on the operation of the road network - there is expected to be particular pressure on the ring road, especially at Wolvercote and Cutteslowe roundabouts and on the A34.

Without a strategy to reduce or prevent the increase in traffic in Oxford and on the approaches to it, congestion will become increasingly severe, damaging the economy, environment and quality of life of people travelling to and around the city.

Additional future demand for travel will be focused strongly on destinations in the city centre and the Eastern Arc. The

amount of peak time car travel to the Eastern Arc is a major contributor to congestion at many of Oxford's traffic hotspots, in particular at junctions around the B4495, which links Summertown, Headington and Cowley, and at many of the ring road junctions.

Strategy

Our strategy for the next 20 years will predominantly focus on tackling problems associated with trips to the city centre and Eastern Arc. This will include:

Bus - Improved bus services and facilities will encourage people to choose public transport over car travel. There will be further bus priority measures on the routes into the city, improvements to ticketing arrangements and better waiting facilities. At the same time the environmental impact of buses and coaches on the city centre will be reduced.

In the Eastern Arc local bus services will be improved through better traffic management measures and bus priority schemes. Possible future phases of the “rapid transit” service

(see park and ride below) to Abingdon, Witney and Bicester.

Park and ride - Increased capacity is required to access the city centre by park and ride and new park and ride services to the Eastern Arc.

We will work towards delivering fast and reliable, high quality public transport leading to a “rapid transit” system serving park and ride sites and major employment and housing areas in the Eastern Arc.

There will be a need to ensure good access to the park and ride sites, including careful consideration of the impact on all modes using local transport networks.

Walking - the pedestrian environment will be improved to encourage people to walk further as part of their journey. In the city centre pedestrian routes between the station, city centre and science area will be improved as well as further measures to improve the pedestrian experience.

In the Eastern Arc high quality walking routes will be

developed to serve key destinations, including stations on the proposed rapid transit line.

Cycling - Further development of the city's cycling network will encourage more people to cycle, particularly for journeys to work and education. In the city centre the provision of more, better managed cycle parking as well as improved radial and cross city centre cycle routes, will encourage more people to cycle into the city centre. For the Eastern Arc, traffic free orbital routes will be created to serve key destinations, including stops on the proposed rapid transit line.

Traffic management - Traffic will be managed to minimise congestion where it is most harmful such as in the city centre, other areas of poor air quality, bus routes and strategic routes. This will include the re-design of Frideswide Square to provide a more effective and attractive gateway to the city centre and measures to reduce traffic in the university science area. Parking controls and other demand management tools will be considered to help encourage the use of non-car modes.

In the longer term we will work with the City Council to

encourage the redevelopment of workplace car parks (particularly in the city centre and Eastern Arc) for housing, employment or other uses.

Rail - Access to Oxford by rail will be encouraged by improving and expanding Oxford station and enhancing bus, walking and cycling links to it.

Lower emissions - A city centre Low Emission Zone will be implemented, targeting buses and other heavy vehicles initially and all traffic in the longer term. Emission controls covering the rest of the city will also be pursued to tackle air pollution problems in the suburbs and on the ring road. The introduction of electrical charging points will be facilitated and traffic routing will be improved to reduce emissions in streets with the most residents and pedestrians.

Behavioural change - Travel planning work will target schools, large employers and clusters of small and medium employers to reduce car travel. There will be tailored social marketing of sustainable travel including working with the health sector to stress the health benefits of active modes.

Abingdon

Abingdon is a historic market town located 9 miles to the south of Oxford. It is the largest town in the Vale of White Horse district with a population of 32,000. The town is located to the south of the Oxford Green Belt and is bounded by the A34 Trunk Road to the west and the River Thames to the south and east. Town centre improvements were implemented between 2006 and 2010 and have helped to reduce the levels of pollution in the town centre, although they still exceed the national air quality objective level.

Challenges

The town's layout, including the location of main employment, residential and shopping areas, can be a barrier to more walking. While there have been improvements to facilities for cyclists in recent years there are still some areas where this could be improved and there is a lack of connected, legible routes from residential to employment areas.

Abingdon has no direct access to the rail network with local services available from the nearby Radley and Culham

stations and national services from Oxford and Didcot stations. Frequent bus services run from Abingdon to Oxford, although not all residential areas in the town are equally served by bus. Congestion in peak hours is present on most of the main routes into the town centre, primarily affecting east-west movements along the A415 and on Drayton Road from the south. An Air Quality Management Area was declared in 2006 covering several streets in the town centre, since extended along Marcham Road.

There is a strong local desire to build an all movement junction on to the A34 at Lodge Hill to enable movements from the north of the town and so reduce town centre traffic. There is also a local desire for a second River Thames crossing for the town to relieve traffic congestion in the town centre. Funding for these schemes could only be available through government grant or if significant contributions from developers were available. Government funding for major schemes has also been targeted in recent years on schemes which assist to deliver development. Given that there is not a substantial amount of growth planned in Abingdon to 2026 neither central government nor developer funding is likely to

be available. Additionally, traffic modelling has shown there would be limited benefits to town centre traffic levels from the Lodge Hill scheme together with increased traffic on other parts of the road network. This would make it even more unlikely to attract central government funding for the scheme.

Strategy

Our strategy for Abingdon will include:

Walking - To improve facilities for all pedestrians across the town through developing good, clear routes from residential areas to the town centre and other services and facilities around the town ; improving connections from the town to the rights of way network, particularly where urban footways meet rural rights of ways; implementing High Street Phase 2 works.

Cycling - To provide appropriate infrastructure, including parking stands at key destinations, along key routes from the town centre to key destinations in the town and National Cycle Network Route 5; ensure that the best routes are publicised.

Public transport - To work with the local bus companies to

improve and develop bus services to areas such as Drayton Road, Wootton Road and Northcourt Road in order to increase accessibility from the town to key facilities, including education and employment; to promote Radley as the rail connection for Abingdon and improving bus and cycle links between the two.

Behavioural Change and Traffic Management - To encourage schools, businesses and organisations to reduce, or make more efficient, car trips where possible, and to use more efficient and lower emission vehicles as they become available. To improve and increase public awareness of the infrastructure available for walking, cycling and public transport in and around Abingdon and discourage car use in inappropriate locations by physical constraints such as traffic calming and parking restrictions.

This strategy replaces the Abingdon Integrated Transport Strategy (AbITS, 2001). Contributions collected towards AbITS will be transferred to the LTP3 Abingdon Town Strategy.

Banbury

Banbury is the second largest settlement in Oxfordshire with a population of nearly 43,000. The town has a strong retail offer along with a range of leisure and tourism facilities and serves a large rural hinterland that includes parts of Oxfordshire, Northamptonshire and Warwickshire. Banbury has direct access to the strategic motorway network and good transport links to major A-roads, as well as having a mainline rail station with links to Oxford, London, Birmingham and the North. Nearly two thirds of workers in Banbury travel less than 10km to work. Accordingly, relatively few people commute by car; almost 18% of workers walk to work compared with 10.2% in the county, however only 4% cycle to work.

Challenges

The key routes in the town centre suffer from heavy congestion, particularly those for north-south movement. Further development in Banbury is likely to increase its attractiveness and may worsen problems on the edges of the town, such as at M40 Junction 11.

Cherwell District Council are likely to announce Air Quality Management Areas (AQMAs) in 2010/11 in Banbury along Hennef Way and along Oxford Road, South Bar, Horse Fair, Warwick Road, Bloxham Road – further monitoring & modelling will help define a precise area.

Within Banbury pedestrians and cyclists can be put off by high levels of traffic, on-street parking and a general lack of travel information. Ease of access is hampered by the River Cherwell, Oxford Canal and the railway line bisecting the town.

Banbury has a variety of bus routes starting and finishing in the town centre, including some of Premium Route standard. The industrial areas and employment areas are concentrated in the town centre and to the north east, which is not well served by a good local bus service. Banbury Railway Station is located in the town centre but main roads and narrow footpaths mean its approaches are not welcoming. There are no obvious pedestrian links to the town centre or the employment and residential areas to the east of the railway.

Strategy

The town strategy aims to deliver transport improvements with a focus on walking, cycling, bus service improvements and reducing congestion. Key elements of the strategy will be:

Highway infrastructure and traffic management - encourage use of the strategic network and discourage use of undesirable routes; investigate the potential for changes to junction design to reduce congestion; investigate the need for new road links. New road links will be considered where the required capacity cannot be realised and where other alternatives have been investigated and discounted. This could include the South East Relief Road (Bloxham Road to Hennef Way) and the Banbury South West Relief Road (Stratford Road to Bloxham Road). These schemes are currently considered unlikely to attract central government funding and will only be likely to be delivered in association with development of such scale that would be able to wholly or mostly fund the road.

Buses - deliver an information system and infrastructure

improvements at Banbury bus station; new bus routes and links in town centre; improve bus services and facilities between residential and employment areas.

Rail - redesign the station forecourt; improve walking routes to the railway station; improve cycle parking and creating a cycle hub at the station.

Walking & Cycling - Improving the pedestrian environment in Banbury, in the town centre and to/within residential and employment areas; develop a high quality cycle network including new and improved links; improve connections to the rights of way network.

Behaviour change - work with employers to produce and implement workplace travel plans; explore the potential for developing car clubs and promoting car sharing in Banbury.

This Strategy replaces the Banbury Integrated Transport & Land Use Study (2000).

Bicester

Bicester is the second largest town in Cherwell district, located 12 miles from Oxford, 21 miles from Banbury and 24 miles from Milton Keynes. It has rail links from its two stations to Oxford, London Marylebone, High Wycombe and Birmingham.

Bicester has seen considerable growth in the last few decades influenced by its location on the strategic road network close to junction 9 of the M40, where the A34 meets the A41. It is also close to junction 10 with the A43 which connects the M40 and M1. This growth is expected to continue through this Plan's lifetime. Much of the future growth in this area will be at North West Bicester, which has been identified as an eco town location, with plans for a sustainable development of 5,000 homes by 2030.

The 2001 census recorded Bicester's population at around 29,000. It is predicted to rise to 33,000 by 2016 and up to approximately 40,000 by 2026. There is a recognised need to attract more jobs to the town to address the significant

imbalance between homes and jobs in Bicester - currently over 60% of residents leaving the town to work

The transport strategy for Bicester will be part of the "Eco-Bicester" Shared Vision for the town. This vision is to create a vibrant town where people choose to live work and spend their leisure time in sustainable ways. This would be achieved by:

- * Effecting a town wide transition to a low carbon community;
- * Attracting inward investment to provide sustainable jobs and commerce;
- * Offering transport, health and leisure choices while emphasising energy efficiency and zero carbon; and
- * Ensuring green infrastructure and historic landscapes, biodiversity water and waste issues are managed in a sustainable way.

Challenges

The overriding challenge for Bicester is to develop an effective eco-town at north-west Bicester and to achieve Eco-Bicester

objectives for the whole town where sustainable living, including sustainable travel choices, becomes a reality. This will involve achieving a life/work balance at north west Bicester to meet containment targets; achieving a high level of sustainable transport use from the new development; using the measures being implemented in north west Bicester to trigger a change in travel behaviour across the whole town; and ensuring the highway network functions with the remaining car trips.

Bicester currently suffers with a weekday congestion problem especially on the B4030 outside Bicester Village Retail Park and on the A41. Because of the nature of Bicester Village's business, the worst traffic congestion is often at weekends or on Bank Holidays. This congestion can further create inappropriate route choices by frustrated drivers, for example through Chesterton. The problems at Bicester Village contribute to queueing at M40 junction 9. There is also a congestion bottleneck at the Bucknell Road railway bridge as traffic uses this route to/from Upper Heyford and to access junction 10 of the M40.

Cherwell District Council is likely to declare an Air Quality Management Area (AQMA) in 2010/2011 on Kings End & Queens Avenue possibly extending to Field Street/North Street.

Currently there is a bus station in Bicester town centre at Bure Place. This is being redeveloped as part of the town centre redevelopment which will see new bus bays provided on Manorsfield Road, adjacent to the new retail centre.

Bicester has many walking and cycling routes, although not a complete network and the town's layout can be difficult to navigate especially for visitors. An audit has recently taken place throughout the whole of the town to assess the condition of the existing routes and recommend any improvements as well as propose new routes to key destinations. There is a good range of public rights of way that connect Bicester to the surrounding countryside. However the network is disjointed in many places where paths meet the road network.

Bicester has two rail stations: Bicester North has frequent services between London Marylebone and Birmingham; Bicester Town currently has a limited service to Oxford. The Chilterns Railways' Evergreen 3 proposals will include improvements at Bicester Town to cater for the introduction of services to London from Oxford - this requires the construction of a new chord between the two lines as they cross in the town. The East West Rail proposals would also serve Bicester Town on their route from Oxford to Milton Keynes and Bedford.

The strategy for accessing the rail stations is to work closely with Chiltern Railways and other partners to ensure that travel by foot, bike, bus, and car share is the first choice of travel within Bicester so that congestion and pollution can be minimised. Use of sustainable travel options for journeys with an origin within Bicester is to be significant so that car travel to the stations is kept to a minimum.

Strategy

The key elements of the strategy will include:

Behaviour Change - promoting behaviour change through the *Bicester Travel Behaviour Project*; working with employers that have high car trip rates to understand current travel patterns, and look for opportunities to change travel to work patterns; continuing to work with the schools to update their existing school travel plan and monitor travel to school modes, travel opportunities and concerns for students travelling to school.

Walking & Cycling - creating and improving pedestrian and cycle routes throughout the town; physical improvements to walking and cycling routes to key destinations; promoting the public realm enhancements to the Market Square; making street environment improvements for pedestrians and cyclists at key destinations and employment sites.

Buses - delivering a rapid bus route between the development site at NW Bicester and the town centre; bringing Bicester area bus stops up to Premium Route standard; delivering bus infrastructure and bus priority to enable bus reliability on the A41 corridor; investigation of new electric/hybrid vehicles to be used on key routes such as the exemplar site at NW

Bicester; securing developer contributions to enhance the routeing and frequencies of local bus services; creating a park and ride facility adjacent to the A41 (subject to demand assessment).

Low Emission Vehicles - introducing charging points for electric vehicles in the town through the “*Plugged in Places*” project, including on routes where electric buses run; working with local organisations to encourage the use of lower carbon emission vehicles; investigating options for encouraging lower carbon emission private vehicles.

Rail - supporting the upgrade of Bicester Town Station; working with the East West Rail consortium to provide a new link to Milton Keynes and Bedford, and possibly direct link to Didcot Parkway; ensuring delivery of high quality public transport from the development at north west Bicester to Bicester North and Bicester Town stations; delivering better cycle routes to both stations; improving cycle parking at Bicester North and at Bicester Town; introducing a bus interchange at Bicester Town.

Highway Infrastructure and Traffic Management - working with the developers of North-West Bicester to promote integration with existing Bicester, incorporating *Eco-Bicester* principles to promote safer, sustainable and healthy modes of travel to and from the site including reducing the attractiveness of Howes Lane and Lords Lane for through traffic; investigating improvements to the Eastern Perimeter route to provide through traffic with a viable and attractive alternative to the central corridor; working with the developers of South-West Bicester to ensure delivery of the South-West Bicester perimeter road; working with the Highways Agency to ensure delivery of improvements to M40 Junction 9; investigating the need to improve M40 Junction 10 and its approaches from Bicester; delivering the second phase of Roman Road improvements to complete reconstruction of the road from the new A41 roundabout link to the turn to the Chesterton over bridge; conducting a traffic signage review on the strategic road network particularly from A41, A4095 and A4421 of signage to Bicester to remove clutter and ensure the routeing is correct.

Science Vale UK

The Science Vale UK area encompasses the towns of **Didcot**, **Wantage and Grove**, and the employment centres of **Harwell Science and Innovation Campus**, **Milton Park** and **Culham Science Centre**. Science Vale UK is the national science and innovation centre for the UK and includes a world class concentration of cutting edge research that is unrivalled anywhere in the UK. Alongside this are science and business parks with a wide range of businesses successful in commercialising new technology across a wide range of sectors.

Didcot is a large town with a population of approximately 28,000 residents located 17 miles south of Oxford and 19 miles northwest of Reading. The Parkway rail station is of key importance with frequent links to Oxford, London, the West Country and South Wales as well as connections to further afield. Road connections to the nearby A34 are also good. Housing development has been rapid since the 1980s and the town will continue to increase in size with the committed and proposed housing developments, to a possible population of

45,000 by 2026.

Wantage, an historic market town, is the second largest settlement in the Vale of White Horse (population approximately 10,000) and a shopping and service centre for the central part of the Vale. It is located 18 miles south west of Oxford and 18 miles east of Swindon. Its attractive market place and downland setting are essential components of its character. Grove is a large village a mile north of Wantage with a population of approximately 8,000. Major housing development was allowed in the 1960s without the provision of the range and quality of services a settlement of this size would normally expect.

The success of Science Vale UK is due in part to its advantageous location with good accessibility to all parts of the UK and international links via the south east airports: the A34 provides north-south connections to the national road network and the A417 provides east-west links between Didcot and Wantage & Grove and the major employment sites.

Premium Route bus services are already provided on a commercial basis between Wantage, Grove, Abingdon and Oxford; and between Didcot, Abingdon and Oxford. Bus services between Didcot, Wantage, Grove and the employment sites are less frequent, yet provide essential links between residential areas and the major employment sites in Science Vale UK.

Didcot Parkway station, the Orchard Shopping Centre and Wantage Market Place are key locations for interchange between bus services and between modes. Whilst Didcot Parkway is currently being reconstructed to a much higher standard, facilities at the other two key locations are rather sub-standard and inadequate.

The principal railway station within the Science Vale UK area is located in Didcot. The station also represents the main access point to train services in the south of the county as well as acting as an excellent interchange facility for residents and employees in Science Vale UK.

Challenges

Science Vale UK is one of three areas in Central Oxfordshire where there are significant pressures (both current and future) on the road network. The Central Oxfordshire area is heavily reliant on the A34 to provide access between housing and employment. As demand on the A34 has steadily increased, local traffic has increasingly found alternative routes through the local road network system of A and B roads. Key junctions on the road network within Science Vale UK are operating at or close to capacity.

The lack of clear and concise signage directing pedestrians to the main destinations in Didcot, Wantage and Grove is a key issue for the towns. The lack of joined up walking routes from the residential areas to key facilities, amenities and surrounding countryside and villages is also a problem.

There is a significant lack of signed and joined up cycle routes and infrastructure within Didcot, Wantage and Grove and a lack of direct cycle access to key facilities from residential areas; there is also a lack of direct and safe cycle access to

facilities between Grove and Wantage.

Didcot has good rail links to London, Bristol and South Wales but rail links to destinations in the West Midlands and the North of England are poor as they require a time-consuming change of train in Oxford which make them unattractive for many people, including the business community in Science Vale UK.

Buses between Wantage, Grove and Didcot operate on two routes, one via Harwell and another via Milton Park, with roughly an hourly service offered between all points during the daytime. These services do not currently meet the required standards for Premium Routes.

Strategy

The key aims of the strategy for Science Vale UK is to make the area more self-contained by providing the services they need within the area and making east-west movement across the area easier. The main elements of the transport strategy for Science Vale UK include:

Highway Infrastructure - Strategic highway schemes (Harwell Strategic Link Road, Harwell Field Link Road, Rowstock Western Link Road, Improvements to Featherbed Lane junctions, Wantage Eastern Link Road); a new link road north of Grove in association with development west of the village; Didcot Northern Perimeter Road – Phase 3; Grove Northern Link Road; investigate schemes to enhance the capacity of congested junctions; undertake an audit of Cow Lane tunnel, Didcot, to see what, if anything can be done to improve conditions for all users; capacity improvements at the Jubilee Way roundabout, Didcot.

Public Transport - work with the local bus companies and developers to improve the frequency and attractiveness of the existing Premium Route and strategic east-west bus services between Wantage, Grove and Didcot; extend Didcot Parkway Foxhall Road car park to accommodate more parking and provide a fully accessible pedestrian link to the station interchange; seek the introduction of new rail station(s) at Grove & Wantage and/or Milton Park; seek the introduction of East West Rail services at Didcot Parkway to provide new

direct links to Oxford, Milton Keynes, the west coast main line railway and Bedford.

Walking & cycling – improve walking and cycling networks within Wantage, Grove and Didcot and between the towns and the major employment areas; improve the connections between the towns' walking and cycling networks and rural rights of way; improve access on foot and by cycle to schools and other key destinations; safe and secure cycle parking within the town centres and at key local services; developing the identified strategic cycle schemes between settlements and the major employment sites.

Behavioural Change - Identify the businesses that generate high trip rates and contribute towards the traffic in Didcot, Wantage and Grove (especially Harwell SIC, Milton Park and Culham Science Centre) and work with those businesses to develop and implement workplace travel plans exploring current transport to work modes and travel opportunities and concerns for employees travelling to work with a particular focus on reducing car use and promoting walking and cycling by exploring the provision of cycling facilities etc.

The strategic highway schemes are only likely to be realised if they are successful in attracting major scheme funding support from the government. Given the current financial situation the delivery of these schemes cannot be guaranteed in the near future. We will seek to identify funding from other sources to allow for their delivery. It is expected that significant funding from new developments within the Science Vale UK area will be needed for these schemes, whether major scheme funding is forthcoming or not.

The new railway stations at Grove and/or Milton Park would require support from the rail industry to be delivered.

This strategy replaces the Didcot Integrated Transport Strategy (DidITS) (2004/2005). Contributions collected towards DidITS will be transferred to appropriate elements within the LTP3 Science Vale UK Area Strategy.

Witney

Witney is the largest town in West Oxfordshire. It has seen significant growth over the past 30 years and now has a population of approximately 25,000. It is located 13.5 miles west of Oxford, just off the A40 between Oxford and Cheltenham. It has good links by car and bus to other major towns, but has no direct rail service (the nearest station is on the Cotswold Line at Hanborough). Witney is considered to be the most sustainable location for housing in the district.

Challenges

Bridge Street in the centre of Witney has an Air Quality Management Area (AQMA) declared. Over 10,000 vehicles a day use Bridge Street as the only river crossing in the town, resulting in slow moving or stationary traffic. As a result annual means levels of nitrogen dioxide can exceed the national objective level in some parts of the town.

Despite an extensive pedestrian network, some of the most convenient routes for pedestrians and cyclists are not clear, particularly through residential areas. Within Witney high

levels of traffic and on-street parking can deter pedestrians and cyclists. Therefore, improving existing walking and cycling facilities and signage is important, alongside promotion of existing and new routes. In some instances Witney's urban foot and cycle paths do not link particularly well with rights of way and rural footpaths. There are some good cycle routes in existence but there are some gaps in infrastructure. There are inadequate cycle networks linking to nearby settlements.

There is scope to increase accessibility to buses by the development of new or existing routes that would make bus travel a more attractive transport choice from all parts of the town. Journey time reliability between Oxford and Witney is very variable; this is caused by significant congestion on the A40 between Witney and Oxford and within Witney itself.

Strategy

The main elements of our strategy for Witney include:

Highway Infrastructure and Traffic Management – the county, district and town councils all support the provision of a second

river crossing in the town to reduce traffic levels and improve air quality by providing the Cogges Link Road from Witan Way to Oxford Hill. A new junction on the A40 at Downs Road will be facilitated by development at North Curbridge, the preferred direction of further growth for the town. In addition this we will investigate the need for additional schemes such as West End Link Road Stage 2. Significant contributions from developers are available for the construction of the Cogges Link Road; progress on these other major investments will require significant funding from developments.

Walking and cycling - create formal walking routes to key facilities from residential areas by providing signage and improved crossing points; improve connections to the rights of way network, particularly where urban footways and cycle routes meet rural rights of way; support the redevelopment of the town centre to improve conditions for pedestrians, improved surfaces and pedestrian crossings; enhance facilities for cyclists, including the provision of additional cycle infrastructure such as cycle lanes/cycle paths, advanced stops lines, and cycle parking; delivery of Woodgreen pedestrian and cycle route.

Public Transport - improve walking and cycling routes to existing bus stops; provide cycle stands and replace poor quality shelters at bus stops; investigate a remote Park & Ride site at Eynsham; develop new or existing bus routes to make bus travel a more attractive transport choice from all parts of the town; investigate the demand for a Railbus link to Hanborough from the main residential areas of Witney.

Behavioural Change - Identifying employers and schools with high car trip rates that are contributing to traffic problems in the area and then work with those employers to produce and implement a workplace travel plan.

This Strategy supersedes the Witney Integrated Transport & Land Use Study (2003).

Carterton

Carterton is the second largest town in West Oxfordshire with a population of 16,000. It is located 7 miles from Witney, 18 miles from Oxford and 20 miles from Swindon. Carterton grew rapidly following the development of RAF Brize Norton. Significant growth has continued with the new Shilton Park housing estate to the northeast of the town added from 2000. The MOD seeks to strengthen the strategic importance of RAF Brize Norton and significant increases in both military operations and personnel are expected.

We have been working towards a focus on localities through its 'closer to communities' project. Carterton has been identified as a high priority area due to the development at RAF Brize Norton and Carterton.

The main route into Carterton from the strategic road network is from the A40 via the B4477. There is a good bus service from Carterton to Witney but more limited bus connections to surrounding villages. There is no direct rail access to the town. The town's network of walking routes is incomplete.

The width of some footways and their surface treatment are not attractive for pedestrians to use and urban paths do not link particularly well with rights of way and rural footpaths. There are limited cycle routes and cycle infrastructure.

Strategy

Walking & Cycling - improve facilities for pedestrians through widening, providing dropped kerbs and improved crossing points; develop schemes to provide a high quality cycle network; publicising and promoting routes.

Public Transport - work with partners to improve the frequency and attractiveness of local bus services; provide high quality bus stops on the Witney-Carterton route; provide good walking and cycling routes to existing bus stops.

Behavioural Change - work with targeted organisations and businesses to develop and implement travel plans.

Highway infrastructure and traffic management - examine the options available to better connect Carterton to the strategic network; identify the transport implications of expansion at Brize Norton; conduct a traffic signage review on the strategic road network.

Chinnor

Chinnor is a large village with a population of approximately 5,500 located 4 miles from Thame and 19 miles southeast of Oxford on the Icknield Way below the Chiltern Hills. The village has a concentration of community facilities at the eastern end of the village but there are also additional facilities at various points throughout the village.

Chinnor is served mainly by minor 'B' roads however the village lies north of the M40 and A40 and west of the A4010. There is an adequate bus service to Thame but limited other services. According to the 2001 census, 53% of the resident population drove to work outside the village; employment in the village is limited. Chinnor is linked to Princes Risborough via a non-commercial railway that operates most weekends.

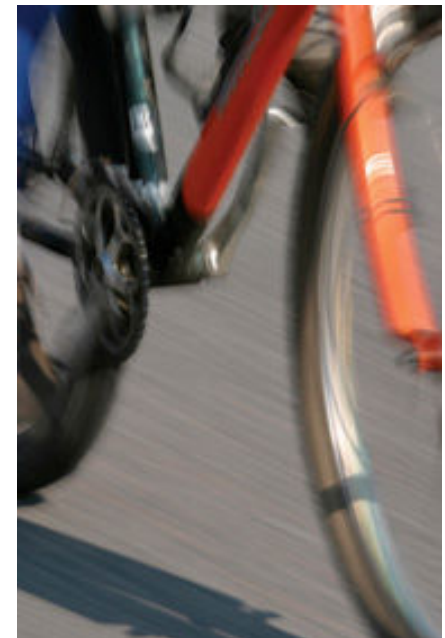
Strategy

Walking & cycling - provide new and improved signage, widening of footways and improved crossing points; improve the village's pedestrian environment and connections to the

rights of way network; provide cycle infrastructure including linking up to Phoenix Trail.

Traffic management – review road safety in village; consider road safety measures; conduct a traffic signage review on the strategic road network particularly from M40 and A40.

Public Transport - maintenance and minor improvements to existing bus stops; increase the frequency of service to Thame.



Chipping Norton

Chipping Norton is a historic market town with a population of 5,700 which lies on the A44 approximately 20 miles north west of Oxford. Surrounded by an extensive rural hinterland and being relatively remote from larger towns, Chipping Norton acts as a service centre for up to 40 local villages, including parts of Warwickshire and Gloucestershire.

Chipping Norton sits astride the A44, a heavily used lorry route to and from the Evesham area, at its junction with the A361. This has led to an Air Quality Management Area being designated along the A44. The presence of heavy through traffic detracts from the quality of the town centre as a destination and may deter cyclists from using that route.

There are hourly bus services to Oxford, Witney and Banbury, and a 2 hourly service to Stratford-upon-Avon. Chipping Norton does not have a railway station but there is a dedicated railbus to Kingham Station. There is a good range of public rights of way that connect the town to its surrounding countryside and settlements.

Strategy

Traffic management – deliver HGV relief to the town centre of Chipping Norton; remove primary route status of the A44; encourage use of Low Emission vehicles as technology advances; conduct a traffic signage review to remove clutter and ensure the routing is correct; investigate further measures for London Road network management improvements.

Public transport – work with partners to improve bus service frequencies to Oxford and Banbury; provide real-time information, improve bus stops and provide new stops; extend rail bus route.

Walking & cycling - identify potential schemes to improve legibility, way finding and permeability; improve the pedestrian environment in the town centre; develop potential schemes which could provide a high quality cycle network; improve connections to the rights of way network; identify locations for cycle parking.

Behavioural change - work with schools, organisations and businesses to develop and implement travel plans targeted at the areas which have the greatest problem.

Faringdon

Faringdon, a market town in the Vale of White Horse with a population of approximately 6,000, is situated 19 miles southwest of Oxford and 13 miles northeast of Swindon. The A420 (which is mainly single carriageway with limited stretches of dual carriageway) is situated to the south and east of Faringdon and provides good links to other towns.



The road network, within the town centre in particular, is narrow and can easily become congested with on-street parking and/or the presence of large vehicles.

Faringdon has good bus links to Oxford, Swindon and Wantage and minor services to local villages; there is no rail station. There is a good range of public rights of way that connect Faringdon to the surrounding countryside.

Strategy

Cycling and Walking - improve wayfinding by creating formal walking routes to key facilities; develop a high quality cycle network; publicise and promote walking and cycling routes; improve connections to the rights of way network.

Public transport - improve manoeuvrability for buses around the town centre; work with bus operators to upgrade the existing 66 bus service to 4 buses per hour; aspire to premium route standard stops with Real Time Information accessible by good walking routes.

Traffic management - consider traffic calming measures along the Highworth Road (B4019), Canada Lane, Gravel Walk and Lechlade Road to reduce speeds; investigate if improvements to the Park Road roundabout are achievable; review the signage within Cornmarket to aid movement for all modes.

Kidlington

Kidlington is a large village situated on the Oxford to Banbury road (A4165) and is 5 miles (8km) north of Oxford and 7.5 miles (12km) south west of Bicester. Together with the adjoining village of Gosford it has a population of around 18,000. Kidlington is home to other major employers, including the headquarters of the Oxfordshire Fire and Rescue Service, Thames Valley Police, St. John Ambulance, and publishing company Elsevier which has its UK head office here. Oxford Airport, renamed London Oxford Airport in 2009, is also in Kidlington.

Shops and services are predominantly concentrated in the centre of the village. In addition to shops and offices within the main part of the village, Kidlington has an expanding office and commercial area along Langford Lane to the north of the village. The Langford Locks area has a thriving business community that attracts businesses from all industry sectors; the whole area employs nearly 4000 workers. Opposite is Langford Business Parks and Oxford Motor Park.

The A4260 runs through the middle of Kidlington, with the A34 and A44 close by. Bicester Road junction towards the A34 is likely to be declared an AQMA in 2010/2011 and all major junctions along the A4260 regularly suffer from delays during peak traffic times.

Kidlington is very well served by buses linking it with a frequent service to Oxford city centre. Access from some villages and other parts of Oxford is less good, and there are poor interchange arrangements for rail. However, there could be good opportunities for links with rail at the proposed new Water Eaton station. The bus service to London Oxford Airport is also limited to peak hour operation.

National Cycle Route 51 starts in Oxford and heads towards Bicester, routing through Oxfordshire villages including Kidlington. There is a good range of public rights of way that connect Kidlington to the surrounding countryside.

Strategy

Walking & Cycling - improve the pedestrian environment in

Kidlington; support schemes for wider footways and pedestrian crossings; promote opportunities for walking from Kidlington to the railway station at Water Eaton; develop schemes which will provide a high quality cycle network, including improved links to the business parks and London Oxford Airport; join up the walking and cycling network to public rights of way so that routes for commuting and recreation are improved; increase cycle parking; investigate cycle and pedestrian crossings on Bicester Road and Garden City and An Exeter Hall cycle route.

Traffic management - conduct a traffic signage review on the strategic road network particularly from the A44, A40 and A34 of signage to Kidlington to remove clutter and ensure the routing is correct; manage the network by identifying and resolving both short and long term problems; encourage the use of low emission vehicles as technology advances come forward.

Public Transport - improve the level of bus service to and from London Oxford Airport; extend the Banbury Road bus lane towards the Bicester Road signals should the need arise; investigate journey time reliability options for services using Bicester Road (C43) using additional land alongside road;

promoting opportunities to travel by bus between Kidlington and the railway station at Water Eaton; cycle racks at appropriate bus stops.

Behavioural Change – work with schools, organisations and businesses to develop and implement travel plans targeted at the areas with the greatest problems.



Henley- on Thames

Henley-on-Thames is an historic town on the River Thames within the Chilterns Area of Outstanding Natural Beauty. It lies 24 miles southeast of Oxford, 9 miles northeast of Reading and 12 miles southwest of High Wycombe. It has a population of 11,000.

The town centre has a concentration of shops and services, with a Tesco Superstore located on the southern edge of town. As well as serving the immediate population, Henley-on-Thames also experiences commuting from surrounding villages to access its facilities and services. It is a tourist destination which experiences high visitor numbers for events such as the Regatta and festivals.

The road network is known to suffer from high levels of traffic which have to pass through the town centre on the A4155 or A4130. An Air Quality Management Area was declared in 2002 in the town centre. Town centre traffic schemes have helped reduced the levels of pollution, however they still exceed the national air quality objective level.

The town has a rail station with some direct trains to London and regular services to Oxford, Reading and London via the main line at Twyford. There are hourly buses to Wallingford, for connections to Oxford, and half hourly buses to Reading and High Wycombe. Outside of the town centre there are limited good quality walking and cycling routes.

Strategy

Traffic Management - encourage the use of lower emissions vehicles as technology advances; improved signage within the town to aid vehicle movement through the town; parking and loading restrictions to be investigated; investigate traffic management measures such as increased on-street pay & display parking and junction improvements across the town.

Walking and cycling - improve facilities for all through developing good clear routes around the town; develop a high quality cycle network make sure urban links join up with rights of way; additional cycle parking locations.

Public transport – work towards increased service to Reading and Wycombe; new bus stops and laybys; improved bus stops; increased promotion of “Regatta Line”.

Thame

Thame is a market town with a strong agricultural base located 10 miles southwest of Aylesbury and 15 miles east of Oxford. Thame has a population of around 10,000. It is situated north of the M40; this along with the A418 to the east and A329 to the south of the town provide road links to the strategic road network.

Thame's nearest rail station is at Haddenham & Thame Parkway which is located around 2.5 miles from Thame by road. There is a good range of public rights of way that connect Thame to the surrounding countryside. There is a good bus service through Thame to Oxford and Aylesbury and an hourly service to High Wycombe. Infrequent services run from Thame to the nearby villages. The Phoenix Trail provides a walking and cycling route to Princes Risborough which forms part of the National Cycle Route 57.

Strategy

Walking & Cycling - explore new and improved crossing points in town centre including a review of the mouth width of

road junctions, to identify where road space can be re-allocated as pedestrian space; improve legibility, way finding and permeability by creating formal walking routes to key facilities; develop all weather cycle route from Thame to Haddenham & Thame Parkway Station; develop schemes which will provide a high quality cycle network; join up the cycling network across the wider area using public rights of way so that routes for commuting and recreation are improved.

Traffic Management - review and implement a joined up car parking strategy for the pay and display car parks; assess the costs and benefits to introducing one-way traffic northbound on Nelson Street; conduct a signage review of Thame town centre, bypass & strategic road network, in order to route strategic through traffic via the bypass, and route town centre traffic on the most appropriate route; evaluate the costs and benefits of reducing car parking within the High Street/Upper High Street to provide a formal public space.

Public Transport - improve the accessibility of bus services in Thame by providing new stop locations, pedestrian crossings and safe walking routes; improve the frequency and attractiveness of the bus services to Oxford, Aylesbury and High Wycombe.

Wallingford

Wallingford is an historic market town on the River Thames with a population of around 8,000 (including Winterbrook and Cholsey). It is located 13 miles south of Oxford and 14 miles northwest of Reading close to both the Wessex Downs and Chiltern Hills Areas of Outstanding Natural Beauty. There is a concentration of shops and services within the town centre, and significant employment at the Hithercroft Industrial Estate and north of Crowmarsh Gifford.

Wallingford bypass was completed in 1993 and relieves Wallingford town centre of through-traffic by encouraging traffic to remain on the A4130 and A4074 rather than travel through the town. Although the traffic levels passing through the Wallingford are not particularly high the layout of the town concentrates the problems associated with them and in 2006 South Oxfordshire District Council (SODC) declared an Air Quality Management Area within Wallingford centred on the Lamb Crossroads. Traffic, especially queueing traffic at Lamb Crossroads and crossing Wallingford Bridge, has been identified as the main cause of the air pollution.

The pedestrian environment within Wallingford town centre is considered poor compared to the attractive setting and architecture of the town. The medieval street pattern means that there is a conflict for space from pedestrian footways and road space. The area around the Lamb crossroads is particularly poor, as the four-way junction is signal controlled, and in parts the footways are very narrow and not particularly functional. Across Wallingford there are limited dedicated cycle routes and cycle infrastructure, particularly within the town centre but also to access key local facilities and employment areas.

Wallingford does not have a public rail station; however Cholsey Station, on the main Oxford to Reading line with trains in both directions every 30 minutes, is only around 3 miles from the centre of Wallingford. The rail station at Cholsey is accessible by bus and cycling as well as private car.

Currently the Market Place is home to the town centre bus stops. There are half hourly services to Oxford and Reading and hourly services to Didcot and Henley-on-Thames. There

is a good range of public rights of way that connect Wallingford to the surrounding countryside, however there is no attractive link, or adequate signs, from the town centre to the River Thames or Thames Path.

Strategy

Traffic Management - ensure through-traffic is directed on the A4130//A4074 bypass by reviewing signage; conduct a review of signage on the entrances to the town, to ensure key destinations are signed for traffic to take the most appropriate route; ensure that car park signs are clear and direct to the most appropriate car park; improvements to balance pedestrians, cyclists and traffic in the town centre to improve the environment of the town centre; consider if traffic calming measures throughout north Wallingford to control vehicle movements in town centre; encourage the use of lower emissions vehicles as technology advances.

Walking and Cycling - conduct a study into options to improve the pedestrian environment in Wallingford and in particular at Lamb crossroads, the Market Place, St Martins Street, St Mary's Street and St Leonard's Square; examine the options

to provide a clear pedestrian link between the Thames Path and the town centre; develop schemes which will provide a high quality cycle network; conduct a feasibility study into options of providing cycle routes between Wallingford and the surrounding areas including Cholsey and Didcot; increase cycle parking; improve signage and links to rural rights of way footpaths and bridleways.

Public Transport - improve quality of bus stop infrastructure and information at the Market Place bus stops; work with bus operators to upgrade the Oxford bus services to at least 4 buses per hour; ensure good bus access at all times to Market Street.

Behavioural Change - prioritise travel planning for both schools and businesses within the Wallingford area; review and implement a car parking strategy for the nine pay & display car parks across Wallingford.

Rural Areas

Rural Oxfordshire encompasses a wide variety of different settings from the high Cotswolds to the Vale of White Horse, from isolated hamlets to small towns. Oxfordshire is a rural county – the least densely populated in south east England – with attractive countryside, towns and villages. Around 80% of the county is managed for agriculture and the county includes three extensive areas of outstanding natural beauty, four national nature reserves and 109 sites of special scientific interest. Over 2,600 miles of paths, bridleways and byways are open to the public providing extensive access to the countryside. However these routes do not always provide a connected, safe or enjoyable network for walkers or riders.

There are a large number of small communities in rural Oxfordshire. Of the 308 parishes with a population below 10,000 people, three quarters have fewer than 1,000 residents. The rural area also include a number of large villages and smaller towns (including settlements such as Berinsfield, Burford, Eynsham, Wheatley and Woodstock) which still provide some local services although the range

available in these locations has usually declined in recent years. Oxfordshire's rural areas show generally low levels of deprivation and crime. However there are social, economic and environmental pressures which have and will continue to affect and change life in rural communities in Oxfordshire and worsen the isolation of vulnerable groups.

Increased centralisation of services particularly affects rural areas because it leads to reductions in local services and facilities and longer journeys to the remaining service locations. People in rural areas, including young people and increasing numbers of older people, are most affected by reduced access, especially in areas where public transport provision is least.

In addition, the county's main roads pass through mostly rural areas and there is a need to set out our ambitions for managing these.

Strategy

Buses - Oxfordshire has a very good country bus network at the moment and we would wish this to continue. Our aim for rural buses is to encourage improved bus services on the main routes between towns and to retain a basic county bus services network in other areas. However, we need to see if there are better ways that this accessibility can be delivered than through traditional service buses. There is a need for better marketing and promotion to enable best use of them to be made. Better bus stops will be rolled out across the county as resources allow and we would welcome working with local communities to provide better bus shelters or other facilities.

Rail - The coverage of the county by accessible rail services is uneven but in those areas where rail lines do exist they offer the chance to access services without adding to problems on rural roads. In the time covered by this Plan we would wish to see improved services from Islip station as a result of the Evergreen 3 and East West Rail proposals and also improved services on the Cotswold Line. The main focus of our work will be to improve access to rail stations. The exact schemes appropriate for each station will depend on the stations

location and locality, in particular the condition and standard of local roads but, where appropriate, we will consider:

Roads - We have no plans for major highway improvements in the rural parts of the county over the life of this Plan. We do currently "protect" the lines of two rural bypasses, Marcham Bypass and Sutton Bypass, but only on the basis that these may be necessary to allow development in adjacent areas and we would expect them to be funded in large part by those developments. Over the course of the Plan we will move towards having a speed limit of 50mph on all single carriageway rural roads and support moves to have this adopted as the national speed limit for this class of roads. Proposals for the change in the status of roads, either in terms of its place in the road hierarchy would need to be justified in terms of meeting our overall objectives in a cost-effective way and without causing problems on other routes. We will generally not look on environmental weight limits as a suitable permanent solution to local problems.

Walking, Cycling & Behavioural Change - We will look to improve connections from villages to the rights of way network. This may involve converting sections of highway verge to footpath or bridleway use. We will also look to

improve connections between villages, and from villages to nearby towns, where this is justified by actual or potential use. This could involve converting footpaths to allow for use by cycles or the creation of new routes. If resources allow we will develop rural cycle routes. These would take the form of signed routes on less busy roads, usually connected to the National Cycle Network or other existing cycle routes.

Corridor Strategies

A34 South of Oxford - measures need to be implemented that better manage traffic volumes on the A34 and encourage people to make journeys by alternative modes; explore opportunities to deliver Park & Ride sites at locations more remote from Oxford, particularly to relieve pressure on the A34; support upgrading the route between the south coast and West Midlands to accommodate larger freight containers.

A34 north of Oxford corridor - better manage traffic volumes on A34; investigate options for park and ride from Bicester and bus priority; support proposals for improvement of M40 Junction 9; support proposals for Evergreen 3 and East West rail improvements.

A4260/A4165 corridor - reduce congestion at Cutteslowe Roundabouts; better manage traffic on approaches to Oxford; improve access to Water Eaton Park & Ride; support Water Eaton rail station proposals; increase bus priority; investigate cycle and pedestrian routes.

A40 west of Oxford corridor - reduce congestion at Wolvercote Roundabout; investigate Park & Ride at Eynsham, bus priority on approach to Swinford toll bridge, bus priority on A40; cycle links from Carterton-Witney and Eynsham-Oxford.

A44 corridor - reduce congestion at Loop Farm and Wolvercote roundabouts; investigate bus priority on approach to Oxford; improve access to Cotswold Line stations.

A40 east of Oxford corridor - expand capacity of Thornhill Park & Ride; eastbound bus priority at Thornhill.

A4074 corridor - improve traffic management on Oxford southern bypass; support improvements to Heyford Hill roundabout; encourage use of local bus services.

A420 and A338 corridor - better manage traffic on A420; support proposals for new rail station at Grove with attractive service to Oxford; work to improve attractiveness of bus services to Oxford from Wantage and Swindon, including better bus stops and crossing points at appropriate locations.

This is the consultation draft of Oxfordshire's new local Transport Plan. Oxfordshire County Council would welcome any comments on the policies and strategies included in the Plan. All comments received will be reported to the Council as the final plan is considered.

If you would like to comment on the draft Plan then please go to:

www.oxfordshire.gov.uk/ltpl

or call:

01865 815093

Consultation closes 09 January 2011

**Alternative formats of this publication can be made available. These include other languages, large print, Braille, Easy Read, audiocassette, computer disc or email.
Please telephone 01865 815093**

Some photographs courtesy of Filomena Scalise and Simon Howden



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Division(s): N/A

CABINET – 21 SEPTEMBER 2010

CORPORATE PERFORMANCE AND RISK MANAGEMENT REPORT FOR THE FIRST QUARTER

Report by the County Council Management Team

Introduction

1. This report headlines the Corporate Performance and Risk for the period between April and June 2010 in the four key areas of:
 - (a) Customer
 - (b) Projects
 - (c) Finance
 - (d) People
2. This is the first quarter report for 2010/11. It consists of a one page summary of the performance against the Corporate Balanced Scorecard (attached at Appendix 1) and provides insight into a high performing work area.

Key Issues

3. Using the corporate balanced scorecard as the foundation, the following pictures emerge:
 - All key corporate projects are performing well and are on course to deliver on time
 - A range of priority areas are performing slightly under target (with a RAG rating as A) but are being managed to drive performance up for the remaining three quarters.
 - Some performance data was unavailable (referred to as No Current Information 'NCI') to officers in Q1. This is not unusual for the first quarter and usually occurs where information is provided from outside organisations. As a consequence of the number of NCIs , the Local Area Agreement (LAA2) and key Indicators, have been rated as R.

4. What is going well?

The Oxfordshire County Council Customer Service Centre went live in July and will provide a central point for customers contacting us. This will make it easier for customers to access County Council services by centralising the numerous contact routes into the organisation.

It is well known that transferring customer's calls to the various council service teams can be frustrating and time consuming. The formation of the Customer

Service Centre will provide a platform which allows the handling of customer enquiries to be performed in an easier, more efficient and consistent way. Staff will be crossed skilled to handle more than one call type and using skills based routing the call will then be handled with an individual best suited to deliver call resolution at the first point of contact.

Next steps are to migrate services as identified in the original business case this autumn, and identify further areas that should move in during 2011.

5. **What needs to develop?**

A cross-cutting issue for performance management is one of bureaucracy, timeliness and relevance. For a number of targets, as mentioned above, there is no current information for officers to base performance on and a number of indicators are set nationally by Central Government – not always reflecting local concerns. With significant changes at Central Government level there is an opportunity to challenge what we are measuring, when we are measuring and how we manage the information to ensure our services are performing well.

6. **What is being done about it?**

Officers will challenge the way we currently manage performance, exploring different ways of working to ensure timely and relevant performance information is available to assess how well we are performing.

7. **Risk Management**

A Risk Register has been compiled for 2010 Quarter 1 and officers will continue to manage high priority risks. Risks that are identified as 'strategic' or affect corporate priorities will be managed through our performance management processes.

RECOMMENDATION

8. **The Cabinet is RECOMMENDED to note this report.**

County Council Management Team

Contact Officer: Alexandra Bailey Corporate Performance and Review Manager

September 2010

Appendix 1: Corporate Balanced Scorecard - Progress against set targets 2010/11 Quarter 1

Customers		Projects	
Corporate Plan.....		Customer Centre.....	
LAA2.....		Waste Contract.....	
Key Indicators.....		LTP3.....	
Educational Attainment.....		Economic Assessment (considered at Cabinet 16 March)	
Transforming Social Care.....		Building Schools for the Future (Govt withdrawn funding)	
Highway Conditions.....			
Customer Standards (to be agreed by CCMT on 15 September)		People	
Carbon Management.....		Staffing levels	
Finance		Sickness.....	
Revenue Budget (considered by CCMT 7 July)		Staff turnover.....	
Capital Programme (considered by CCMT 7 July)		Appraisals.....	
Payment to Suppliers.....		BME in employment.....	

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Division(s): N/A

CABINET – 21 SEPTEMBER 2010

ESTABLISHMENT REVIEW

Report by Head of Human Resources

Introduction

1. This report provides an update on establishment and staffing activity during the period 1 April to 30 June 2010. Towards the end of this reporting period the Council launched its new Business Strategy which included reference to a reduction in our management structure, starting with senior management but to also include a review of the layers and spans of management across the Council. Future reports will capture the progress made in achieving the associated reduction in staff numbers and we will monitor progress on changes from the 31 March 2010 base.

Current numbers

2. The establishment and staffing numbers (FTE) as at 30 June 2010 are 5757. Establishment (5249 FTE in post). These figures exclude the school bloc, but include cleaning and catering staff based in schools employed within Food with Thought and QCS Cleaning and Facilities.
3. We continue to monitor the balance between full time and part time workers to ensure that the best interests of the Council and the taxpayer are served. For information, the numbers as at 30 June 2010 were as follows - Full time 3403 and Part time 4046. This equates to the total of 5249 FTE.
4. The main changes between Quarter 4 2009-10 and Quarter 1 2010-11 are shown in the table below. A breakdown of movements by directorate and service area is provided at Appendices 1 and 2.

	FTE Employed	Establishment FTE
Reported Figures at 31 March – Non-Schools	5283	5836
Changes	-34	-79
Reported Figures at 30 June – Non-Schools	5249	5757

Agency/Advertising costs

5. The cost of agency staff for Quarter 1 2010/11 was £909,922. This was down by £313,068 on the preceding Quarter which was £1,222,990. Advertising

spend for this Quarter was £34,990.88. We anticipate that this will reduce from Quarter 2 onwards as internal first advertising has been implemented.

Business Strategy

6. In support of the Business Strategy, the following measures have been put in place which will impact on staff numbers and costs in the coming months.
- A moratorium has been placed on the Green Book Job Evaluation Scheme. This means that where jobs change due to an increase in duties and responsibilities there will be no review of grading for the foreseeable future;
 - Internal first advertising was implemented during July together with a simplified application process for internal staff. The aim is to encourage flexibility for staff and managers to move to different jobs around the organisation and to avoid redundancies where possible. Only jobs which we are unable to fill internally will be advertised leading to a reduction in spend on recruitment.
 - As part of the Council's Business Strategy, a review of management posts across the organisation has commenced.

Accountability

7. To ensure that we achieve the required shift in distribution of resources to critical services and that we have the appropriate resource allocation in place. Heads of Service are required to check and confirm establishment data by their service area on a Quarterly basis. Vacancies held for longer than 6 months need to be justified by directorates. These are under continual challenge with our service areas via the HR Business Partners 4.

RECOMMENDATION

8. **The cabinet is RECOMMENDED to:**
- (a) **note the report**
 - (b) **confirm that the Establishment Review continues to meet requirements in reporting and managing staffing numbers.**

STEVE MUNN
Head of Human Resources

Background Papers: Nil

Contact Officer: Sue James, Strategic HR Officer, 01865 815465.

August 2010

CA11
ESTABLISHMENT REPORT 30 JUNE 2010

DIRECTORATE	SERVICE AREA	Established Posts at 31 March 2010	Established Posts at 30 June 2010	Changes in Establishment from 31 March 2010	Employed FTE at 31 March 2010	Employed FTE at 30 June 2010	Changes in Employed FTE from 31 March 2010	Vacancies 30 June 2010
CHILDREN, YOUNG PEOPLE & FAMILIES	Central Area	498.33	487.15	-11.18	419.30	431.51	12.21	56.03
	Northern Area	380.34	362.17	-18.17	342.46	337.94	-4.52	26.93
	Southern Area	654.63	629.42	-25.21	579.53	576.54	-2.99	42.07
COMMUNITY SAFETY	Commissioning, Performance and Quality Assurance	214.28	180.63	-33.65	180.84	175.67	-5.17	8.80
	Traveller Liaison	7.00	8.00	1.00	7.00	7.00	0.00	1.00
	Safer Communities	8.41	8.41	0.00	6.41	6.41	0.00	2.00
	Emergency Planning	5.49	5.49	0.00	4.49	5.49	1.00	0.00
	Fire & Rescue Service - uniformed	267.57	276.00	8.43	275.07	280.60	5.53	0.00
SHARED SERVICES	Fire & Rescue Service - non-uniformed	59.46	58.63	-0.83	55.44	55.00	-0.44	4.14
	Trading Standards	53.32	53.93	0.61	49.55	47.15	-2.40	7.00
CORPORATE CORE	Shared Services	696.71	661.56	-35.15	610.24	617.69	7.45	53.54
	Business & Support	11.00	10.00	-1.00	11.00	10.00	-1.00	0.00
	Legal & Democratic	73.67	73.67	0.00	69.85	68.96	-0.89	1.70
	Policy & Change	31.54	33.53	1.99	30.52	24.70	-5.82	8.81
	Partnerships	9.92	7.59	-2.33	8.45	7.39	-1.06	0.00
	Communications	20.54	22.54	2.00	15.77	17.77	2.00	4.00
	Strategic HR	29.23	32.00	2.77	25.33	26.81	1.48	5.00
	ICT	203.69	183.36	-20.33	183.90	167.74	-16.16	12.00
	Finance & Procurement	55.47	50.97	-4.50	49.30	43.01	-6.29	6.35
	ENVIRONMENT & ECONOMY	Sustainable Development	120.08	130.11	10.03	116.29	115.38	-0.91
Business Support & Executive		13.73	10.92	-2.81	14.31	11.07	-3.24	0.00
Transport		402.66	407.35	4.69	387.35	383.19	-4.16	21.75
Property		53.66	96.95	43.29	50.57	84.72	34.15	8.54
SOCIAL & COMMUNITY SERVICES	Adult Social Care	1249.00	1263.24	14.24	1138.19	1132.40	-5.79	109.37
	Community Services	538.08	552.00	13.92	491.50	481.04	-10.46	49.49
	Major Programmes	14.81	10.50	-4.31	10.73	8.23	-2.50	2.00
	Strategy and Transformation	163.57	140.92	-22.65	150.17	126.45	-23.72	14.24
TOTAL		5836.19	5757.04	-79.15	5283.56	5249.86	-33.70	459.76

NB: Property Services increased due to the centralisation of Facilities Management

ESTABLISHMENT REPORT 30 JUNE 2010

	Total Established Posts at 30 June 2010	Quarterly Changes to Establishment	FTE Employed at 30 June 2010	Quarterly Change in FTE Employed	Vacancies at 31 March 2010	Grant Funded Posts	Cost of Agency Staff * £
DIRECTORATE							
CHILDREN, YOUNG PEOPLE & FAMILIES	1659.37	-88.21	1521.66	-0.47	133.83	495.83	333,898
COMMUNITY SAFETY	410.46	9.21	401.65	3.69	14.14	2.60	16,166
SHARED SERVICES	661.56	-35.15	617.69	7.45	53.54	1.66	97,071
CORPORATE CORE	413.66	-21.40	366.38	-27.74	37.86	4.49	118,321
ENVIRONMENT & ECONOMY	645.33	55.20	594.36	25.84	45.29	25.06	88,721
SOCIAL & COMMUNITY SERVICES	1966.66	1.20	1748.12	-42.47	175.10	11.10	255,745
TOTAL	5757.04	-79.15	5249.86	-33.70	459.76	540.74	909,922

Please note: The vacancies plus the FTE employed will not always be equivalent to the Establishment. Where employees are absent eg on maternity leave or long term sick and have been temporarily replaced, both the absent employee and the temporary employee will have been counted.

* This figure does not necessarily bear a direct relationship with vacant posts.

Division(s): N/A

CABINET – 21 SEPTEMBER 2010

FORWARD PLAN AND FUTURE BUSINESS

Items identified from the Forward Plan for Forthcoming Decision

Topic/Decision	Portfolio/Ref
Cabinet, 19 October 2010	
<ul style="list-style-type: none"> <p>▪ Delegated Powers of the Chief Executive - October 2010</p> <p>To report on a quarterly basis any executive decision taken by the Chief Executive under the specific powers and functions delegated to her under the terms of Part 7.4 of the Council's Constitution – Paragraph 1(A)(c)(i). Item not for scrutiny call in.</p> 	<p>Cabinet, 2010/092</p>
<ul style="list-style-type: none"> <p>▪ Customer Service Strategy</p> <p>To agree Oxfordshire County Council's Customer Service Strategy, which sets out the Council's vision for customer services and how we will deliver high quality, responsible, accessible, and value for money services.</p> 	<p>Cabinet, 2010/115</p>
<ul style="list-style-type: none"> <p>▪ Corporate ICT Strategy</p> <p>To agree the new corporate ICT strategy.</p> 	<p>Cabinet, 2010/147</p>
<ul style="list-style-type: none"> <p>▪ Progress Report on CLA and Leaving Care</p> <p>To note progress and issues in relation to the Children and Young People in Council's care.</p> 	<p>Cabinet, 2010/093</p>
<ul style="list-style-type: none"> <p>▪ Financial Monitoring - October 2010</p> <p>Monthly financial report on revenue and capital spending against budget allocations, including virements between budget heads.</p> 	<p>Cabinet, 2010/091</p>
<ul style="list-style-type: none"> <p>▪ Waste Acceptance Policy</p> <p>To seek approval for the Waste Acceptance Policy (WAC) for Waste Recycling Centres (WRC). Laying out the site rules, usage and waste disposal options for material streams at the WRC.</p> 	<p>Cabinet, 2010/100</p>
<ul style="list-style-type: none"> <p>▪ Oxfordshire Minerals and Waste Development Framework: Core Strategy - Preferred Minerals Strategy</p> <p>To seek approval to agree the County Council's preferred minerals strategy for public consultation.</p> 	<p>Cabinet, 2010/108</p>
<ul style="list-style-type: none"> <p>▪ Cogges Trust</p> <p>To seek approval to complete the legal details, agreements and lease of the new Trust.</p> 	<p>Cabinet, 2010/007</p>

Cabinet Member for Adult Services, 19 October 2010

- **Provision of Housing and Support Services for Adults with Mental Health Conditions**
Cabinet Member
for Adult Services,
- To consider housing and support contracts to recommended providers. 2010/117

Cabinet Member for Safer & Stronger Communities, 4 October 2010

- **Oxfordshire Disaster Relief Charity**
Cabinet Member
for Safer &
Stronger
Communities,
- To authorise the establishment of a charity to support Oxfordshire residents in times of need. 2010/141
- **Integrated Risk Management Action Plan (IRMP) Fire & Rescue - Draft**
Cabinet Member
for Safer &
Stronger
Communities,
- That the Cabinet Member: 2010/142
- (a) (subject to any amendments which the Cabinet Member for Safer & Stronger Communities may consider appropriate) approves the proposed projects to be included in the Draft IRMP Action Plan 2011-12 for 'risk analysis' and consultation as outlined in the report;
- (b) to ask the Chief Fire Officer to report the outcome of consultation, with any recommendations for amendment, to the Cabinet Member for Safer & Stronger Communities in February 2011, with a view to formal adoption of the Action Plan for implementation from April 2011.

Cabinet Member for Transport, 21 October 2010

- **Oxford - Cowley Marsh Area - Parking Restrictions**
Cabinet Member
for Transport,
- To consider amendments to the Cowley Marsh area parking restrictions. 2009/210
- **Disabled Persons Parking Places - Cherwell and South Oxfordshire**
Cabinet Member
for Transport,
- The introduction of new and removal of redundant parking places for holders of Disabled (blue) badges. 2010/1213
- **Oxford, Headington West CPZ Review**
Cabinet Member
for Transport,
- To consider proposals arising from the review of Headington West Controlled Parking Zone. 2010/124
- **Bicester Residents Parking Scheme - Minor Amendments**
Cabinet Member
for Transport,
- To consider minor amendments to the parking scheme in Bicester. 2010/125

- **Oxford, Headington Quarry CPZ - Minor Amendments** Cabinet Member
To consider minor amendments to the parking scheme in for Transport,
Headington Quarry. 2010/127
- **Oxford, Carers (NHS) Permit Scheme Review** Cabinet Member
To consider the outcome of a review of the Carers Permit for Transport,
Scheme for NHS staff parking in Oxford. 2010/128
- **Minor Revisions to CPO and SRO Plans Approved by Cabinet on 20 July 2010** Cabinet Member
To seek approval of the changes to be included in published for Transport,
orders. 2010/159

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